



Environmental Investigation & Remediation

WORK PLAN

KOKOMO DUMP SITE

1130 South Dixon Road

Kokomo, Indiana 46901

Site Spill Identification Number: C564

Administrative Settlement Agreement and Order on Consent for
Removal Action Docket Number V-W-13•C-018

Prepared For:

Environmental Protection Agency (U.S. EPA), Region 5

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September 4, 2013

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1.0 Background

1.1 *Introduction*

This Work Plan has been prepared for the Potentially Responsible Party (PRP), the City of Kokomo, Indiana, designated as the “Respondent” in Administrative Settlement Agreement and Order on Consent for Removal Action Docket Number V-W-13•C-018 (“Agreement”). A copy of the Agreement is included in **Appendix A**.

The objective of this project is to address Section VIII of the Agreement, titled Work To Be Performed. The following activities will be performed:

- Develop and implement Site plans including a Site-specific Health and Safety Plan (HASP), a Quality Assurance Project Plan (QAPP), a Site Emergency Contingency Plan, and a Work Plan;
- Establish Site security;
- Determine the extent of buried drums and contamination in soil;
- Develop and implement a plan to control, contain, and/or remove drums and highly contaminated soil;
- Perform sampling and analysis to determine disposal options; and,
- Consolidate and package hazardous substances, pollutants, and contaminants for transportation and off-Site disposal in accordance with the U.S. EPA Off-Site Rule, 40 CFR §300.440.

In conjunction with the work required to be completed per the Agreement, the following tasks will be performed:

- Site boundary survey;
- Phase I Environmental Site Assessment;
- Removal of brush and yard waste from Site;
- Geophysical Survey;
- Surface Soil Sampling; and,
- Development of a Summary Report detailing the work performed.

It is expected that Site work and the Summary Report will be completed in a span of five (5) to six (6) months following work plan approval, dependent upon turn-around times for the U.S. EPA to review required documents.

1.2 *Site History*

According to historic local newspaper articles from the Kokomo Tribune, the Kokomo Dump Site was utilized as a former municipal waste open dump in the 1960s, but had been shut down in January 1970, when a landfill opened nearby. It was reported that an estimated 30,000 cubic yards of accumulated garbage were present in early 1970 when the dump ceased

operations. The newspaper articles indicated that the dump site was seven (7) acres in size. It is presumed that a portion of the property to the south of the Site was part of the dump site. The Site has been utilized as a yard waste composting facility since around 1980 and is open seasonally from April through November. Residents of the Kokomo area can bring compostable yard waste to the facility for disposal and the waste is processed through chippers and is turned into mulch and re-usable landscaping products.

The Indiana Department of Environmental Management (IDEM) discovered drums exposed in what was described as a creek bank at the Site in April 2011. IDEM collected samples of the leaking drum contents and conducted x-ray fluorescence (XRF) screening. High concentrations of lead, chromium, arsenic, and mercury were detected, and, as a result, IDEM requested assistance from the U.S. EPA.

A U.S. EPA On-Scene Coordinator (OSC), in conjunction with a Superfund Technical Assessment and Response Team (START), conducted a Site assessment on August 19, 2011. The START contractor was Oneida Total Integrated Enterprises (OTIE) of Chicago, IL. High concentrations of arsenic and lead were confirmed in both surface and subsurface soils. In addition, Polychlorinated Biphenyls (PCBs) above U.S. EPA regulatory limits were confirmed in subsurface soils. As a result of these findings, U.S. EPA determined that conditions at the Site meet the National Oil and Hazardous Substances Pollution Contingency Plan (NCP) § 300.415(b)(2) criteria for a time-critical removal action. The U.S. EPA subsequently issued a General Notice of Potential Liability to the City of Kokomo (City) on April 5, 2012, stating that public funds would be used to control and investigate the releases at the Site unless the City elected to take responsibility for this action.

1.3 Site Description

The Site, located at 1130 S. Dixon Road, Kokomo, Indiana, is comprised of approximately 4.5 acres. The Site is bordered by a towing and truck repair company to the north, an abandoned railroad and Haynes International to the east, three (3) commercial office/warehouse buildings to the south, and Dixon Road to the west. One (1) small office building is located on the west side of the property near the entrance to the property from Dixon Road. A concrete pad housing a dumpster and portable toilet is located next to the building. The vast majority of the Site is dedicated to storage of landscape waste and mulch generated on-Site. Site features are depicted on **Figure 1**.

According to U.S. Census data published in 2012, Kokomo has a population of 56,866. The majority of the population of Kokomo is located east and northeast of the subject Site. The area immediately around the Site is commercial/industrial and agricultural use. Residential properties are located south of the Site and include a Children's Garden Montessori pre-school. Surrounding properties are depicted on **Figure 2**.

Wildcat Creek, the main surface drainage feature in the area, is located approximately 225 feet north of the Site. Kitty Creek is located approximately 80 feet west of the Site and is

channelized through a culvert running north-south parallel to Dixon Road. The location of the discovered drums is adjacent to a short open discharge area between two storm sewer culverts; storm water outlets from beneath the Haynes International property and then inlets a few feet further to the west and continues via a culvert beneath the Site towards Kitty Creek to the west. A topographic map is included as **Figure 3**. Topography at the Site is relatively flat with a ridge created by a railroad track bounding the Site to the east. The surrounding area ground surface slopes generally to the north and west towards Wildcat Creek.

No wetlands are mapped adjacent to or in the immediate vicinity of the Site, according to the online U.S. Fish and Wildlife Service National Wetlands Inventory Mapper. A copy of the map is included in **Appendix B**. A quarry is located west of Dixon Road and is likely influencing deep groundwater flow in the vicinity. A Bedrock Groundwater Elevation Map is presented in **Appendix C**.

Site-specific geology consists of topsoil or fill at the ground surface overlying silt and clay. Fill has been logged greater than ten (10) feet thick in some locations. Sand was encountered in one (1) location between 18.5 and 20 feet below ground surface (bgs). Groundwater was not encountered during previous investigations and is expected to be greater than 20 feet bgs. Shallow groundwater flow is expected to be towards Wildcat Creek to the north and west, with possible influence from the quarry to the west.

Based on previous soil sampling results, high concentrations of arsenic, lead, and PCBs are present. In addition to arsenic and lead, field screening results indicated high concentrations of chromium, zinc, and mercury.

Due to the historic use of an incinerator on the Site and the presence of PCBs in subsurface soil, the U.S. EPA has expressed concern regarding the potential presence of dioxin. Due to historic use as a landfill, volatile organic compounds (VOCs) and semi-volatile organic compounds (SVOCs) may also be encountered.

2.0 Site Mobilization

2.1 Site Safety

A Health and Safety Plan (HASP) meeting the Occupational Health and Safety Administration (OSHA) requirements of 29 CFR 1910.120 is included in **Appendix D**.

2.2 Pre-Work Meeting

Prior to conducting on-Site activities, a meeting will be scheduled to discuss the approved Work Plan. All pertinent project personnel will be required to attend, including the PRP representative, U.S. EPA OSC, SESCO, and any necessary subcontractors.

2.3 Site Security

The Site is secured on the north, west, and south by a fence. Access to the Site is provided through a locked gate located along Dixon Road. The east side of the property is wooded and is accessible through an inactive railroad line.

2.4 Site Control Measures

Site control measures meeting the requirements of 29 CFR 1910.120 (d) are presented in the HASP in **Appendix D**.

2.5 Office Trailers/Decontamination Trailers

Office and Decontamination Trailers are not expected to be necessary for this phase of the project. A mobile office present on-Site may be utilized, if needed.

2.6 Site Preparation

It was apparent to SESCO during the Site visit on December 24, 2012, that a complete Site boundary survey would be needed to establish the legal boundaries of the Site. This task will be conducted at the onset of the project to ensure that investigation and/or removal actions are not encroaching on off-Site properties. Off-Site access has been obtained to the adjacent eastern railroad property. If investigation activities are expected to encroach onto other neighboring properties, access to those neighboring properties will be needed. A professional survey will be conducted by Miller Surveying, Inc. Metal pins will be placed at the corners of the property to identify the Site boundary.

Prior to conducting any additional investigation or sampling activities on-Site, a complete and thorough historical Site research will be conducted. This will allow a better understanding of historic Site operations and determine where source areas are potentially located. The Site research will include a Phase I Environmental Site Assessment (ESA) by Morgan-Clark Associates, LLC in accordance with ASTM E1527-13 and U.S. EPA Standards and Practices for All Appropriate Inquiries rule. Attempts will be made to contact former employees and personnel familiar with the former City dump to better determine the nature of the historic operations.

Removal of the brush and other yard waste along the east side of the Site is necessary to expose the drums and debris that were noted by the IDEM and OTIE personnel. Removal of the brush and debris is also necessary to provide proper access to a geophysical survey contractor. It is estimated that approximately one (1) acre of land surface on the Site contains brush that will require removal, prior to the removal of the two (2) drums noted by the IDEM and OTIE. It is important to note that some of the brush from the Site is likely situated within the railroad right-of-way, and access to the railroad property has been established. Since the majority of the yard waste that must be moved was placed there by

City of Kokomo personnel as part of normal daily operations, the City of Kokomo will provide the labor and equipment to remove it. However, SESCO will provide a field technician to oversee the removal activities in the event that additional drums or other potential sources of contamination are uncovered, so that they can be properly addressed.

Following the removal and disposal of the brush, a geophysical survey will be conducted on the entire 4.5 acre Site by Prism GeoImaging of Fishers, IN (Prism). The purpose of the geophysical survey is to identify buried drums, ferrous and non-ferrous metals, and other anomalies using a highly sensitive electronic metal detector. Following the geophysical survey, Prism will submit a summary report, complete with color maps, showing the areas of interest and/or buried items. SESCO will summarize the findings from the Prism report and will submit recommendations for additional investigation work.

2.7 Emergency Response Contingency Plan

Emergency plans are presented in Section 10 of the HASP, included in **Appendix D**. Local emergency response authorities will be contacted prior to mobilization. Emergency response authorities to be contacted include the Kokomo Fire Department, the Howard County Health Department, and the Department of Homeland Security.

2.8 Project Schedule

A project schedule is included in **Appendix E**.

2.9 Personnel & Equipment Needs

SESCO personnel will provide management and/or oversight of every task to be completed as part of the Work Plan. For more detail of SESCO personnel, refer to **Section 5.1**. For tasks requiring subcontractors, the subcontractors will be responsible for providing appropriate personnel based on the task to be completed. Equipment needs for each task will be determined by SESCO and/or subcontractor personnel based on SOPs and relevant experience in performing similar tasks.

3.0 Sampling Activities

3.1 Sampling Objectives

The objectives of this initial surface soil sampling event are to determine if surface soil impacts present an imminent and substantial threat to the public health, welfare, and the environment, as well as to determine the extent of surface soil impacts and develop data to assist in determining further investigation steps, if necessary. A QAPP is included in **Appendix F**.

3.2 Sampling Timeframes

Surface soil sampling is expected to require two (2) field days to complete. Laboratory turn-around-times are expected to be 14 calendar days for initial data and 30 calendar days for full Quality Assurance/Quality Control (QA/QC) data.

3.3 Sampling Plan

In compliance with the request of the U.S. EPA, SESCO proposes to sample surface soil to assist in the determination of contamination in soil that currently poses direct exposure risk. Following all of the tasks in **Section 2.6**, SESCO will establish a grid system to sample surface soils in 20 locations throughout the Site. The exact locations will be determined once the above tasks have been completed, and a map will be developed for review by the OSC prior to sampling. As a quality control measure, a duplicate and a matrix spike/matrix spike duplicate sample will also be collected for analysis. Level IV QA/QC data will be requested from the laboratory. Following the surface soil sampling event, Miller Surveying, Inc. will mobilize to the Site to survey the locations of the surface soil sampling locations.

Soil samples will be submitted to Pace Analytical in Indianapolis, Indiana, for laboratory analysis of the Resource Conservation & Recovery Act (RCRA) 8 metals using U.S. EPA Methods 6010 and 7470, toxicity characteristic leaching procedure (TCLP) metals using U.S. EPA Methods 6010 and 7470, PCBs using U.S. EPA Method 8082, and 2,3,7,8-Tetrachlorodibenzo-p-dioxin (TCDD) using U.S. EPA Method 8290. Samples will be delivered to the laboratory by SESCO personnel or via laboratory courier from the SESCO office, following proper chain-of-custody procedures.

Further information regarding sampling equipment to be utilized, sample screening, sampling procedures, QA/QC samples to be collected, sample bottles, and chain-of-custody procedures are provided in the QAPP in **Appendix F** and in the Standard Operating Procedure (SOP) included in **Appendix G**.

Decontamination of field sampling equipment will be accomplished in the following steps:

1. Gross contamination will be removed utilizing a brush and an Alconox®/Water solution
2. Rinse with distilled water
3. Rinse with isopropyl alcohol
4. Rinse with deionized water
5. Wrap equipment in foil if not being used immediately

Decontamination will occur on plastic sheeting and all fluids will be containerized and properly disposed.

4.0 Removal Activities

In compliance with the request of the U.S. EPA, SESCO will remove the two (2) drums that were previously identified by the IDEM in April 2011. The two (2) drums will be removed from their previously identified locations, overpacked, and staged on-Site by Hoosier Equipment Service, Inc. (Hoosier) until they can be properly disposed of by American Industrial Services, LLC (AIS). It is anticipated that the soil located directly beneath the drums will be removed and placed into drums, which will also be disposed of. Following removal of the soil underneath the drums, the soil will be sampled and submitted for laboratory analysis of the RCRA 8 metals using U.S. EPA Methods 6010 and 7470, TCLP metals using U.S. EPA Methods 6010 and 7470, PCBs using U.S. EPA Method 8082, SVOCs using U.S. EPA Method 8270SIM and VOCs using U.S. EPA Method 8260.

During the Site reconnaissance by SESCO on December 24, 2012, the two (2) drums of investigation-derived waste (IDW), which were generated by OTIE during the August 19, 2011, investigation, were still situated on the southwest portion of the Site. The drums contained a label with the OTIE logo on them. A review of the OTIE *Site Assessment Report* indicated that one (1) drum of soil waste and one (1) drum of water waste was generated during the investigation work. Samples were collected from both drums of IDW and were submitted for laboratory analysis. The water sample was submitted for analysis of VOCs, SVOCs, total metals and total PCBs. The soil sample was submitted for analysis of TCLP metals and total PCBs.

As a summary of the drums described above, there would be a total of six (6) 55-gallon drums to be disposed of. SESCO will assume the drum contents will be considered hazardous waste. SESCO proposes to subcontract with Hoosier to provide overpacking for the two (2) drums identified by the IDEM and AIS for disposal of six (6) drums of waste at an approved hazardous waste disposal facility. It is anticipated that a U.S. EPA generator identification number will need to be obtained on behalf of the City for properly manifesting the waste.

Drum and soil removal is expected to take one (1) field day to complete. Laboratory turn-around-times are expected to be 14 calendar days for initial data and 30 calendar days for full Quality Assurance/Quality Control (QA/QC) data. Disposal of the orphan drums, decontamination drums, and generated waste is expected to occur within 30 days of field activities.

5.0 Project Management

5.1 Responsibilities and Functions

Safety protocol enforcement and emergency responsibilities are presented in the HASP included in **Appendix D**.

Over-all project planning, including coordination of subcontractors, maintaining the project schedule, and amending the Work Plan as new activities arise will be the responsibilities of Bill Pickard, Senior Project Manager, and Brad Adams, Project Manager. Brad Adams has been assigned the role of Project Coordinator.

Administration of the Work Plan in the field, including directing on-Site work and personnel will be the responsibility of Brad Adams, Project Manager, and Heidi Meyer, Staff Project Manager.

Daily communications with the OSC will be performed by Bill Pickard, Senior Project Manager, and Brad Adams, Project Manager.

Maintaining a Site entry and exit log will be the responsibility of Heidi Meyer, Staff Project Manager.

Field staff will be responsible for maintaining formal documentation of Site activities, subject to oversight and review by Brad Adams, Project Manager.

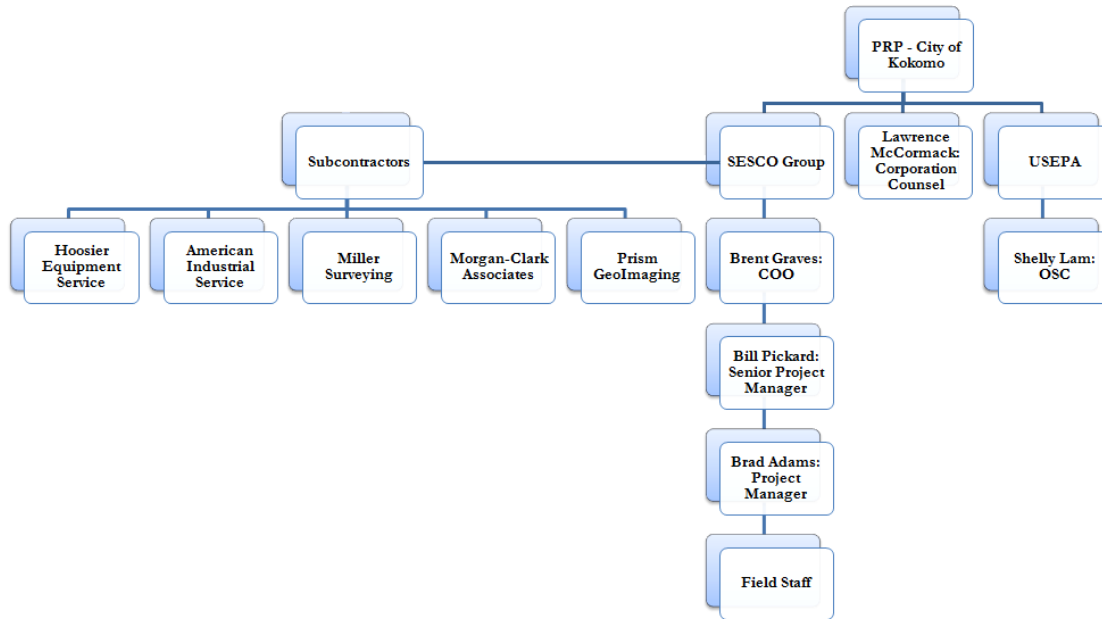
Progress reports for submission to the U.S. EPA will be prepared by Brad Adams, Project Manager, and Bill Pickard, Senior Project Manager.

Management of procurement activities, including purchase orders and subcontracts, will be the responsibility of Brent Graves, Chief Operating Officer, Bill Pickard, Senior Project Manager, Brad Adams, Project Manager, and Phil Vogelgesang, Controller.

The PRP representative for the Site is Lawrence McCormack, Corporation Counsel for the City of Kokomo. Mr. McCormack's contact information is as follows:

Lawrence McCormack
City of Kokomo
100 S. Union Street
Kokomo, Indiana 46901
Phone: (765) 456-7440
Email: lmccormack@cityofkokomo.org

ORGANIZATIONAL CHART



5.2 *Project Schedule*

A project schedule is included in **Appendix E**.

5.3 *Final Report*

Following completion of all work, SESCO will submit a report summarizing the actions taken to comply with the Agreement (**Appendix A**). A final disposal summary will be included with the Final Report.

FIGURES

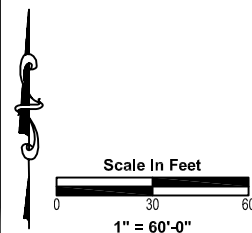
SESCO Group

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O:\Consulting\@SESCO Technical Docs\#4108 Kokomo Dump Site\Work Plan\FIGURES\SITE MAP.dwg, 8/29/2013 11:00:50 AM



Environmental Investigation & Remediation



LEGEND

- APPROXIMATE PROPERTY BOUNDARY
- +++++ RAILROAD
- RIGHT OF WAY
- KD-SB4 ● OTIE SAMPLE LOCATIONS

SITE MAP

KOKOMO DUMP
1130 S. DIXON ROAD
KOKOMO, INDIANA

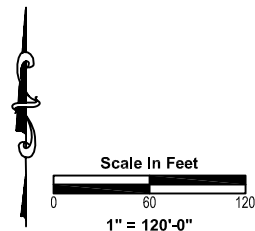
PROJECT # 4108

FIGURE # 1


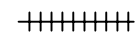
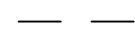
O:\Consulting\@SESCO Technical Docs\#4108 Kokomo Dump Site\Work Plan\FIGURES\PROPERTY USE MAP.dwg, 8/29/2013 11:01:53 AM



Environmental Investigation & Remediation



LEGEND

-  SITE (APPROXIMATE)
-  RAILROAD
-  RIGHT OF WAY

SURROUNDING PROPERTY USE

KOKOMO DUMP
1130 S. DIXON ROAD
KOKOMO, INDIANA

PROJECT # 4108

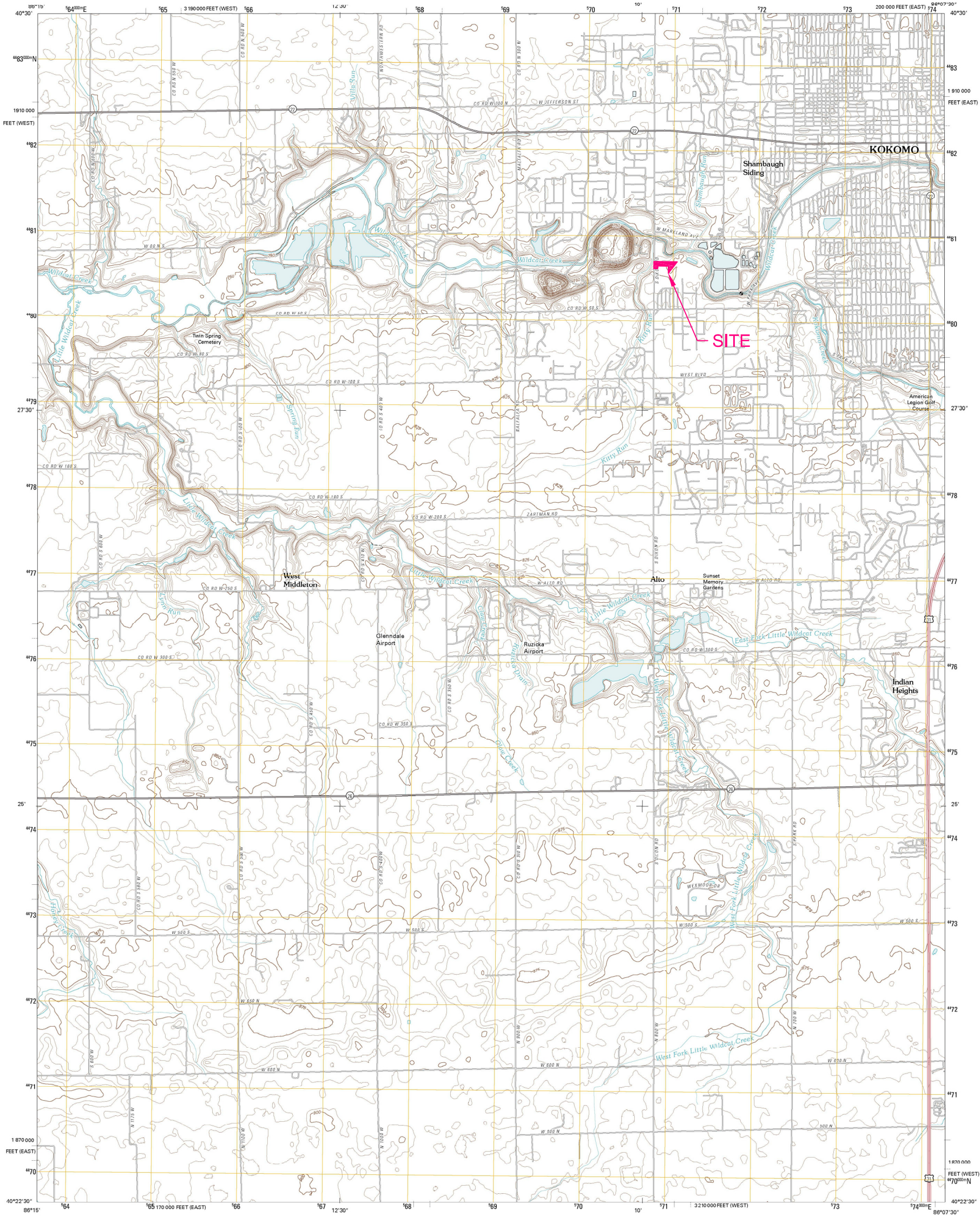
FIGURE # 2



U.S. DEPARTMENT OF THE INTERIOR
U. S. GEOLOGICAL SURVEY

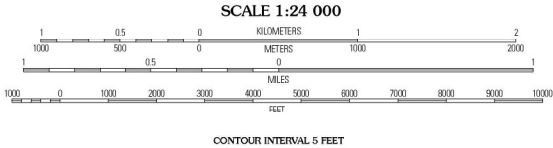
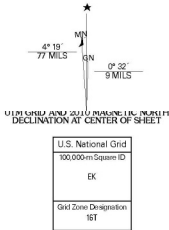


KOKOMO WEST QUADRANGLE
INDIANA
7.5-MINUTE SERIES

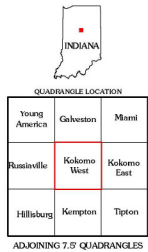


Produced by the United States Geological Survey
North American Datum of 1983 (NAD83)
World Geodetic System of 1984 (WGS84). Projection and
100,000-foot ticks: Indiana Coordinate System of 1983
(east zone)

Imagery.....NAIP, August 2008
Roads.....US Census Bureau TIGER data
with limited USGS updates, 2005 - 2008
Names.....GNIS, 2008
Hydrography.....National Hydrography Dataset, 2008
Contours.....National Elevation Dataset, 2007



This map was produced to conform with version 0.5.10 of the
draft USGS Standards for 7.5-Minute Quadrangle Maps.
A metadata file associated with this product is also draft version 0.5.10



KOKOMO WEST, IN
2010

LEGEND



USGS TOPO MAP

KOKOMO DUMP
1130 S. DIXON ROAD
KOKOMO, INDIANA

PROJECT # 4108

FIGURE # 3



Environmental Investigation & Remediation



NO SCALE

APPENDIX A

Administrative Settlement Agreement and Order on Consent for Removal Action Docket
Number V-W-13•C-018

SESCO Group

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UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
REGION 5
77 WEST JACKSON BOULEVARD
CHICAGO, IL 60604-3590

AUG 01 2013

REPLY TO THE ATTENTION OF:
S-6J

CERTIFIED MAIL
RETURN RECEIPT REQUESTED

The City of Kokomo
100 South Union Street
Kokomo, Indiana 46901

Attention: The Honorable Mayor Greg Goodnight

Re: Kokomo Dump Site
Site Spill Identification Number: C564
Administrative Settlement Agreement and Order on Consent

Dear Mayor Goodnight:

Enclosed please find an executed copy of the Administrative Settlement Agreement and Order on Consent issued for this Site pursuant to Sections 104, 106(a), 107 and 122 of the Comprehensive Environmental Response, Compensation, and Liability Act, as amended (CERCLA), 42 U.S.C. §§ 9604, 9606(a), 9607 and 9622. Thank you for your cooperation in this matter.

If you have any questions regarding this Order, please contact On-Scene Coordinator Shelly Lam at (317) 417-0980 or have your counsel contact Associate Regional Counsel Maria Gonzalez at (312) 886-6630.

Sincerely yours,

for Richard C. Karl, Director
Superfund Division

Enclosure

cc: David L. Guevara, Esq.
Lawrence McCormick, Esq.
Thomas W. Easterly, Commissioner, Indiana Department of Environmental Management

UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
REGION 5

IN THE MATTER OF:

**Kokomo Dump Site
Kokomo, Howard County, Indiana**

Respondent:

City of Kokomo, Indiana

ADMINISTRATIVE SETTLEMENT
AGREEMENT AND ORDER ON
CONSENT FOR REMOVAL ACTION

V-W-13-C-018

Docket No. _____

Proceeding Under Sections 104, 106(a), 107
and 122 of the Comprehensive
Environmental Response, Compensation,
and Liability Act, as amended, 42 U.S.C.
§§ 9604, 9606(a), 9607 and 9622

I. JURISDICTION AND GENERAL PROVISIONS

1. This Administrative Settlement Agreement and Order on Consent (Settlement Agreement) is entered into voluntarily by the United States Environmental Protection Agency (U.S. EPA) and Respondent. This Settlement Agreement provides for the performance of removal actions by Respondent and the payment of certain response costs incurred by the United States at or in connection with the Kokomo Dump Site (Site) located at 1130 South Dixon Road in Kokomo, Howard County, Indiana.

2. This Settlement Agreement is issued under the authority vested in the President of the United States by Sections 104, 106(a), 107 and 122 of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980, as amended (CERCLA), 42 U.S.C. §§ 9604, 9606(a), 9607 and 9622. This authority has been delegated to the Administrator of the U.S. EPA by Executive Order No. 12580, January 23, 1987, 52 Federal Register 2923, and further delegated to the Regional Administrators by U.S. EPA Delegation Nos. 14-14-A, 14-14-C and 14-14-D, and to the Director, Superfund Division, Region 5, by Regional Delegation Nos. 14-14-A, 14-14-C and 14-14-D.

3. U.S. EPA has notified the State of Indiana (the State) of this action pursuant to Section 106(a) of CERCLA, 42 U.S.C. § 9606(a).

4. U.S. EPA and Respondent recognize that this Settlement Agreement has been negotiated in good faith and that the actions undertaken by Respondent in accordance with this Settlement Agreement do not constitute an admission of any liability. Respondent does not admit, and retains the right to controvert in any subsequent proceedings other than proceedings to implement or enforce this Settlement Agreement, the validity of the findings of facts, conclusions of law, and determinations in Sections IV (Findings of Fact) and V (Conclusions of Law and Determinations) of this Settlement Agreement. Respondent agrees to comply with and be bound by the terms of this Settlement Agreement and further agrees that it will not contest the basis or validity of this Settlement Agreement or its terms.

II. PARTIES BOUND

5. This Settlement Agreement applies to and is binding upon U.S. EPA and upon Respondent and its successors and assigns. Any change in ownership or corporate status of Respondent including, but not limited to, any transfer of assets or real or personal property shall not alter Respondent's responsibilities under this Settlement Agreement.

6. Respondent is jointly and severally liable for carrying out all activities required by this Settlement Agreement.

7. Respondent shall ensure that its contractors, subcontractors, and representatives comply with this Settlement Agreement. Respondent shall be responsible for any noncompliance with this Settlement Agreement.

III. DEFINITIONS

8. Unless otherwise expressly provided in this Settlement Agreement, terms used in this Settlement Agreement that are defined in CERCLA or in regulations promulgated under CERCLA shall have the meaning assigned to them in CERCLA or in such regulations. Whenever terms listed below are used in this Settlement Agreement or in the appendices attached hereto and incorporated hereunder, the following definitions shall apply:

“CERCLA” shall mean the Comprehensive Environmental Response, Compensation, and Liability Act of 1980, as amended, 42 U.S.C. §§ 9601-9675.

“Day” shall mean a calendar day unless otherwise specified. In computing any period of time under this Settlement Agreement, where the last day would fall on a Saturday, Sunday, or Federal holiday, the period shall run until the close of business of the next working day.

“Effective Date” shall be the effective date of this Settlement Agreement as provided in Section XXX (Effective Date).

“Future Response Costs” shall mean all costs, including, but not limited to, direct and indirect costs, that the United States incurs in reviewing or developing plans, reports and other items pursuant to this Settlement Agreement, in overseeing implementation of the Work, or otherwise implementing, overseeing, or enforcing this Settlement Agreement on or after the Effective Date. Future Response Costs shall also include, but not be limited to, payroll costs, contractor costs, travel costs, laboratory costs, the costs incurred pursuant to Paragraph 25 (including, but not limited to, costs and attorneys fees and any monies paid to secure access, including, but not limited to, the amount of just compensation), and Paragraph 35 (emergency response). Future Response Costs shall also include all costs, including, but not limited to, direct and indirect costs, incurred prior to the Effective Date, but paid after that date. Future Response Costs shall also include all “Interim Response Costs,” and all Interest on those Past Response Costs Respondent has agreed to pay under this Settlement Agreement that has accrued pursuant to 42 U.S.C. § 9607(a) during the period from May 1, 2013 to the Effective Date.

“Interest” shall mean interest at the rate specified for interest on investments of the U.S. EPA Hazardous Substance Superfund established by 26 U.S.C. § 9507, compounded annually on October 1 of each year, in accordance with 42 U.S.C. § 9607(a). The applicable rate of interest shall be the rate in effect at the time the interest accrues. The rate of interest is subject to change on October 1 of each year.

“Interim Response Costs” shall mean all costs, including direct and indirect costs, (a) paid by the United States in connection with the Site between May 1, 2013 and the Effective Date, or (b) incurred prior to the Effective Date, but paid after that date.

“Municipal solid waste” or “MSW” shall mean waste material: (a) generated by a household (including a single or multifamily residence); or (b) generated by a commercial, industrial, or institutional entity, to the extent that the waste material (i) is essentially the same as waste normally generated by a household; (ii) is collected and disposed of with other municipal solid waste as part of normal municipal solid waste collection services; and (iii) contains a relative quantity of hazardous

substances no greater than the relative quantity of hazardous substances contained in waste material generated by a typical single-family household.

"National Contingency Plan" or "NCP" shall mean the National Oil and Hazardous Substances Pollution Contingency Plan promulgated pursuant to Section 105 of CERCLA, 42 U.S.C. § 9605, codified at 40 C.F.R. Part 300, and any amendments thereto.

"Paragraph" shall mean a portion of this Settlement Agreement identified by an Arabic numeral or an upper or lower case letter.

"Parties" shall mean EPA and Respondent.

"Past Response Costs" shall mean all costs, including, but not limited to, direct and indirect costs, that the United States paid at or in connection with the Site through April 30, 2013, plus Interest on all such costs through such date.

"RCRA" shall mean the Solid Waste Disposal Act, as amended, 42 U.S.C. §§ 6901, *et seq.* (also known as the Resource Conservation and Recovery Act).

"Respondent" shall mean the City of Kokomo, Indiana.

"Section" shall mean a portion of this Settlement Agreement identified by a Roman numeral.

"Settlement Agreement" shall mean this Administrative Settlement Agreement and Order on Consent and all appendices attached hereto (listed in Section XXIX. (Severability/Integration/Attachments)). In the event of conflict between this Settlement Agreement and any appendix, this Settlement Agreement shall control.

"Site" shall mean the Kokomo Dump Superfund Site, encompassing approximately 4.54 acres, located at 1130 South Dixon Road in Kokomo, Howard County, Indiana, and depicted generally on the map attached as Attachment A.

"State" shall mean the State of Indiana.

"United States" shall mean the United States of America and each department, agency, and instrumentality of the United States, including U.S. EPA.

"U.S. EPA" shall mean the United States Environmental Protection Agency and any successor departments or agencies of the United States.

"Waste Material" shall mean 1) any "hazardous substance" under Section 101(14) of CERCLA, 42 U.S.C. § 9601(14); 2) any pollutant or contaminant under Section 101(33) of CERCLA, 42 U.S.C. § 9601(33); 3) any "solid waste" under Section 1004(27) of RCRA, 42 U.S.C. § 6903(27); and 4) any "hazardous material" and "hazardous waste" under Ind. Code Ann. § 13-22-2-3 and 329 Ind. Admin. Code 3.1-4-1 and 40 C.F.R. Part 261.

“Work” shall mean all activities Respondent is required to perform under this Settlement Agreement, except those required by Section XI (Record Retention).

IV. FINDINGS OF FACT

9. Based on available information, including the Administrative Record in this matter, U.S. EPA hereby finds that:

- a. The City of Kokomo has owned the Site property from April 1, 1963, until the present.
- b. The City of Kokomo operated a municipal landfill and incinerator at the Site from approximately 1963 to the 1970s.
- c. The Indiana Department of Environmental Management (IDEM) discovered drums exposed in a creek bank at the Site during an oil spill at the neighboring Haynes International property. The drums were in poor condition, leaking contents onto the creek banks IDEM collected samples from material leaking out of drums and conducted x-ray fluorescence (XRF) screening. XRF results were as high as 41,765 milligrams per kilogram (mg/kg) lead; 1,600 mg/kg chromium; 3,370 mg/kg arsenic; 13,652 mg/kg zinc; and 30 mg/kg mercury.
- d. The EPA On-Scene Coordinator (OSC) and the Superfund Technical Assessment and Response Team (START) contractor conducted a Site Assessment on August 19, 2011. Site Assessment activities included drum, surface and subsurface soil sampling.
- e. Two drum samples exceeded EPA’s industrial Regional Screening Level (RSL) for arsenic of 1.6 mg/kg at a maximum concentration of 57.9 mg/kg.
- f. Arsenic, lead, chromium, zinc and mercury are hazardous substances listed at 40 C.F.R. Table 302.4. Lead was found at the Site at levels exhibiting the characteristic of toxicity and is thus a RCRA hazardous wastes with waste code D008 under 40 C.F.R. § 261.24.
- g. One drum sample and the surface soil sample exceeded the industrial RSL for lead of 800 mg/kg at a maximum concentration of 16,100 mg/kg.
- h. The surface soil sample exceeded the lead Toxicity Characteristic Leaching Procedure (TCLP) limit for lead of 5 milligrams per liter (mg/L) at a concentration of 8.35 mg/L.
- i. In subsurface soil, total arsenic was above the industrial RSL of 1.6 mg/kg in 6 of 7 samples with a maximum concentration of 39.8 mg/kg at a depth from 6 to 8 feet.
- j. Total lead exceeded the RSL of 800 mg/kg in 3 of 7 samples at a maximum concentration of 1,500 mg/kg at a depth from 6 to 8 feet.

- k. PCBs exceeded the industrial RSL of 740 micrograms per kilogram (ug/kg) in two samples at maximum concentrations of 5,200 and 1,500 ug/kg for Aroclor-1248 and Aroclor-1254, respectively, at a depth of 3 to 4 feet.
- l. PCBs are hazardous substances listed at 40 C.F.R. Table 302.4.
- m. Possible exposure routes to hazardous substance include direct contact with contaminated surface soil or leaking particulate matter from drums; direct contact with subsurface soil during excavation activities; and inhalation resulting from wind dispersion of surface contaminants. Possible human receptors include on-site workers, site visitors, trespassers, and nearby residents, including children. Ecological receptors at the Site and in nearby Wildcat Creek, such as mammals, fish, and amphibians, could also be exposed to hazardous substances.
- n. Drums and waste are located beyond the property boundaries. Lead in the surface soil beyond the property boundaries exceeds EPA's industrial RSL and TCLP criteria. Arsenic in the subsurface soil beyond the property boundaries exceeds EPA RSLs for arsenic in industrial soil.
- o. There is a potential for contamination at the Site to migrate to the groundwater and the creek.

V. CONCLUSIONS OF LAW AND DETERMINATIONS

10. Based on the Findings of Fact set forth above, and the Administrative Record supporting this removal action, U.S. EPA has determined that:

- a. The Kokomo Dump Site is a "facility" as defined by Section 101(9) of CERCLA, 42 U.S.C. § 9601(9).
- b. The contamination found at the Site, as identified in the Findings of Fact above, includes "hazardous substance(s)" as defined by Section 101(14) of CERCLA, 42 U.S.C. § 9601(14).
- c. Respondent is a "person" as defined by Section 101(21) of CERCLA, 42 U.S.C. § 9601(21).
- d. Respondent is a responsible party under Section 107(a) of CERCLA, 42 U.S.C. § 9607(a), and is jointly and severally liable for performance of response actions and for response costs incurred and to be incurred at the Site.
 - i. Respondent is the "owner" and/or "operator" of the facility, as defined by Section 101(20) of CERCLA, 42 U.S.C. § 9601(20), and within the meaning of Section 107(a)(1) of CERCLA, 42 U.S.C. § 9607(a)(1).
 - ii. Respondent is the "owner" and/or "operator" of the facility at a time of disposal of hazardous substances at the facility, as defined by Section 101(20) of CERCLA, 42 U.S.C. § 9601(20), and within the meaning of Section 107(a)(2) of CERCLA, 42 U.S.C. § 9607(a)(2);

e. The conditions described in the Findings of Fact above constitute an actual or threatened "release" of a hazardous substance from the facility into the "environment" as defined by Sections 101(22) and 101(8) of CERCLA, 42 U.S.C. §§ 9601(22) and 9601(8).

f. The conditions present at the Site constitute a threat to public health, welfare, or the environment based upon the factors set forth in Section 300.415(b)(2) of the National Oil and Hazardous Substances Pollution Contingency Plan, as amended (NCP), 40 CFR § 300.415(b)(2). These factors include, but are not limited to, the following:

i. Actual or potential exposure to nearby human populations, animals, or the food chain from hazardous substances, pollutants or contaminants; this factor is present at the Site due to the presence of lead, arsenic, PCBs.

ii. Hazardous substances or pollutants or contaminants in drums, barrels, tanks, or other bulk storage containers, that may pose a threat of release; this factor is present at the Site due to the existence of hazardous substances, such as lead and arsenic, in drums at the Site. The drums were exposed in a creek bank and lying on the ground surface. Contents of several drums were leaking and pose a threat of release.

iii. High levels of hazardous substances or pollutants or contaminants in soils, largely at or near the surface, that may migrate; this factor is present at the Site due to the existence of high levels of hazardous substance in surface soil, as high as 16,100 mg/kg for lead. Additionally, sample results from subsurface soils showed that both arsenic and lead have migrated to deeper soils.

iv. Weather conditions that may cause hazardous substances or pollutants or contaminants to migrate or be released; this factor is present at the Site due to the existence of high winds that could cause dispersion of surface soil and particulate matter leaking from drums. Additionally, heavy rains could cause flooding that could reach the level of drums exposed in the creek bank, causing migration through surface water and sediment.

v. The unavailability of other appropriate federal or state response mechanisms to respond to the release; this factor supports the actions required by this Settlement Agreement at the Site because IDEM requested assistance from EPA. IDEM does not have the resources to mitigate the threat of release.

g. The removal action required by this Settlement Agreement is necessary to protect the public health, welfare, or the environment and, if carried out in compliance with the terms of this Settlement Agreement, will be consistent with the NCP, as provided in Section 300.700(c)(3)(ii) of the NCP.

VI. SETTLEMENT AGREEMENT AND ORDER

11. Based upon the foregoing Findings of Fact, Conclusions of Law, Determinations, and the Administrative Record for this Site, it is hereby Ordered and Agreed that Respondent shall comply with

all provisions of this Settlement Agreement, including, but not limited to, all attachments to this Settlement Agreement and all documents incorporated by reference into this Settlement Agreement.

**VII. DESIGNATION OF CONTRACTOR, PROJECT COORDINATOR,
AND ON-SCENE COORDINATOR**

12. Respondent shall retain one or more contractors to perform the Work and shall notify U.S. EPA of the name(s) and qualifications of such contractor(s) within 5 business days of the Effective Date. Respondent shall also notify U.S. EPA of the name(s) and qualification(s) of any other contractor(s) or subcontractor(s) retained to perform the Work at least 5 business days prior to commencement of such Work. U.S. EPA retains the right to disapprove of any or all of the contractors and/or subcontractors retained by Respondent. If U.S. EPA disapproves of a selected contractor, Respondent shall retain a different contractor and shall notify U.S. EPA of that contractor's name and qualifications within 3 business days of U.S. EPA's disapproval. The contractor must demonstrate compliance with ANSI/ASQC E-4-1994, "Specifications and Guidelines for Quality Systems for Environmental Data Collection and Environmental Technology Programs" (American National Standard, January 5, 1995), by submitting a copy of the proposed contractor's Quality Management Plan (QMP). The QMP should be prepared consistent with "EPA Requirements for Quality Management Plans (QA/R-2)" (EPA/240/B-01/002), or equivalent documentation as required by U.S. EPA. Any decision not to require submission of the contractor's QMP should be documented in a memorandum from the On-Scene Coordinator (OSC) and Regional quality assurance personnel to the Site file.

13. Within 5 business days after the Effective Date, Respondent shall designate a Project Coordinator who shall be responsible for administration of all actions by Respondent required by this Settlement Agreement and shall submit to U.S. EPA the designated Project Coordinator's name, address, telephone number, and qualifications. To the greatest extent possible, the Project Coordinator shall be present on Site or readily available during Site work. U.S. EPA retains the right to disapprove of the designated Project Coordinator. If U.S. EPA disapproves of the designated Project Coordinator, Respondent shall retain a different Project Coordinator and shall notify U.S. EPA of that person's name, address, telephone number, and qualifications within 4 business days following U.S. EPA's disapproval. Receipt by Respondent's Project Coordinator of any notice or communication from U.S. EPA relating to this Settlement Agreement shall constitute receipt by Respondent.

14. U.S. EPA has designated Shelly Lam of the Emergency Response Branch #1, Region 5, as its OSC. Except as otherwise provided in this Settlement Agreement, Respondent shall direct all submissions required by this Settlement Agreement to the OSC at 2525 North Shadeland Avenue, Suite 100, Indianapolis, Indiana, 46219. Respondent is encouraged to make its submissions to U.S. EPA electronically or on recycled paper (which includes significant post consumer waste paper content where possible) and using two-sided copies.

15. U.S. EPA and Respondent shall have the right, subject to Paragraph 13, to change their respective designated OSC or Project Coordinator. U.S. EPA shall notify the Respondent, and Respondent shall notify U.S. EPA, as early as possible before such a change is made, but in no case less than 24 hours before such a change. The initial notification may be made orally but shall be promptly followed by a written notice.

VIII. WORK TO BE PERFORMED

16. Respondent shall perform, at a minimum, the following removal activities:

- a. Develop and implement Site plans including a Site-specific Health and Safety Plan, a Quality Assurance Project Plan, a Site Emergency Contingency Plan, and a Work Plan;
- b. Establish Site security;
- c. Determine the extent of buried drums and contamination in soil;
- d. Develop and implement a plan to control, contain, and/or remove drums and highly contaminated soil;
- e. Perform sampling and analysis to determine disposal options; Provide EPA with notice of sampling events five (5) business days in advance of the sampling so that EPA can conduct oversight and split samples.
- f. Consolidate and package hazardous substances, pollutants and contaminants for transportation and off-site disposal in accordance with the EPA Off-Site Rule, 40 C.F.R. § 300.440.

17. Work Plan and Implementation.

a. Within 30 calendar days after the Effective Date, Respondent shall submit to U.S. EPA for approval a draft Work Plan for performing the removal action generally described in Paragraph 16 above. The draft Work Plan shall provide a description of, and an expeditious schedule for, the actions required by this Settlement Agreement. The Work Plan shall include a Quality Assurance Project Plan (QAPP). The following documents shall be used for the development of QAPPs for Region 5 Superfund sites:

- The Uniform Federal Policy for Quality Assurance Projects Plans (UFP-QAPP), OSWER Directive 9272.0-17; the QAPP format can be found at <http://www.epa.gov/fedfac/documents/qualityassurance.htm>;
- EPA Requirements for Quality Assurance Project Plans QA/R-5 (EPA/240/B-01/003), March 2001, Reissued May 2006.

The following guidance may be used in conjunction with the requirements above:

- EPA Guidance for the Quality Assurance Project Plans QA/G-5 (EPA/240/R-02/009), December 2002.
- Guidance on Choosing a Sampling Design for Environmental Data Collection EPA QA/G-5S, December 2002.

b. U.S. EPA may approve, disapprove, require revisions to, or modify the draft Work Plan in whole or in part. If U.S. EPA requires revisions, Respondent shall submit a revised draft Work Plan within 7 business days of receipt of U.S. EPA's notification of the required revisions. Respondent shall

implement the Work Plan as approved in writing by U.S. EPA in accordance with the schedule approved by U.S. EPA. Once approved, or approved with modifications, the Work Plan, the schedule, and any subsequent modifications shall be incorporated into and become fully enforceable under this Settlement Agreement.

c. Respondent shall not commence any Work except in conformance with the terms of this Settlement Agreement. Respondent shall not commence implementation of the Work Plan developed hereunder until receiving written U.S. EPA approval pursuant to Paragraph 17(b).

18. Health and Safety Plan. Within 30 calendar days after the Effective Date, Respondent shall submit for U.S. EPA review and comment a plan that ensures the protection of the public health and safety during performance of on-site work under this Settlement Agreement. This plan shall be prepared consistent with U.S. EPA's Standard Operating Safety Guide (PUB 9285.1-03, PB 92-963414, June 1992). In addition, the plan shall comply with all currently applicable Occupational Safety and Health Administration (OSHA) regulations found at 29 C.F.R. Part 1910. If U.S. EPA determines that it is appropriate, the plan shall also include contingency planning. Respondent shall incorporate all changes to the plan recommended by U.S. EPA and shall implement the plan during the pendency of the removal action.

19. Quality Assurance and Sampling.

a. All sampling and analyses performed pursuant to this Settlement Agreement shall conform to U.S. EPA direction, approval, and guidance regarding sampling, quality assurance/quality control (QA/QC), data validation, and chain of custody procedures. Respondent shall ensure that the laboratory used to perform the analyses participates in a QA/QC program that complies with the appropriate U.S. EPA guidance. Respondent shall follow, as appropriate, "Quality Assurance/Quality Control Guidance for Removal Activities: Sampling QA/QC Plan and Data Validation Procedures" (OSWER Directive No. 9360.4-01, April 1, 1990), as guidance for QA/QC and sampling. Respondent shall only use laboratories that have a documented Quality System that complies with ANSI/ASQC E-4 1994, "Specifications and Guidelines for Quality Systems for Environmental Data Collection and Environmental Technology Programs" (American National Standard, January 5, 1995), and EPA Requirements for Quality Management Plans (QA/R-2) (EPA/240/B-01/002, March 2001, Reissued May 2006), or equivalent documentation as determined by U.S. EPA. U.S. EPA may consider laboratories accredited under the National Environmental Laboratory Accreditation Program (NELAP) as meeting the Quality System requirements.

b. Upon request by U.S. EPA, Respondent shall have such a laboratory analyze samples submitted by U.S. EPA for QA monitoring. Respondent shall provide to U.S. EPA the QA/QC procedures followed by all sampling teams and laboratories performing data collection and/or analysis.

c. Upon request by U.S. EPA, Respondent shall allow U.S. EPA or its authorized representatives to take split and/or duplicate samples. Respondent shall notify U.S. EPA not less than 3 business days in advance of any sample collection activity, unless shorter notice is agreed to by U.S. EPA. U.S. EPA shall have the right to take any additional samples that U.S. EPA deems necessary. Upon request, U.S. EPA shall allow Respondent to take split or duplicate samples of any samples it takes as part of its oversight of Respondent's implementation of the Work.

20. Post-Removal Site Control. In accordance with the Work Plan schedule, or as otherwise directed by U.S. EPA, Respondent shall submit a proposal for post-removal site control consistent with Section 300.415(l) of the NCP and OSWER Directive No. 9360.2-02. Upon U.S. EPA approval, Respondent shall implement such controls and shall provide U.S. EPA with documentation of all post-removal site control arrangements.

21. Reporting.

a. Respondent shall submit a written progress report to U.S. EPA concerning actions undertaken pursuant to this Settlement Agreement every 30th day after the date of receipt of U.S. EPA's approval of the Work Plan until termination of this Settlement Agreement, unless otherwise directed in writing by the OSC. These reports shall describe all significant developments during the preceding period, including the actions performed and any problems encountered, analytical data received during the reporting period, and the developments anticipated during the next reporting period, including a schedule of actions to be performed, anticipated problems, and planned resolutions of past or anticipated problems.

b. Respondent shall submit three (3) copies of all plans, reports or other submissions required by this Settlement Agreement, or any approved work plan. Upon request by U.S. EPA, Respondent shall submit such documents in electronic form.

c. Respondent, who owns or controls property at the Site, shall at least 30 days prior to the conveyance of any interest in real property at the Site, give written notice to the transferee that the property is subject to this Settlement Agreement and written notice to U.S. EPA and the State of the proposed conveyance, including the name and address of the transferee. Respondent, who owns or controls property at the Site, also agrees to require that its successors comply with the immediately preceding sentence and Sections IX (Site Access) and X (Access to Information).

22. Final Report. Within 60 days after completion of all Work required by Section VIII (Work To Be Performed) of this Settlement Agreement, Respondent shall submit for U.S. EPA review and approval a final report summarizing the actions taken to comply with this Settlement Agreement. The final report shall conform, at a minimum, with the requirements set forth in Section 300.165 of the NCP entitled "OSC Reports" and with the guidance set forth in "Superfund Removal Procedures: Removal Response Reporting - POLREPS and OSC Reports" (OSWER Directive No. 9360.3-03, June 1, 1994). The final report shall include a good faith estimate of total costs or a statement of actual costs incurred in complying with the Settlement Agreement, a listing of quantities and types of materials removed off-site or handled on-site, a discussion of removal and disposal options considered for those materials, a listing of the ultimate destination(s) of those materials, a presentation of the analytical results of all sampling and analyses performed, and accompanying appendices containing all relevant documentation generated during the removal action (e.g., manifests, invoices, bills, contracts, and permits). The final report shall also include the following certification signed by a person who supervised or directed the preparation of that report:

"Under penalty of law, I certify that to the best of my knowledge, after appropriate inquiries of all relevant persons involved in the preparation of

the report, the information submitted is true, accurate, and complete. I am aware that there are significant penalties for submitting false information, including the possibility of fine and imprisonment for knowing violations."

23. Off-Site Shipments.

a. Respondent shall, prior to any off-site shipment of Waste Material from the Site to an out-of-state waste management facility, provide written notification of such shipment of Waste Material to the appropriate state environmental official in the receiving facility's state and to the OSC. However, this notification requirement shall not apply to any off-site shipments when the total volume of all such shipments will not exceed 10 cubic yards.

i. Respondent shall include in the written notification the following information: 1) the name and location of the facility to which the Waste Material is to be shipped; 2) the type and quantity of the Waste Material to be shipped; 3) the expected schedule for the shipment of the Waste Material; and 4) the method of transportation. Respondent shall notify the state in which the planned receiving facility is located of major changes in the shipment plan, such as a decision to ship the Waste Material to another facility within the same state, or to a facility in another state.

ii. The identity of the receiving facility and state will be determined by Respondent following the award of the contract for the removal action. Respondent shall provide the information required by Paragraph 23(a) and 23(b) as soon as practicable after the award of the contract and before the Waste Material is actually shipped.

b. Before shipping any hazardous substances, pollutants, or contaminants from the Site to an off-site location, Respondent shall obtain U.S. EPA's certification that the proposed receiving facility is operating in compliance with the requirements of CERCLA Section 121(d)(3), 42 U.S.C. § 9621(d)(3), and 40 C.F.R. § 300.440. Respondent shall only send hazardous substances, pollutants, or contaminants from the Site to an off-site facility that complies with the requirements of the statutory provision and regulation cited in the preceding sentence.

IX. SITE ACCESS

24. If the Site, or any other property where access is needed to implement this Settlement Agreement, is owned or controlled by Respondent, Respondent shall, commencing on the Effective Date, provide U.S. EPA, the State, and their representatives, including contractors, with access at all reasonable times to the Site, or such other property, for the purpose of conducting any activity related to this Settlement Agreement.

25. Where any action under this Settlement Agreement is to be performed in areas owned by or in possession of someone other than Respondent, Respondent shall use its best efforts to obtain all necessary access agreements within 10 business days after the Effective Date, or as otherwise specified in writing by the OSC. Respondent shall immediately notify U.S. EPA if after using its best efforts it is unable to obtain such agreements. For purposes of this Paragraph, "best efforts" includes the payment of

reasonable sums of money in consideration of access. Respondent shall describe in writing its efforts to obtain access. U.S. EPA may then assist Respondent in gaining access, to the extent necessary to effectuate the response actions described in this Settlement Agreement, using such means as U.S. EPA deems appropriate. Respondent shall reimburse U.S. EPA for all costs and attorney's fees incurred by the United States in obtaining such access, in accordance with the procedures in Section XV (Payment of Response Costs).

26. Notwithstanding any provision of this Settlement Agreement, U.S. EPA and the State retain all of their access authorities and rights, including enforcement authorities related thereto, under CERCLA, RCRA, and any other applicable statutes or regulations.

X. ACCESS TO INFORMATION

27. Respondent shall provide to U.S. EPA, upon request, copies of all documents and information within its possession or control or that of its contractors or agents relating to activities at the Site or to the implementation of this Settlement Agreement, including, but not limited to, sampling, analysis, chain of custody records, manifests, trucking logs, receipts, reports, sample traffic routing, correspondence, or other documents or information related to the Work. Respondent shall also make available to U.S. EPA, for purposes of investigation, information gathering, or testimony, its employees, agents, or representatives with knowledge of relevant facts concerning the performance of the Work.

28. Respondent may assert business confidentiality claims covering part or all of the documents or information submitted to U.S. EPA under this Settlement Agreement to the extent permitted by and in accordance with Section 104(e)(7) of CERCLA, 42 U.S.C. § 9604(e)(7), and 40 C.F.R. § 2.203(b). Documents or information determined to be confidential by U.S. EPA will be afforded the protection specified in 40 C.F.R. Part 2, Subpart B. If no claim of confidentiality accompanies documents or information when they are submitted to U.S. EPA, or if U.S. EPA has notified Respondent that the documents or information are not confidential under the standards of Section 104(e)(7) of CERCLA or 40 C.F.R. Part 2, Subpart B, the public may be given access to such documents or information without further notice to Respondent.

29. Respondent may assert that certain documents, records and other information are privileged under the attorney-client privilege or any other privilege recognized by federal law. If the Respondent asserts such a privilege in lieu of providing documents, it shall provide U.S. EPA with the following: 1) the title of the document, record, or information; 2) the date of the document, record, or information; 3) the name and title of the author of the document, record, or information; 4) the name and title of each addressee and recipient; 5) a description of the contents of the document, record, or information; and 6) the privilege asserted by Respondent. However, no documents, reports or other information created or generated pursuant to the requirements of this Settlement Agreement shall be withheld on the grounds that they are privileged or confidential.

30. No claim of privilege or confidentiality shall be made with respect to any data, including, but not limited to, all sampling, analytical, monitoring, hydrogeologic, scientific, chemical, or engineering data, or any other documents or information evidencing conditions at or around the Site.

XI. RECORD RETENTION

31. Until 6 years after Respondent's receipt of U.S. EPA's notification pursuant to Section XXVI (Notice of Completion of Work), Respondent shall preserve and retain all non-identical copies of records and documents (including records or documents in electronic form) now in its possession or control or which come into its possession or control that relate in any manner to the performance of the Work or the liability of any person under CERCLA with respect to the Site, regardless of any corporate retention policy to the contrary. Until 6 years after Respondent's receipt of U.S. EPA's notification pursuant to Section XXVI (Notice of Completion of Work), Respondent shall also instruct its contractors and agents to preserve all documents, records, and information of whatever kind, nature or description relating to performance of the Work.

32. At the conclusion of this document retention period, Respondent shall notify U.S. EPA at least 60 days prior to the destruction of any such records or documents, and, upon request by U.S. EPA, Respondent shall deliver any such records or documents to U.S. EPA. Respondent may assert that certain documents, records and other information are privileged under the attorney-client privilege or any other privilege recognized by federal law. If Respondent asserts such a privilege, it shall provide U.S. EPA with the following: 1) the title of the document, record, or information; 2) the date of the document, record, or information; 3) the name and title of the author of the document, record, or information; 4) the name and title of each addressee and recipient; 5) a description of the subject of the document, record, or information; and 6) the privilege asserted by Respondent. However, no documents, reports or other information created or generated pursuant to the requirements of this Settlement Agreement shall be withheld on the grounds that they are privileged or confidential.

33. Respondent hereby certifies that to the best of its knowledge and belief, after thorough inquiry, it has not altered, mutilated, discarded, destroyed or otherwise disposed of any records, documents or other information (other than identical copies) relating to its potential liability regarding the Site since the earlier of notification of potential liability by U.S. EPA or the State or the filing of suit against it regarding the Site and that it has fully complied with any and all U.S. EPA requests for information pursuant to Sections 104(e) and 122(e) of CERCLA, 42 U.S.C. §§ 9604(e) and 9622(e), and Section 3007 of RCRA, 42 U.S.C. § 6927.

XII. COMPLIANCE WITH OTHER LAWS

34. Respondent shall perform all actions required pursuant to this Settlement Agreement in accordance with all applicable local, state, and federal laws and regulations except as provided in Section 121(e) of CERCLA, 42 U.S.C. § 6921(e), and 40 C.F.R. §§ 300.400(e) and 300.415(j). In accordance with 40 C.F.R. § 300.415(j), all on-Site actions required pursuant to this Settlement Agreement shall, to the extent practicable, as determined by U.S. EPA, considering the exigencies of the situation, attain applicable or relevant and appropriate requirements (ARARs) under federal environmental or state environmental or facility siting laws. Respondent shall identify ARARs in the Work Plan subject to U.S. EPA approval.

XIII. EMERGENCY RESPONSE AND NOTIFICATION OF RELEASES

35. In the event of any action or occurrence during performance of the Work that causes or threatens a release of Waste Material from the Site that constitutes an emergency situation or may present an immediate threat to public health or welfare or the environment, Respondent shall immediately take all appropriate action. Respondent shall take these actions in accordance with all applicable provisions of this Settlement Agreement, including, but not limited to, the Health and Safety Plan, in order to prevent, abate or minimize such release or endangerment caused or threatened by the release. Respondent shall also immediately notify the OSC or, in the event of his/her unavailability, the Regional Duty Officer, Emergency Response Branch 1, Region 5 at (312) 353-2318, of the incident or Site conditions. In the event that Respondent fails to take appropriate response action as required by this Paragraph, and U.S. EPA takes such action instead, Respondent shall reimburse U.S. EPA all costs of the response action not inconsistent with the NCP pursuant to Section XV (Payment of Response Costs).

36. In addition, in the event of any release of a hazardous substance from the Site, Respondent shall immediately notify the OSC at (312) 353-2318 and the National Response Center at (800) 424-8802. Respondent shall submit a written report to U.S. EPA within 7 business days after each release, setting forth the events that occurred and the measures taken or to be taken to mitigate any release or endangerment caused or threatened by the release and to prevent the recurrence of such a release. This reporting requirement is in addition to, and not in lieu of, reporting under Section 103(c) of CERCLA, 42 U.S.C. § 9603(c), and Section 304 of the Emergency Planning and Community Right-To-Know Act of 1986, 42 U.S.C. § 11004, *et seq.*

XIV. AUTHORITY OF ON-SCENE COORDINATOR

37. The OSC shall be responsible for overseeing Respondent's implementation of this Settlement Agreement. The OSC shall have the authority vested in an OSC by the NCP, including the authority to halt, conduct, or direct any Work required by this Settlement Agreement, or to direct any other removal action undertaken at the Site. Absence of the OSC from the Site shall not be cause for stoppage of work unless specifically directed by the OSC.

XV. PAYMENT OF RESPONSE COSTS

38. Payment for Past Response Costs.

a. Within 30 days after the Effective Date, Respondent shall pay to U.S. EPA \$118,046.26 for Past Response Costs. Payment shall be made to U.S. EPA by Fedwire Electronic Funds Transfer (EFT) to:

Federal Reserve Bank of New York,
ABA # 021030004
Account = 68010727
SWIFT address = FRNYUS33
33 Liberty Street
New York, NY 10045

Field Tag 4200 of the Fedwire message; should read "D 68010727 Environmental Protection Agency"

and shall reference Site/Spill ID Number C564 and the EPA docket number for this action.

b. At the time of payment, Respondent shall send notice that such payment has been made to the Director, Superfund Division, U.S. EPA Region 5, 77 West Jackson Blvd., Chicago, Illinois, 60604-3590 and to Maria Gonzalez, Associate Regional Counsel, 77 West Jackson Blvd., C-14J, Chicago, Illinois, 60604-3590, and to the EPA Cincinnati Finance Office by email at acctsreceivable.cinwd@epa.gov, or by mail to: Cincinnati Finance Office, 26 Martin Luther King Drive, Cincinnati, Ohio 45268. Such notice shall reference Site/Spill ID Number C564 and the EPA docket number for this action.

c. The total amount to be paid by Respondent pursuant to Paragraph 38(a) shall be deposited by U.S. EPA in the Kokomo Dump Site Special Account to be retained and used to conduct or finance response actions at or in connection with the Site, or to be transferred by U.S. EPA to the U.S. EPA Hazardous Substance Superfund.

39. Payments for Future Response Costs.

a. Respondent shall pay U.S. EPA all Future Response Costs not inconsistent with the NCP. On a periodic basis, U.S. EPA will send Respondent a bill requiring payment that consists of an Itemized Cost Summary. Respondent shall make all payments within 30 days of receipt of each bill requiring payment, except as otherwise provided in Paragraph 41 of this Settlement Agreement according to the following procedures:

i. Respondent shall make all payments required by this Paragraph to U.S. EPA by Fedwire EFT to:

Federal Reserve Bank of New York
ABA # 021030004
Account = 68010727
SWIFT address = FRNYUS33
33 Liberty Street
New York, NY 10045

Field Tag 4200 of the Fedwire message; should read "D 68010727 Environmental Protection Agency"

and shall reference Site/Spill ID Number C564 and the EPA docket number for this action.

ii. If the amount demanded in the bill is \$10,000 or less, Respondent may, in lieu of the procedures in subparagraph 39(a)(i), make all payments required by this Paragraph by official bank check made payable to "U.S. EPA Hazardous Substance Superfund." Each check, or a letter accompanying each check, shall identify the name and address of the party(ies) making payment, the Site name, U.S. EPA Region 5, the Site/Spill ID Number

C564, and, if any, the U.S. EPA docket number for this action, and shall be sent to:

U.S. Environmental Protection Agency
Superfund Payments
Cincinnati Finance Center
P.O. Box 979076
St. Louis, MO 63197-9000

b. At the time of payment, Respondent shall send notice that payment has been made to the Director, Superfund Division, U.S. EPA Region 5, 77 West Jackson Blvd., Chicago, Illinois, 60604-3590 and to Maria Gonzalez, Associate Regional Counsel, 77 West Jackson Blvd., C-14J, Chicago, Illinois, 60604-3590, and to the EPA Cincinnati Finance Office by email at acctsreceivable.cinwd@epa.gov, or by mail to: Cincinnati Finance Office, 26 Martin Luther King Drive, Cincinnati, Ohio 45268. Such notice shall reference Site/Spill ID Number C564 and the EPA docket number for this action.

c. The total amount to be paid by Respondent pursuant to Paragraph 39(a) shall be deposited in the Kokomo Dump Site Special Account within the U.S. EPA Hazardous Substance Superfund to be retained and used to conduct or finance response actions at or in connection with the Site, or to be transferred by U.S. EPA to the U.S. EPA Hazardous Substance Superfund.

40. In the event that the payment for Past Response Costs is not made within 30 days of the Effective Date, or the payments for Future Response Costs are not made within 30 days of Respondent's receipt of a bill, Respondent shall pay Interest on the unpaid balance. The Interest on Past Response Costs shall begin to accrue on the Effective Date and shall continue to accrue until the date of payment. The Interest on Future Response Costs shall begin to accrue on the date of the bill and shall continue to accrue until the date of payment. Payments of Interest made under this Paragraph shall be in addition to such other remedies or sanctions available to the United States by virtue of Respondent's failure to make timely payments under this Section, including but not limited to, payment of stipulated penalties pursuant to Section XVIII (Stipulated Penalties).

41. Respondent contests payment of any Future Response Costs billed under Paragraph 39 if it determines that U.S. EPA has made a mathematical error, or included a cost item that is not within the definition of Future Response Costs, or if it believes U.S. EPA incurred excess costs as a direct result of a U.S. EPA action that was inconsistent with a specific provision or provisions of the NCP. Such objection shall be made in writing within 30 days of receipt of the bill and must be sent to the OSC. Any such objection shall specifically identify the contested Future Response Costs and the basis for objection. In the event of an objection, Respondent shall within the 30-day period pay all uncontested Future Response Costs to U.S. EPA in the manner described in Paragraph 39. Simultaneously, Respondent shall establish, in a duly chartered bank or trust company, an interest-bearing escrow account that is insured by the Federal Deposit Insurance Corporation (FDIC), and remit to that escrow account funds equivalent to the amount of the contested Future Response Costs. Respondent shall send to the U.S. EPA OSC a copy of the transmittal letter and check paying the uncontested Future Response Costs, and a copy of the correspondence that establishes and funds the escrow account, including, but not limited to, information containing the identity of the bank and bank account under which the escrow account is established as well as a bank statement showing the initial balance of the escrow account.

Simultaneously with establishment of the escrow account, Respondent shall initiate the Dispute Resolution procedures in Section XVI (Dispute Resolution). If U.S. EPA prevails in the dispute, within 5 days of the resolution of the dispute, Respondent shall pay the sums due (with accrued interest) to U.S. EPA in the manner described in Paragraph 39. If Respondent prevails concerning any aspect of the contested costs, Respondent shall pay that portion of the costs (plus associated accrued interest) for which it did not prevail to U.S. EPA in the manner described in Paragraph 39. Respondent shall be disbursed any balance of the escrow account. The dispute resolution procedures set forth in this Paragraph in conjunction with the procedures set forth in Section XVI (Dispute Resolution) shall be the exclusive mechanisms for resolving disputes regarding Respondent's obligation to reimburse U.S. EPA for its Future Response Costs.

XVI. DISPUTE RESOLUTION

42. Unless otherwise expressly provided for in this Settlement Agreement, the dispute resolution procedures of this Section shall be the exclusive mechanism for resolving disputes arising under this Settlement Agreement. The Parties shall attempt to resolve any disagreements concerning this Settlement Agreement expeditiously and informally.

43. If Respondent objects to any U.S. EPA action taken pursuant to this Settlement Agreement, including billings for Future Response Costs, it shall notify U.S. EPA in writing of its objection(s) within 10 days of such action, unless the objection(s) has/have been resolved informally. This written notice shall include a statement of the issues in dispute, the relevant facts upon which the dispute is based, all factual data, analysis or opinion supporting Respondent's position, and all supporting documentation on which such party relies. U.S. EPA and Respondent shall have 10 days from U.S. EPA's receipt of Respondent's written objection(s) to resolve the dispute through formal negotiations. The period for formal negotiations may be extended at the sole discretion of U.S. EPA. If the parties are unable to reach a written agreement by the conclusion of the formal negotiation period, U.S. EPA shall provide its Statement of Position, including supporting documentation, no later than 10 days after the formal negotiation period concludes. In the event that these 10-day time periods for exchange of written documents may cause a delay in the work, they shall be shortened upon, and in accordance with, notice by U.S. EPA. An administrative record of any dispute under this Section shall be maintained by U.S. EPA. The record shall include the written notification of such dispute, and the Statement of Position served pursuant to the preceding Paragraph. Upon review of the administrative record, the Director of the Superfund Division, U.S. EPA Region 5, shall resolve the dispute consistent with the NCP and the terms of this Settlement Agreement. U.S. EPA's decision shall be incorporated into and become an enforceable part of this Settlement Agreement.

44. Respondent's obligations under this Settlement Agreement shall not be tolled by submission of any objection for dispute resolution under this Section. Following resolution of the dispute, as provided by this Section, Respondent shall fulfill the requirement that was the subject of the dispute in accordance with the agreement reached or with U.S. EPA's decision, whichever occurs.

XVII. FORCE MAJEURE

45. Respondent agrees to perform all requirements of this Settlement Agreement within the time limits established under this Settlement Agreement, unless the performance is delayed by a *force*

majeure. For purposes of this Settlement Agreement, a *force majeure* is defined as any event arising from causes beyond the control of Respondent, or of any entity controlled by Respondent, including but not limited to its contractors and subcontractors, which delays or prevents performance of any obligation under this Settlement Agreement despite Respondent's best efforts to fulfill the obligation. *Force majeure* does not include financial inability to complete the Work or increased cost of performance.

46. If any event occurs or has occurred that may delay the performance of any obligation under this Settlement Agreement, whether or not caused by a *force majeure* event, Respondent shall notify U.S. EPA orally within 24 hours of when Respondent first knew that the event might cause a delay. Within 7 days thereafter, Respondent shall provide to U.S. EPA in writing an explanation and description of the reasons for the delay; the anticipated duration of the delay; all actions taken or to be taken to prevent or minimize the delay; a schedule for implementation of any measures to be taken to prevent or mitigate the delay or the effect of the delay; Respondent's rationale for attributing such delay to a *force majeure* event if it intends to assert such a claim; and a statement as to whether, in the opinion of Respondent, such event may cause or contribute to an endangerment to public health, welfare or the environment. Failure to comply with the above requirements shall be grounds for U.S. EPA to deny Respondent an extension of time for performance. Respondent shall have the burden of demonstrating by a preponderance of the evidence that the event is a *force majeure*, that the delay is warranted under the circumstances, and that best efforts were exercised to avoid and mitigate the effects of the delay.

47. If U.S. EPA agrees that the delay or anticipated delay is attributable to a *force majeure* event, the time for performance of the obligations under this Settlement Agreement that are affected by the *force majeure* event will be extended by U.S. EPA for such time as is necessary to complete those obligations. An extension of the time for performance of the obligations affected by the *force majeure* event shall not, of itself, extend the time for performance of any other obligation. If U.S. EPA does not agree that the delay or anticipated delay has been or will be caused by a *force majeure* event, U.S. EPA will notify Respondent in writing of its decision. If U.S. EPA agrees that the delay is attributable to a *force majeure* event, U.S. EPA will notify Respondent in writing of the length of the extension, if any, for performance of the obligations affected by the *force majeure* event.

XVIII. STIPULATED PENALTIES

48. Respondent shall be liable to U.S. EPA for stipulated penalties in the amounts set forth in Paragraphs 49 and 50 for failure to comply with the requirements of this Settlement Agreement specified below, unless excused under Section XVII (Force Majeure). "Compliance" by Respondent shall include completion of the activities under this Settlement Agreement or any work plan or other plan approved under this Settlement Agreement identified below in accordance with all applicable requirements of law, this Settlement Agreement, and any plans or other documents approved by U.S. EPA pursuant to this Settlement Agreement within the specified time schedules established by and approved under this Settlement Agreement.

49. Stipulated Penalty Amounts – Work (Including Payments).

a. The following stipulated penalties shall accrue per violation per day for any noncompliance identified in Paragraph 49(b):

<u>Penalty Per Violation Per Day</u>
\$1,500
\$2,500
\$5,000

<u>Period of Noncompliance</u>
1st through 14th day
15th through 30th day
31st day and beyond

b. Compliance Milestones

Designation of Respondent's Contractor
 Designation of Respondent's Project Coordinator
 Submission of Health and Safety Plan
 Submission of Emergency Contingency Plan
 Submission of QAPP
 Submission of Work Plan(s)
 Initiation of Work
 Completion of Post-Removal Site Controls
 Payment of Past Response Costs pursuant to Paragraph 38
 Payment of Future Response costs pursuant to Paragraph 39
 Provision of Financial Assurance pursuant to Section XXVII

50. Stipulated Penalty Amounts - Reports. The following stipulated penalties shall accrue per violation per day for failure to submit timely or adequate reports or other written documents pursuant to Paragraphs 21 and 22:

<u>Penalty Per Violation Per Day</u>
\$500
\$1,500
\$3,500

<u>Period of Noncompliance</u>
1st through 14th day
15th through 30th day
31st day and beyond

51. All penalties shall begin to accrue on the day after the complete performance is due or the day a violation occurs, and shall continue to accrue through the final day of the correction of the noncompliance or completion of the activity. However, stipulated penalties shall not accrue: 1) with respect to a deficient submission under Section VIII (Work to be Performed), during the period, if any, beginning on the 31st day after U.S. EPA's receipt of such submission until the date that U.S. EPA notifies Respondent of any deficiency; and 2) with respect to a decision by the Director of the Superfund Division, Region 5, under Paragraph 43 of Section XVI (Dispute Resolution), during the period, if any, beginning on the 21st day after U.S. EPA submits its written statement of position until the date that the Director of the Superfund Division issues a final decision regarding such dispute. Nothing herein shall prevent the simultaneous accrual of separate penalties for separate violations of this Settlement Agreement.

52. Following U.S. EPA's determination that Respondent has failed to comply with a requirement of this Settlement Agreement, U.S. EPA may give Respondent written notification of the failure and describe the noncompliance. U.S. EPA may send Respondent a written demand for payment of the penalties. However, penalties shall accrue as provided in the preceding Paragraph regardless of whether U.S. EPA has notified Respondent of a violation.

53. All penalties accruing under this Section shall be due and payable to U.S. EPA within 30 days of Respondent's receipt from U.S. EPA of a demand for payment of the penalties, unless Respondent invokes the dispute resolution procedures under Section XVI (Dispute Resolution). Respondent shall make all payments required by this Section by official bank check made payable to "U.S. EPA Hazardous Substance Superfund". Each check, or a letter accompanying each check, shall identify the name and address of the party making payment, the Site name, U.S. EPA Region 5, the Site/Spill ID Number C564, and, if any, the U.S. EPA docket number for this action, and shall be sent to:

U.S. Environmental Protection Agency
Superfund Payments
Cincinnati Finance Center
P.O. Box 979076
St. Louis, MO 63197-9000

and shall indicate that the payment is for stipulated penalties, and shall reference the name and address of the party making payment. At the time of payment, copies of checks paid pursuant to this Section, and any accompanying transmittal letter, shall be sent to U.S. EPA as provided in Paragraph 39(b).

54. The payment of penalties shall not alter in any way Respondent's obligation to complete performance of the Work required under this Settlement Agreement.

55. Penalties shall continue to accrue during any dispute resolution period, but need not be paid until 20 days after the dispute is resolved by agreement or by receipt of U.S. EPA's decision.

56. If Respondent fails to pay stipulated penalties when due, U.S. EPA may institute proceedings to collect the penalties, as well as Interest. Respondent shall pay Interest on the unpaid balance, which shall begin to accrue on the date of demand made pursuant to Paragraph 52. Nothing in this Settlement Agreement shall be construed as prohibiting, altering, or in any way limiting the ability of U.S. EPA to seek any other remedies or sanctions available by virtue of Respondent's violation of this Settlement Agreement or of the statutes and regulations upon which it is based, including, but not limited to, penalties pursuant to Sections 106(b) and 122(l) of CERCLA, 42 U.S.C. §§ 9606(b) and 9622(l), and punitive damages pursuant to Section 107(c)(3) of CERCLA, 42 U.S.C. § 9607(c)(3). Provided, however, that U.S. EPA shall not seek civil penalties pursuant to Section 106(b) or 122(l) of CERCLA or punitive damages pursuant to Section 107(c)(3) of CERCLA for any violation for which a stipulated penalty is provided in this Section, except in the case of a willful violation of this Settlement Agreement. Should Respondent violate this Settlement Agreement or any portion hereof, U.S. EPA may carry out the required actions unilaterally, pursuant to Section 104 of CERCLA, 42 U.S.C. § 9604, and/or may seek judicial enforcement of this Settlement Agreement pursuant to Section 106 of CERCLA, 42 U.S.C. § 9606. Notwithstanding any other provision of this Section, U.S. EPA may, in its unreviewable discretion, waive in writing any portion of stipulated penalties that have accrued pursuant to this Settlement Agreement.

XIX. COVENANT NOT TO SUE BY U.S. EPA

57. In consideration of the actions that will be performed and the payments that will be made by Respondent under the terms of this Settlement Agreement, and except as otherwise specifically provided in this Settlement Agreement, U.S. EPA covenants not to sue or to take administrative action against Respondent pursuant to Sections 106 and 107(a) of CERCLA, 42 U.S.C. §§ 9606 and 9607(a), for the Work, Past Response Costs, and Future Response Costs. This covenant not to sue shall take effect upon receipt by U.S. EPA of the Past Response Costs due under Section XV (Payment of Response Costs) of this Settlement Agreement and any Interest or Stipulated Penalties due for failure to pay Past Response Costs as required by Sections XV (Payment of Response Costs) and XVIII (Stipulated Penalties) of this Settlement Agreement. This covenant not to sue is conditioned upon the complete and satisfactory performance by Respondent of its obligations under this Settlement Agreement, including, but not limited to, payment of Future Response Costs pursuant to Section XV (Payment of Response Costs). This covenant not to sue extends only to Respondent and does not extend to any other person.

XX. RESERVATIONS OF RIGHTS BY U.S. EPA

58. Except as specifically provided in this Settlement Agreement, nothing in this Settlement Agreement shall limit the power and authority of U.S. EPA or the United States to take, direct, or order all actions necessary to protect public health, welfare, or the environment or to prevent, abate, or minimize an actual or threatened release of hazardous substances, pollutants or contaminants, or hazardous or solid waste on, at, or from the Site. Further, nothing in this Settlement Agreement shall prevent U.S. EPA from seeking legal or equitable relief to enforce the terms of this Settlement Agreement, from taking other legal or equitable action as it deems appropriate and necessary, or from requiring the Respondent in the future to perform additional activities pursuant to CERCLA or any other applicable law.

59. The covenant not to sue set forth in Section XIX (Covenant Not to Sue by U.S. EPA) above does not pertain to any matters other than those expressly identified therein. U.S. EPA reserves, and this Settlement Agreement is without prejudice to, all rights against Respondent with respect to all other matters, including, but not limited to:

- a. claims based on a failure by Respondent to meet a requirement of this Settlement Agreement;
- b. liability for costs not included within the definitions of Past Response Costs or Future Response Costs;
- c. liability for performance of response action other than the Work;
- d. criminal liability;
- e. liability for damages for injury to, destruction of, or loss of natural resources, and for the costs of any natural resource damage assessments;
- f. liability arising from the past, present, or future disposal, release or threat of release of Waste Materials outside of the Site; and

g. liability for costs incurred or to be incurred by the Agency for Toxic Substances and Disease Registry related to the Site.

XXI. COVENANT NOT TO SUE BY RESPONDENT

60. Respondent covenants not to sue and agree not to assert any claims or causes of action against the United States, or its contractors or employees, with respect to the Work, Past Response Costs, Future Response Costs, or this Settlement Agreement, including, but not limited to:

a. any direct or indirect claim for reimbursement from the Hazardous Substance Superfund established by 26 U.S.C. § 9507, based on Sections 106(b)(2), 107, 111, 112, or 113 of CERCLA, 42 U.S.C. §§ 9606(b)(2), 9607, 9611, 9612, or 9613, or any other provision of law;

b. any claim arising out of response actions at or in connection with the Site, including any claim under the United States Constitution, the Indiana Constitution, the Tucker Act, 28 U.S.C. § 1491, the Equal Access to Justice Act, 28 U.S.C. § 2412, as amended, or at common law; or

c. any claim against the United States pursuant to Sections 107 and 113 of CERCLA, 42 U.S.C. §§ 9607 and 9613, relating to the Work, Past Response Costs, or Future Response Costs.

Except as provided in Paragraph(s) 62 (Claims Against De Micromis Parties) and 63 (Claims Against MSW Generators and Transporters), below, these covenants not to sue shall not apply in the event the United States brings a cause of action or issues an order pursuant to any of the reservations set forth in Paragraphs 59 (b), (c), and (e) - (g), but only to the extent that Respondent's claims arise from the same response action, response costs, or damages that the United States is seeking pursuant to the applicable reservation.

61. Nothing in this Agreement shall be deemed to constitute approval or preauthorization of a claim within the meaning of Section 111 of CERCLA, 42 U.S.C. § 9611, or 40 C.F.R. § 300.700(d).

62. Respondent agrees not to assert any claims and to waive all claims or causes of action (including but not limited to claims or causes of action under Sections 107(a) and 113 of CERCLA) that it may have for all matters relating to the Site, against any person where the person's liability to Respondent with respect to the Site is based solely on having arranged for disposal or treatment, or for transport for disposal or treatment, of hazardous substances at the Site, or having accepted for transport for disposal or treatment of hazardous substances at the Site, if all or part of the disposal, treatment, or transport occurred before April 1, 2001, and the total amount of material containing hazardous substances contributed by such person to the Site was less than 110 gallons of liquid materials or 200 pounds of solid materials.

63. Respondent agrees not to assert any claims and to waive all claims or causes of action (including but not limited to claims or causes of action under Sections 107(a) and 113 of CERCLA) that it may have for all matters relating to the Site against any person where the person's liability to Respondent with respect to the Site is based solely on having arranged for disposal or treatment, or for

transport for disposal or treatment, of MSW at the Site, if the volume of MSW disposed, treated, or transported by such person to the Site did not exceed 0.2 percent of the total volume of waste at the Site.

64. This waiver shall not apply to any claim or cause of action against any person meeting the above criteria if such person asserts a claim or cause of action relating to the Site against such Respondent. This waiver also shall not apply to any claim or cause of action against any person meeting the above criteria if U.S. EPA determines: (1) that the materials contributed to the Site by such person have contributed significantly or could contribute significantly, either individually or in the aggregate, to the costs of response or natural resource restoration at the Site; or (2) such person has failed to comply with any EPA requests for information or administrative subpoenas issued pursuant to Section 104(e) or 122(e) of CERCLA, 42 U.S.C. §§ 9604(e) or 9622(e), or Section 3007 of RCRA, 42 U.S.C. § 6972, or has impeded or is impeding, through action or inaction, the performance of a response action or natural resource restoration with respect to the Site, or has been convicted of a criminal violation for the conduct to which this waiver would apply and that conviction has not been vitiated on appeal or otherwise.

XXII. OTHER CLAIMS

65. By issuance of this Settlement Agreement, the United States and U.S. EPA assume no liability for injuries or damages to persons or property resulting from any acts or omissions of Respondent. The United States or U.S. EPA shall not be deemed a party to any contract entered into by Respondent or its directors, officers, employees, agents, successors, representatives, assigns, contractors, or consultants in carrying out actions pursuant to this Settlement Agreement.

66. Except as expressly provided in Section XXI (Covenant Not to Sue by Respondent), Paragraphs 62 (Claims Against De Micromis Parties) and 63 (Claims Against MSW Generators and Transporters) and Section XIX (Covenant Not to Sue by U.S. EPA), nothing in this Settlement Agreement constitutes a satisfaction of or release from any claim or cause of action against Respondent or any person not a party to this Settlement Agreement, for any liability such person may have under CERCLA, other statutes, or common law, including but not limited to any claims of the United States for costs, damages and interest under Sections 106 and 107 of CERCLA, 42 U.S.C. §§ 9606 and 9607.

67. No action or decision by U.S. EPA pursuant to this Settlement Agreement shall give rise to any right to judicial review, except as set forth in Section 113(h) of CERCLA, 42 U.S.C. § 9613(h).

XXIII. EFFECT OF SETTLEMENT/CONTRIBUTION

68. Except as provided in Section XXI (Covenant not to Sue by Respondent), Paragraph 62 (Claims Against De Micromis Parties), and Paragraph 63 (Claims Against MSW Generators and Transporters), nothing in this Settlement Agreement shall be construed to create any rights in, or grant any cause of action to, any person not a Party to this Settlement Agreement. Except as provided in Section XXI (Covenant not to Sue by Respondent), Paragraph 62 (Claims Against De Micromis Parties), and Paragraph 63 (Claims Against MSW Generators and Transporters), each of the Parties expressly reserves any and all rights (including, but not limited to, pursuant to Section 113 of CERCLA, 42 U.S.C. § 9613), defenses, claims, demands, and causes of action which each Party may have with respect to any matter, transaction, or occurrence relating in any way to the Site against any person not a Party hereto. Nothing in this Settlement Agreement diminishes the right of the United States, pursuant to Section

113(f)(2) and (3) of CERCLA, 42 U.S.C. § 9613(f)(2)-(3), to pursue any such persons to obtain additional response costs or response action and to enter into settlements that give rise to contribution protection pursuant to Section 113(f)(2).

69.a. The Parties agree that this Settlement Agreement constitutes an administrative settlement for purposes of Sections 113(f)(2) and 122(h)(4) of CERCLA, 42 U.S.C. §§ 9613(f)(2) and 9622(h)(4), and that Respondent is entitled, as of the Effective Date, to protection from contribution actions or claims as provided by Sections 113(f)(2) and 122(h)(4) of CERCLA, 42 U.S.C. §§ 9613(f)(2) and 9622(h)(4), or as may otherwise be provided by law, for "matters addressed" in this Settlement Agreement. The "matters addressed" in this Settlement Agreement are the Work, Past Response Costs, and Future Response Costs.

b. The Parties further agree that this Settlement Agreement constitutes an administrative settlement for purposes of Section 113(f)(3)(B) of CERCLA, 42 U.S.C. § 9613(f)(3)(B), pursuant to which the Respondent has, as of the Effective Date, resolved its liability to the United States for the Work, Past Response Costs, and Future Response Costs.

70. Respondent shall, with respect to any suit or claim brought by it for matters related to this Settlement Agreement, notify U.S. EPA in writing no later than 60 days prior to the initiation of such suit or claim. Respondent also shall, with respect to any suit or claim brought against it for matters related to this Settlement Agreement, notify U.S. EPA in writing within 10 days of service of the complaint or claim upon it. In addition, Respondent shall notify U.S. EPA within 10 days of service or receipt of any Motion for Summary Judgment and within 10 days of receipt of any order from a court setting a case for trial, for matters related to this Settlement Agreement.

71. In any subsequent administrative or judicial proceeding initiated by U.S. EPA, or by the United States on behalf of U.S. EPA, for injunctive relief, recovery of response costs, or other relief relating to the Site, Respondent shall not assert, and may not maintain, any defense or claim based upon the principles of waiver, *res judicata*, collateral estoppel, issue preclusion, claim-splitting, or other defenses based upon any contention that the claims raised in the subsequent proceeding were or should have been brought in the instant case; provided, however, that nothing in this Paragraph affects the enforceability of the covenant by U.S. EPA set forth in Section XIX.

72. Effective upon signature of this Settlement Agreement by a Respondent, such Respondent agrees that the time period after the date of its signature shall not be included in computing the running of any statute of limitations potentially applicable to any action brought by the United States related to the "matters addressed" as defined in Paragraph 69.a. and that, in any action brought by the United States related to the "matters addressed," such Respondent will not assert, and may not maintain, any defense or claim based upon principles of statute of limitations, waiver, laches, estoppel, or other defense based on the passage of time after its signature of this Settlement Agreement. If U.S. EPA gives notice to Respondent that it will not make this Settlement Agreement effective, the statute of limitations shall begin to run again commencing ninety (90) days after the date such notice is sent by U.S. EPA.

XXIV. INDEMNIFICATION

73. Respondent shall indemnify, save and hold harmless the United States, its officials, agents, contractors, subcontractors, employees and representatives from any and all claims or causes of action arising from, or on account of, negligent or other wrongful acts or omissions of Respondent, its officers, directors, employees, agents, contractors, or subcontractors, in carrying out actions pursuant to this Settlement Agreement. In addition, Respondent agrees to pay the United States all costs incurred by the United States, including but not limited to attorney's fees and other expenses of litigation and settlement, arising from or on account of claims made against the United States based on negligent or other wrongful acts or omissions of Respondent, its officers, directors, employees, agents, contractors, subcontractors and any persons acting on its behalf or under its control, in carrying out activities pursuant to this Settlement Agreement. The United States shall not be held out as a party to any contract entered into by or on behalf of Respondent in carrying out activities pursuant to this Settlement Agreement. Neither Respondent nor any such contractor shall be considered an agent of the United States. The Federal Tort Claims Act (28 U.S.C. §§ 2671, 2680) provides coverage for injury or loss of property, or injury or death caused by the negligent or wrongful act or omission of an employee of U.S. EPA while acting within the scope of his or her employment, under circumstances where U.S. EPA, if a private person, would be liable to the claimant in accordance with the law of the place where the act or omission occurred.

74. The United States shall give Respondent notice of any claim for which the United States plans to seek indemnification pursuant to this Section and shall consult with Respondent prior to settling such claim.

75. Respondent waives all claims against the United States for damages or reimbursement or for set-off of any payments made or to be made to the United States, arising from or on account of any contract, agreement, or arrangement between Respondent and any person for performance of Work on or relating to the Site, including, but not limited to, claims on account of construction delays. In addition, Respondent shall indemnify and hold harmless the United States with respect to any and all claims for damages or reimbursement arising from or on account of any contract, agreement, or arrangement between Respondent and any person for performance of Work on or relating to the Site, including, but not limited to, claims on account of construction delays.

XXV. MODIFICATIONS

76. The OSC may make modifications to any plan or schedule in writing or by oral direction. Any oral modification will be memorialized in writing by U.S. EPA promptly, but shall have as its effective date the date of the OSC's oral direction. Any other requirements of this Settlement Agreement may be modified in writing by mutual agreement of the parties.

77. If Respondent seeks permission to deviate from any approved work plan or schedule, Respondent's Project Coordinator shall submit a written request to U.S. EPA for approval outlining the proposed modification and its basis. Respondent may not proceed with the requested deviation until receiving oral or written approval from the OSC pursuant to Paragraph 76.

78. No informal advice, guidance, suggestion, or comment by the OSC or other U.S. EPA representatives regarding reports, plans, specifications, schedules, or any other writing submitted by Respondent shall relieve Respondent of its obligation to obtain any formal approval required by this Settlement Agreement, or to comply with all requirements of this Settlement Agreement, unless it is formally modified.

XXVI. NOTICE OF COMPLETION OF WORK

79. When U.S. EPA determines, after U.S. EPA's review of the Final Report, that all Work has been fully performed in accordance with this Settlement Agreement, with the exception of any continuing obligations required by this Settlement Agreement, including, *e.g.*, post-removal site controls, payment of Future Response Costs, and record retention, U.S. EPA will provide written notice to Respondent. If U.S. EPA determines that such Work has not been completed in accordance with this Settlement Agreement, U.S. EPA will notify Respondent, provide a list of the deficiencies, and require that Respondent modify the Work Plan if appropriate in order to correct such deficiencies. Respondent shall implement the modified and approved Work Plan and shall submit a modified Final Report in accordance with the U.S. EPA notice. Failure by Respondent to implement the approved modified Work Plan shall be a violation of this Settlement Agreement.

XXVII. FINANCIAL ASSURANCE

80. Within 30 days of the Effective Date, Respondent shall establish and maintain financial security, initially in the amount of \$2,000,000 in one or more of the following forms, in order to secure the full and final completion of Work by Respondent:

- a. A surety bond unconditionally guaranteeing payment and/or performance of the Work;
- b. One or more irrevocable letters of credit equaling the total estimated cost of the Work, payable to or at the direction of U.S. EPA, issued by one or more financial institution(s) acceptable in all respects to EPA;
- c. A trust fund administered by a trustee acceptable in all respects to U.S. EPA;
- d. A policy of insurance issued by an insurance carrier acceptable in all respects to U.S. EPA, which ensures the payment and/or performance of the Work;
- e. A written guarantee to fund or perform the Work provided by a parent corporation of respondent, or by one or more unrelated corporations that have a substantial business relationship with Respondent, including a demonstration that any such guarantor company satisfies the requirements of 40 C.F.R. § 264.143(f) with respect to the Estimated Cost of the Work (plus the amount(s) of any other federal or state environmental obligations financially assured through the use of a financial test or guarantee) that it proposes to guarantee hereunder; or
- f. A demonstration of sufficient financial resources to pay for the Work made by Respondent, which shall consist of a demonstration that Respondent satisfies the requirements of 40 C.F.R. § 264.143(f). {NOTE: For these purposes, references in 40 C.F.R. § 264.143(f) to the "sum of current

closure and post-closure costs estimates and the current plugging and abandonment costs estimates" shall mean the amount of financial security specified above. If Respondent seeks to provide a demonstration under 40 C.F.R. § 264.143(f) and has provided a similar demonstration at other RCRA or CERCLA sites, the amount for which it is providing financial assurance at those other sites should generally be added to the estimated costs of the Work for this Paragraph.}

81. Any and all financial assurance instruments provided pursuant to this Section shall be in form and substance satisfactory to U.S. EPA, determined in U.S. EPA's sole discretion. Within 30 days of the Effective Date, Respondent shall submit copies of all executed and/or otherwise finalized instruments or other documents required in order to make the selected performance guarantee(s) legally binding to U.S. EPA. In the event that U.S. EPA determines at any time that the financial assurances provided pursuant to this Section (including, without limitation, the mechanism(s) evidencing such assurances) are inadequate, Respondent shall, within 30 days of receipt of notice of U.S. EPA's determination, obtain and present to U.S. EPA for approval one of the other forms of financial assurance listed in Paragraph 80, above. In addition, if at any time U.S. EPA notifies Respondent that the anticipated cost of completing the Work has increased, then, within 30 days of such notification, Respondent shall obtain and present to U.S. EPA for approval a revised form of financial assurance (otherwise acceptable under this Section) that reflects such cost increase. Respondent's inability to demonstrate financial ability to complete the Work shall in no way excuse performance of any activities required under this Settlement Agreement.

82. If Respondent seeks to demonstrate the ability to complete the Work through a guarantee or demonstration by a third party pursuant to Paragraph 80(e) or (f) of this Section, Respondent's guarantor shall (a) demonstrate to U.S. EPA's satisfaction that the guarantor satisfies the requirements of 40 C.F.R. § 264.143(f); and (b) resubmit sworn statements conveying the information required by 40 C.F.R. § 264.143(f) annually thereafter within 90 days of the end of the guarantor's fiscal year or such other date as agreed by U.S. EPA, to U.S. EPA. For the purposes of this Settlement Agreement, wherever 40 C.F.R. § 264.143(f) references "sum of current closure and post-closure costs estimates and the current plugging and abandonment costs estimates," the dollar amount to be used in the relevant financial test calculations shall be the current cost estimate of \$2,000,000 for the Work at the Site plus any other RCRA, CERCLA, TSCA, or other federal environmental obligations financially assured by the relevant Respondent or guarantor to EPA by means of passing a financial test.

83. If, after the Effective Date, Respondent can show that the estimated cost to complete the remaining Work has diminished below the amount set forth in Paragraph 80 of this Section, Respondent may, on any anniversary date of the Effective Date, or at any other time agreed to by the Parties, reduce the amount of the financial security provided under this Section to the estimated cost of the remaining Work to be performed. Respondent shall submit a proposal for such reduction to U.S. EPA, in accordance with the requirements of this Section, and may reduce the amount of the security upon approval by U.S. EPA. In the event of a dispute, Respondent may seek dispute resolution pursuant to Section XVI (Dispute Resolution) and may reduce the amount of the security in accordance with the written decision resolving the dispute.

84. Respondent may change the form of financial assurance provided under this Section at any time, upon notice to and approval by U.S. EPA, provided that the new form of assurance meets the requirements of this Section. In the event of a dispute, Respondent may seek dispute resolution pursuant

to Section XVI (Dispute Resolution), and may change the form of the financial assurance only in accordance with the written decision resolving the dispute.

85. Respondent may not release, cancel, or discontinue any performance guarantee provided pursuant to this Section except as provided in this Paragraph. If Respondent receives written notice from U.S. EPA in accordance with Paragraph 79 that the Work has been fully completed in accordance with the terms of this Settlement Agreement, Respondent may thereafter release, cancel, or discontinue the performance guarantee provided pursuant to this Section. In the event of a dispute, Respondent may seek dispute resolution pursuant to Section XVI (Dispute Resolution), and may release, cancel, or discontinue the performance guarantee required hereunder only in accordance with the written decision resolving the dispute.

XVIII. INSURANCE

86. At least 7 days prior to commencing any on-Site work under this Settlement Agreement, Respondent shall secure, and shall maintain for the duration of this Settlement Agreement, comprehensive general liability insurance and automobile insurance with limits of 2 million dollars, combined single limit. Within the same time period, Respondent shall provide U.S. EPA with certificates of such insurance and a copy of each insurance policy. In addition, for the duration of the Settlement Agreement, Respondent shall satisfy, or shall ensure that its contractors or subcontractors satisfy, all applicable laws and regulations regarding the provision of worker's compensation insurance for all persons performing the Work on behalf of Respondent in furtherance of this Settlement Agreement. If Respondent demonstrates by evidence satisfactory to U.S. EPA that any contractor or subcontractor maintains insurance equivalent to that described above, or insurance covering some or all of the same risks but in an equal or lesser amount, then Respondent need provide only that portion of the insurance described above which is not maintained by such contractor or subcontractor.

XXIX. SEVERABILITY/INTEGRATION/ATTACHMENTS

87. If a court issues an order that invalidates any provision of this Settlement Agreement or finds that Respondent has sufficient cause not to comply with one or more provisions of this Settlement Agreement, Respondent shall remain bound to comply with all provisions of this Settlement Agreement not invalidated or determined to be subject to a sufficient cause defense by the court's order.

88. This Settlement Agreement and its attachments constitute the final, complete and exclusive agreement and understanding among the Parties with respect to the settlement embodied in this Settlement Agreement. The parties acknowledge that there are no representations, agreements or understandings relating to the settlement other than those expressly contained in this Settlement Agreement. The following attachments are incorporated into this Settlement Agreement:

ATTACHMENT A: Map of Site Location

XXX. EFFECTIVE DATE

89. This Settlement Agreement shall be effective upon receipt by Respondent of a copy of this Settlement Agreement signed by the Director, Superfund Division, U.S. EPA Region 5.

IN THE MATTER OF:

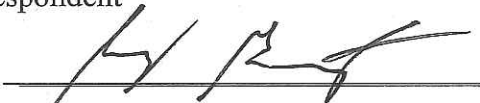
**KOKOMO DUMP SITE
KOKOMO, INDIANA**

The undersigned representative of Respondent certifies that he is fully authorized to enter into the terms and conditions of this Settlement Agreement and to bind the party he represents to this document.

Agreed this 23 day of July, 2013.

For Respondent

By



Title

Mayor, City of Kokomo


IN THE MATTER OF:

**KOKOMO DUMP SITE
KOKOMO, INDIANA**

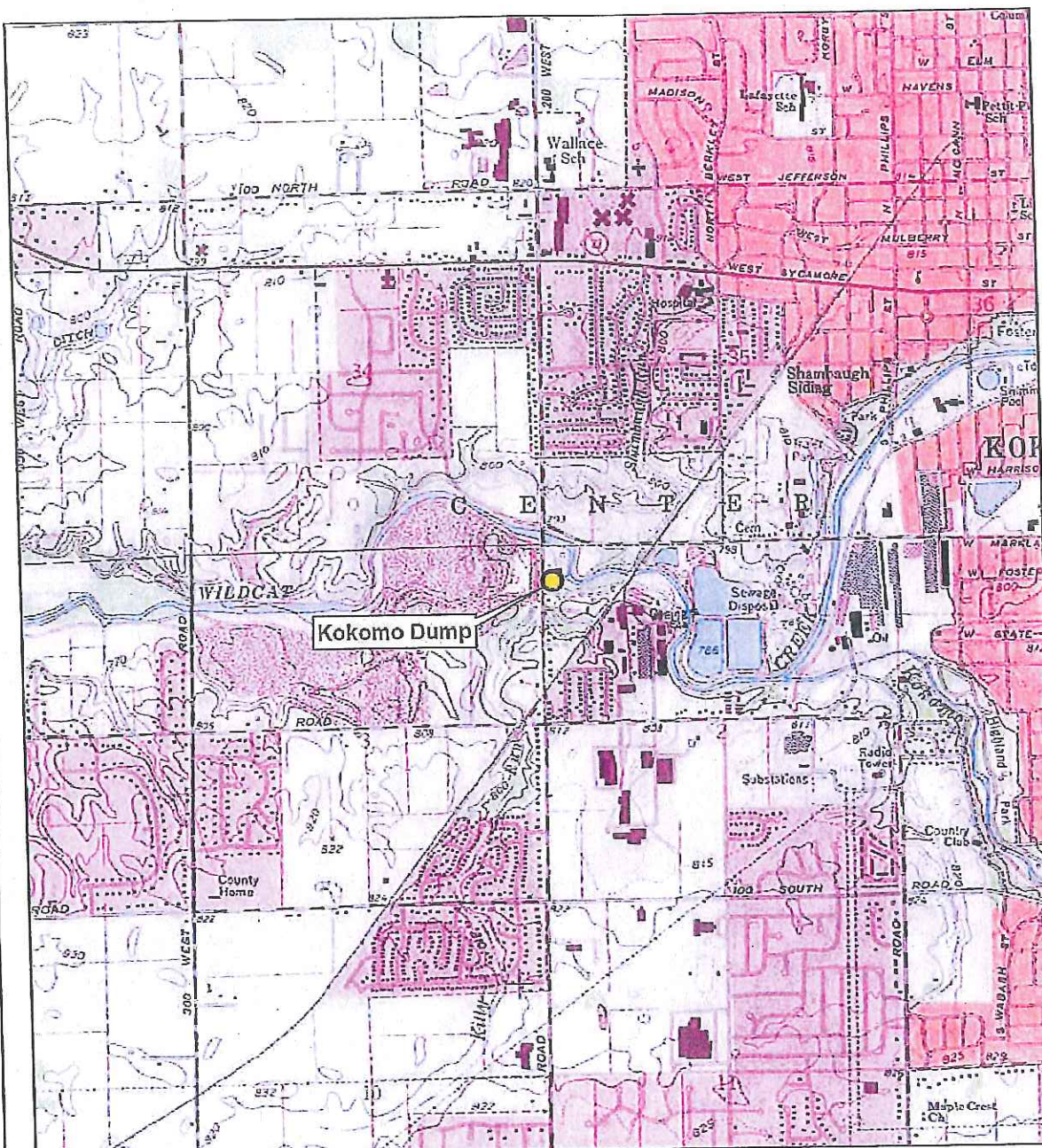
It is so ORDERED and Agreed this 1st day of August, 2013.

BY:


Richard C. Karl, Director

 Superfund Division

United States Environmental Protection Agency
Region 5



USGS 7.5 MINUTE SOURCE QUAD MAP (INDIANA): KOKOMO WEST

Disclaimer: This map is intended for visual orientation use only. It is not a USGS map to be used for precise locational use.

Legend

● Site Location

0 2,000 4,000 Feet



Kokomo,
Howard County,
Indiana

United States Environmental Protection Agency

KOKOMO DUMP
SITE ASSESSMENT
KOKOMO, HOWARD COUNTY, INDIANA
TDD No. TO-01-11-08-0018

FIGURE 1
SITE LOCATION MAP



APPENDIX B

US Fish and Wildlife Service National Wetlands Inventory Map

SESCO Group

1426 West 29th Street • Indianapolis, IN 46208
317-347-9590 • 888-872-1307 • F 317-347-9591 • www.sescogroup.com



U.S. Fish and Wildlife Service

National Wetlands Inventory

Former Kokomo
Dump

Aug 20, 2013



Wetlands

- Freshwater Emergent
- Freshwater Forested/Shrub
- Estuarine and Marine Deepwater
- Estuarine and Marine
- Freshwater Pond
- Lake
- Riverine
- Other

This map is for general reference only. The US Fish and Wildlife Service is not responsible for the accuracy or currentness of the base data shown on this map. All wetlands related data should be used in accordance with the layer metadata found on the Wetlands Mapper web site.

User Remarks:

APPENDIX C

Bedrock Groundwater Elevation Map

SESCO Group

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APPENDIX D

Health & Safety Plan

SESCO Group

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APPENDIX D
SITE-SPECIFIC HEALTH AND SAFETY PLAN (HASP)



Environmental Investigation & Remediation

HEALTH AND SAFETY PLAN

TIME-CRITICAL DRUM REMOVAL
KOKOMO DUMP SITE

1130 South Dixon Road
Kokomo, Indiana 46901

Site Spill Identification Number: C564

Administrative Settlement Agreement and Order on Consent for Removal Action
Docket Number V-W-13 • C-018

CENTER TOWNSHIP
HOWARD COUNTY, INDIANA

Prepared By:

SESCO Group
1426 W. 29th Street
Indianapolis, IN 46208
Telephone (317) 347-9590
Facsimile (317) 347-9591

SESCO Project #4108
September 4, 2013

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Appendix C	Pre-Entry Health & Safety Briefing Attendance Form
Appendix D	Accident Reporting Form

1.0 HEALTH AND SAFETY PLAN

1.1 *HASP Purpose*

This site-specific Health and Safety Plan (HASP) establishes the health and safety procedures required to minimize potential risk to personnel while performing field activities defined within the Work Plan at the Kokomo Dump Site (the Site) located in Center Township, Howard County, Indiana. The Work Plan activities are being conducted on behalf of the City of Kokomo, Indiana (Respondent).

This HASP has been written to comply with the requirements of OSHA's Hazardous Waste Operations and Emergency Response Standard (29 CFR 1910.120). All activities covered by this HASP will be conducted in complete compliance with this HASP and with all applicable federal, state, and local health and safety regulations.

The provisions of this plan apply to SESCO personnel, SESCO's subcontractors, Respondents' contractors, and/or other Site visitors who may potentially be exposed to safety and/or health hazards related to Work Plan activities described in **Sections 3.0 and 4.0** of the Work Plan. This HASP will be distributed to each SESCO employee, subcontractor employee, or any other personnel involved with the proposed work plan activities at the Site. Each employee must sign a copy of the Employee Acknowledgement of Site-Specific Health and Safety Plan form in **Appendix A**. Personnel covered by this HASP who cannot or will not comply will be excluded from Site activities.

This HASP only pertains to the tasks that are outlined in the Work Plan. A task-specific HASP or addendum to this HASP will be developed at a later date for any other subsequent investigative/remedial activities at the Site.

1.2 *Organization/Responsibilities*

SESCO is performing the Work Plan activities on behalf of the Respondent. The implementation of health and safety at this project location will be the shared responsibility of the SESCO Project Manager (PM), the SESCO Senior Project Manager (SPM), and SESCO field personnel, together with SESCO subcontractors and Respondents' contractors implementing the Work Plan and associated drum removal actions. The PM, SPM, and field personnel report to the Chief Operating Officer (COO), who will provide overall direction of the project and will be informed of project milestones.

1.2.1 SESCO Project Manager

SESCO's PM, Brad Adams, is the individual who has the primary responsibility for ensuring that this project-specific safety program is effectively implemented for the duration of the project. In addition, the PM is also responsible for the daily project planning, including coordination of subcontractors, maintaining the project schedule, and working with the SPM to amend the Work Plan as new activities arise. Some of the PM's specific responsibilities include:

- Writing, approving and amending the HASP;
- Advising the SPM and COO on matters relating to health and safety for this program;
- Recommending appropriate personal protective equipment (PPE) and respiratory equipment to protect personnel from potential Site hazards;

- Conducting accident investigations when necessary;
- Maintaining regular contact with the SPM and COO to evaluate site conditions and new information which might require modifications to the HASP.
- Assuring that all personnel to whom this HASP applies, including SESCO subcontractors, have received a copy of it;
- Providing adequate authority and resources to the on-Site personnel to allow for the successful implementation of all necessary safety procedures;
- Supporting the decisions made by the SPM and COO;
- Coordinating the activities of all contractors, on behalf of the Respondent, and ensuring that they are aware of the pertinent health and safety requirements for this project.

Modifications to this HASP, which may result in less stringent precautions, cannot be undertaken by the PM or the SPM without the approval of the COO.

1.2.2 SESCO Senior Project Manager (SPM)

SESCO's SPM, Bill Pickard, is the individual responsible for over-all project planning, including coordination of subcontractors, maintaining the project schedule, and amending the Work Plan as new activities arise. Specific duties of the SPM include:

- Reviewing and approving the HASP;
- Advising the PM and COO on matters relating to health and safety for this program;
- Assist with recommending appropriate PPE and respiratory equipment to protect personnel from potential Site hazards;
- Assist with conducting accident investigations, if necessary; and,
- Maintaining regular contact with the PM and COO to evaluate site conditions and new information which might require modifications to the HASP.

1.2.3 SESCO Site Health & Safety Officer (SSO)

All SESCO field personnel are responsible for implementing the safety requirements specified in this HASP, with either a Staff Project Manager or Field Technician serving as the daily SSO. If the field personnel are not on-Site, the PM will be designated as the SSO. SESCO will maintain a SSO during all on-Site activities covered by this HASP. The SSO is responsible for enforcing the requirements of this HASP once work begins. The SSO has the authority to immediately correct all situations where noncompliance with this HASP is noted and to immediately stop work in cases where an immediate danger is perceived. Some of the SSO's specific responsibilities include:

- Assuring that all personnel to whom this HASP applies, including subcontractors, have submitted a completed copy of the HASP Receipt and Acceptance Form;
- Assuring that all personnel to whom this HASP applies have attended a pre-entry briefing and any subsequent safety meetings that are conducted during the implementation of the Work Plan;
- Maintaining a high level of health and safety consciousness among employees implementing the time critical actions;
- Procuring and distributing the PPE, respiratory equipment, and safety supplies needed for this

- project for SESCO employees;
- Verifying that all PPE and health and safety equipment used by SESCO is in good working order;
- Verifying that contractors are prepared with the PPE, respiratory protection, and safety equipment required for this program;
- Notifying SESCO's PM, SPM and/or COO of all noncompliance situations and stopping work in the event that an immediate danger situation is perceived;
- Monitoring and controlling the safety performance of all SESCO subcontractor personnel within the established restricted areas to ensure that required safety and health procedures are being followed;
- Conducting accident/incident investigations and preparing accident/incident investigation reports;
- Conducting the pre-entry briefing and daily "tailgate" safety meetings, in conjunction with the contractors; and,
- Initiating emergency response procedures in conjunction with the contractors.

1.2.4 SESCO Field Personnel

SESCO's field personnel have direct supervision over all on-Site subcontractors and personnel for the Work Plan activities. The field personnel will coordinate daily Site-specific work efforts and will ensure that all activities are conducted in strict compliance with the Site-specific HASP.

- All SESCO field personnel covered by this HASP are responsible for following the health and safety procedures specified herein and for performing their work in a safe and responsible manner. Some of the specific responsibilities of the field personnel are as follows:
- Reading the HASP in its entirety prior to the start of on-site work;
- Submitting a completed HASP Acceptance Form to the SSO prior to the start of work;
- Attending the required pre-entry briefing prior to beginning on-site work and any subsequent "tailgate" safety meetings that are conducted during the implementation of the program;
- Bringing forth any questions or concerns regarding the content of the HASP to the PM, SPM or the SSO prior to the start of work;
- Reporting all accidents, injuries and illnesses, regardless of their severity, to the SSO; and,
- Complying with the requirements of this HASP and the requests of the SSO.

1.2.5 SESCO Subcontractors and Respondents Contractors

Additionally, the subcontractors hired by SESCO and Respondents' contractors are responsible for:

- Reading the HASP in its entirety prior to the start of on-Site work;
- Attending and participating in the required pre-entry briefing prior to beginning on-Site work and any subsequent safety meetings that are conducted during the implementation of the program;
- Ensuring, via daily inspections, that their equipment is in good working order;
- Operating their equipment in a safe manner;
- Appointing an on-Site safety coordinator to interface with the SSO;

- Providing SESCO with copies of material safety data sheets (MSDS) for all hazardous materials brought on-Site; and,
- Providing all the required PPE, respiratory equipment and safety supplies to their employees.

1.3 Management of Changes/Modifications to the HASP

1.3.1 Management of Changes to the HASP

The procedures in this HASP have been developed based on SESCO's understanding of the potential environmental issues at the Site and the proposed Work Plan activities. Every effort has been made to address the chemical hazards that may be encountered during the implementation of the proposed actions. Similarly, this document also discusses the physical hazards associated with the proposed activities. However, unanticipated Site-specific conditions or situations may occur during the implementation of this project. Also, SESCO and/or their subcontractors and Respondents' contractors may elect to perform certain tasks in a manner that is different from what was originally intended, due to a change in field conditions. As such, this HASP must be considered a working document that is subject to change to meet the needs of this dynamic project.

1.3.2 Modifications to the HASP

Should significant additional information become available regarding potential on-Site hazards, it may be necessary to modify this HASP. All proposed modifications to this HASP must be reviewed and approved by the PM, SPM and COO and a Site Health and Safety Plan Amendment form must be completed before such modifications are implemented. A copy of the Site Health and Safety Plan Amendment Form is included in **Appendix B**.

Any significant modifications must be incorporated into the written document as addenda and the HASP must be reissued. The PM will ensure that all personnel covered by this HASP receive copies of all issued addenda. Sign-off forms will accompany each addendum and must be signed by all personnel covered by the addendum. Sign-off forms will be submitted to the PM. The HASP addenda should be distributed during the daily safety meeting so that they can be reviewed and discussed. Attendance forms will be collected during the meeting

2.0 SITE DESCRIPTION AND HISTORY

2.1 *Site Location*

The Site, located at 1130 S. Dixon Road, Kokomo, Indiana, 46901, is comprised of approximately 4.5 acres. The Site is bordered by a towing and truck repair company to the north, an abandoned railroad and Haynes International to the east, three (3) commercial office/warehouse buildings to the south, and Dixon Road to the west. One(1) small office building is located on the west side of the property near the entrance to the property from Dixon Road. A concrete pad housing a dumpster and portable toilet is located next to the building. The vast majority of the Site is dedicated to storage of landscape waste and mulch generated on-Site. A Site location map is provided as **Figure 1** and the Site features are depicted on **Figure 2**.

Wildcat Creek, the main surface drainage feature in the area, is located approximately 225 feet north of the Site. Kitty Creek is located approximately 80 feet west of the Site and is channelized through a culvert running north-south parallel to Dixon Road. The location of the discovered drums is adjacent to a short open discharge area between two (2) storm sewer culverts; storm water outlets from beneath the Haynes International property and then inlets a few feet further to the west and continues via the culvert beneath the Site towards Kitty Creek to the west, as shown on the topographic map included as **Figure 1**. Topography at the Site is relatively flat with a ridge created by a railroad track bounding the Site to the east, with the ground surface sloping generally to the north and west towards Wildcat Creek.

No wetlands are mapped adjacent or in the immediate vicinity of the Site, according to the online U.S. Fish and Wildlife Service National Wetlands Inventory Mapper. A copy of the map is included as **Figure 3**. A quarry is located west of Dixon Road and is likely influencing deep groundwater flow in the vicinity.

The contents and the horizontal and vertical extent of the landfill is unknown, but could be characterized by the deposition of soil, ash, glass, sludge, drums and miscellaneous metal construction debris. The thickness of the landfill is unknown, but soil borings that were advanced in August 2011 indicated that approximately 10 to 15 feet of fill material was present in the soil borings. Vegetation on the landfill surface consists of a mixture of young and mature hardwood trees along the east side of the Site, adjacent to the railroad right-of-way. A six (6)-foot high fence surrounds the west, north and south sides of the Site, with a locked gate on the west side along Dixon Road. Due to the heavy vegetation along the railroad right-of-way to the east, access to the Site from off-Site to the east is difficult.

2.2 *Landfill Operations*

According to historic local newspaper articles from the Kokomo Tribune, the Kokomo Dump Site was utilized as a former municipal waste open dump in the 1960s, but had been shut down in January 1970, when a landfill opened nearby. It was reported that an estimated 30,000 cubic yards of accumulated garbage were present in early 1970 when the dump ceased operations. The newspaper articles indicated that the dump site was seven (7) acres in size. It is presumed that a portion of the property to the south of the Site was part of the dump site. The Site has been utilized as a yard waste composting facility since around 1980 and is open seasonally from April through November. Residents of the Kokomo area can bring compostable yard waste to the facility for disposal and the waste is processed through chippers and is turned into mulch and re-usable landscaping products.

3.0 SCOPE OF WORK

3.1 *Project Description*

Activities planned as part of the Work Plan at the Site include the following:

- Boundary survey to establish the legal property boundaries of the Site;
- Phase I Environmental Site Assessment (ESA) to establish historical uses of the Site;
- Removal of brush and yard waste adjacent to the railroad right-of-way. This will allow future access to the buried drums;
- A geophysical survey will be conducted to identify buried drums, ferrous and non-ferrous metals, and other anomalies that are not visible at the surface using a highly sensitive electronic metal detector;
- Removal and disposal of two (2) buried drums and their contents, which were discovered by Indiana Department of Environmental Management (IDEM) personnel in April 2011. If present, waste liquids and/or solids associated with buried drums will be sampled for disposal characterization; and,
- The collection of surface soil samples across the Site.

3.1.1 Boundary Survey

It was apparent to SESCO during a Site visit on December 24, 2012, that a complete Site boundary survey would be needed to establish the legal boundaries of the Site. This task will be conducted at the onset of the project to ensure that investigation and/or removal actions are not encroaching on off-Site properties. If investigation activities are expected to encroach onto neighboring properties, access to those neighboring properties will be requested. A professional survey will be conducted by Miller Surveying, Inc. Metal pins will be placed at the corners of the property to identify the Site boundary.

3.1.2 Phase I ESA

Prior to conducting any additional investigation or sampling activities on-Site, complete and thorough historical Site research will be conducted. This will allow a better understanding of historic Site operations and determine where source areas are potentially located. The Site research will include a Phase I ESA by Morgan-Clark Associates, LLC in accordance with ASTM E1527-13 and U.S. EPA Standards and Practices for All Appropriate Inquiries rule. Attempts will be made to contact former employees and personnel familiar with the former City dump to better determine the nature of the historic operations.

3.1.3 Brush Removal

Removal of the brush and other yard waste along the east side of the Site is necessary to expose the drums and debris that were noted by the IDEM. Removal of the brush and debris is also necessary to provide proper access to a geophysical survey contractor. It is estimated that approximately one (1) acre of land surface on the Site contains brush that will require removal, prior to the removal of the two (2) drums noted by the IDEM and U.S. EPA. It is important to note that some of the brush from the Site is likely situated within the railroad right-of-way, and access to the railroad property has been established. Since the majority of the yard waste that must be moved was placed there by City of

Kokomo personnel as part of normal daily operations, the City of Kokomo will provide the labor and equipment to remove it. However, SESCO will provide a field technician to oversee the removal activities in the event that additional drums or other potential sources of contamination are uncovered, so that they can be properly addressed.

3.1.4 Geophysical Survey

Following the removal and disposal of the brush, a geophysical survey will be conducted on the entire 4.5 acre Site by Prism GeoImaging of Fishers, IN (Prism). The purpose of the geophysical survey is to identify buried drums, ferrous and non-ferrous metals, and other anomalies using a highly sensitive electronic metal detector. Following the geophysical survey, Prism will submit a summary report, complete with color maps, showing the areas of interest and/or buried items. SESCO will summarize the findings from the Prism report and will submit recommendations for additional investigation work.

3.1.5 Drum Removal

During the drum removal phase, the test pits containing buried drums will be reopened using a hydraulic excavator with a non-sparking, toothless bucket. Once a drum is exposed, an excavator equipped with a barrel grapple or sling will remove the drum from the test pit. Any drum recovered whole or partial drums with material contained within them will be placed directly into a new 55-gallon drum or overpack drum. Empty drums and drum remnants will be stockpiled close to the excavation area and subsequently transported to the staging area and placed in a roll-off dumpster. Loose waste materials (e.g., rags, waxy residues, or materials that exhibit high photo ionization detector or flame ionization detector (PID/FID) readings) associated with (i.e., within or adjacent to) buried drums will be placed into new 55-gallon drums and will be transported to the Drum Storage Area for characterization sampling and off-site disposal.

In general, the drums that are encountered throughout the course of this project will be treated as unknowns. Some information relative to the types of wastes and characterization of waste materials present within the landfill is provided in the *OTIE Site Assessment Report* dated February 17, 2012. Specifically, organic compounds (such as methyl ethyl ketone) present the greatest risk of exposure to on-Site workers. Throughout the execution of field operations, any drums encountered should be assumed to present a greater risk until proven otherwise.

3.1.6 Test Pit Excavation

Although not planned during this scope of work, test pits may be completed in the future, depending on the results of the geophysical survey. It is possible that test pits may be completed at the same time as the drum removal. Test pits would be excavated using a hydraulic excavator equipped with a non-sparking, toothless bucket. Some Site clearing may be required prior to the initiation of test pits. In order to carefully expose potential buried drums, excavation operations will be conducted in 6-inch lifts. The depths of the test pits are anticipated not to exceed 15 feet. Proposed test pit locations will be developed in a future scope of work, if necessary.

In test pits where buried drums are encountered, excavation will cease, the test pit will be backfilled and the location will be marked with a wooden stake and high visibility paint or surveyor's tape.

SESCO and the excavation contractor will return to those locations where buried drums were identified during the drum removal phase of the project.

Depending on the results of the test pit excavation, a field decision may be made to combine test pitting and drum removal activities. If such a decision is made, activities will be conducted under the personal protective equipment levels described for drum sampling activities in **Section 7.3**.

3.1.7 Surface Soil Sampling

Surface soil samples will be collected from various locations across the Site during Work Plan activities. The surface soil sampling may be completed prior to or following the drum removal, depending on the logistics of Site access and scheduling of drum removal activities. As the surface soil sampling activities will be conducted separately from any test pit or drum removal activities, dermal contact with contaminated soil is expected to be the primary exposure route during these activities. Proposed surface soil sample locations will be determined following the geophysical survey.

4.0 CHEMICAL HAZARD ASSESSMENT AND CONTROL

4.1 *Chemical Contaminants of Concern*

The types of waste disposed of at the landfill are unknown, but previous investigation work indicated that the contents of the drums contained elevated levels of arsenic, chromium, lead, mercury, and zinc. Due to the potential unknown sources within the landfill, the list of primary contaminants of concern (COCs) associated with these types of wastes include the following:

- VOCs
- SVOCs
- Metals
- Pesticides
- PCBs

Below is a summary of the health hazards associated with overexposure to these COCs.

4.1.1 Volatile Organic Compounds (VOCs)

Previous investigation work has identified the presence of a number of VOCs in subsurface soil samples collected at the Site from soil borings. Some of the specific VOC contaminants detected include benzene, chlorobenzene, cis-1,2-dichloroethene, 1,4-dichlorobenzene, ethylbenzene, isopropylbenzene, 4-isopropyltoluene, methylene chloride, naphthalene, n-butylbenzene, n-propylbenzene, sec-butylbenzene, tert-butylbenzene, tetrachloroethene (PCE), toluene, trans-1,2-dichloroethene, trichloroethene (TCE), 1,3,5-trimethylbenzene, and xylene.

Exposure to the vapors of these compounds above their respective OSHA permissible exposure limits (PELs) may produce irritation of the mucous membranes of the upper respiratory tract, nose and mouth. Overexposure may also result in the depression of the central nervous system. Symptoms of such exposure include drowsiness, headache, fatigue, and “drunken-like” behaviors. Chronic and prolonged overexposure to the vapors of benzene may cause damage to the blood-forming organs and is known to cause leukemia in humans.

4.1.2 Semi-Volatile Organic Compounds (SVOCs)

The SVOCs identified in subsurface soil samples include compounds that are a family of multiple-ring aromatics commonly found in fossil fuels and formed from the incomplete combustion of organic materials. Some of the SVOCs that have been detected at the Site include benzo[a]anthracene, benzo[g,h,i]perylene, bis(2-ethylhexyl) phthalate, chrysene, fluoranthene, 2-methylnaphthalene, naphthalene, phenanthrene, and pyrene. Repeated contact with SVOC compounds may cause photosensitization of the skin, producing skin burns after subsequent exposure to ultra-violet light. Certain SVOC compounds as a group are considered potential human carcinogens or carcinogenic polycyclic aromatic hydrocarbons (cPAHs).

4.1.3 Metals

Numerous metals were detected in subsurface soil samples, including arsenic, barium, cadmium, chromium, copper, lead, mercury, selenium, silver, and zinc. In general, the inhalation of metal dusts is irritating to the upper respiratory tract and nasal mucous membranes. Most metal dusts cause dermatitis and/or eye irritation. Early exposure symptoms may include nausea, vomiting, abdominal pain, muscular ache, headache, and dizziness.

4.1.4 Pesticides

Chlorinated hydrocarbon pesticides, such as DDT, chlordane, lindane, and dieldrin, may be present in wastes in the landfill; however, an assessment of pesticides has not been completed. These compounds are highly stable and valued for their residual action against insects. They are also stored in the body fat of mammals and are eliminated very slowly. These pesticides affect the central nervous system. Symptoms of poisoning include tremors and convulsions. Chronic effects associated with organochlorine pesticide poisoning include liver damage. Many of the chlorinated hydrocarbon pesticides are directly absorbed through the skin to cause systemic effects.

4.1.5 Polychlorinated Biphenyls (PCBs)

PCBs were previously detected in subsurface soil samples. PCBs are a series of technical mixtures consisting of many isomers and compounds that vary from mobile oily liquids to white crystalline solids to hard non-crystalline resins. PCB-containing fluids were commonly used as the coolant in heavy duty transformers and capacitors. Since pure PCBs are highly viscous, they were typically mixed with an organic solvent to allow the transformer fluid to flow. Depending upon the age of the transformer, the PCB concentration in transformer fluids can range from a few parts per million (ppm) to many hundreds of ppm.

PCBs are generally considered to be of moderate to low toxicity. The higher the chlorine content of the PCBs, the greater the toxicity is likely to be. Exposure to PCBs can cause liver damage at high concentrations. Prolonged exposure to large doses of PCBs has been shown to cause cancer in laboratory animals. However, no strong evidence indicates that PCBs are human carcinogens. Dermal contact with liquid PCBs may produce skin irritation or a rash, often referred to as "chloracne." Eye contact with PCB fluids is likely to produce eye irritation.

4.1.6 Dioxin

Due to the historic use of an incinerator on the Site and the presence of PCBs in subsurface soil, the U.S. EPA has expressed concern regarding the potential presence of dioxins. Dioxins and dioxin-like compounds are by-products of various industrial processes and are commonly regarded as highly toxic compounds that are persistent organic pollutants. Dioxins are considered highly toxic and able to cause reproductive and developmental problems, damage to the immune system, interfere with hormones and also cause cancer.

4.2 *Chemical Exposure and Control*

4.2.1 Chemical Exposure Potential

The potential for exposure to the contaminants of concern during the planned Work Plan activities is considered to be low to moderate, with the higher potential for exposure occurring during actual drum removal, handling, and sampling activities. This is due to the confined nature of a drum and the higher concentrations of contaminants typically found in drums, as compared to soils, sediments, groundwater or surface water. Based on previous data, it is likely that the primary contaminants of concern during the drum removal will be metals and VOCs in the drum contents or within the soil in contact with the drums. However, exposure to metal-containing dusts is expected to be minimal due to the relatively limited area of disturbance. Exposure to VOCs is more likely to be a concern during drum handling/sampling operations. Exposure to VOCs is expected to be highest if drums containing liquid wastes are encountered. During the sampling of the drums, there is also the potential for direct dermal contact/splash hazard with drummed materials.

4.2.2 Chemical Hazard Control

The chemical hazards associated with the planned Work Plan activities can be controlled in several ways, including:

- SESCO will perform air monitoring (**Section 6.0**) in the worker's breathing zone to determine exposure to VOC vapors during drum removal/handling and sampling activities, as well as during the potential excavation of test pits. If exposures exceed the action levels, respiratory protection, as discussed in **Section 7.4**, will be donned.
- Although significant amounts of dust are not anticipated to be generated during drum removal activities, applying a fine mist of water over the surface soils during removal activities as necessary will minimize the potential for dust generation.
- To avoid direct dermal contact with contaminated media, protective clothing, as described in **Section 7.1**, will be required when handling drums, decontaminating sampling equipment or machinery, and during surface soil sampling activities.
- Although highly unlikely, exposure to all of the COCs may occur via ingestion.
- The decontamination procedures described in **Section 8.4** address personal hygiene issues that will limit the potential for contaminant ingestion by hand-to-mouth transfer.

5.0 PHYSICAL HAZARDS AND CONTROL

There are numerous physical hazards associated with existing site conditions as well as the nature of the work being conducted at the Site. It should be noted that, for purposes of implementing the proposed Work Plan activities, no confined space entry will be necessary or performed. If confined spaces are identified on-Site and it is determined that such spaces must be entered, the SSO and/or PM will be contacted to ensure that this HASP is properly revised to address the hazards of confined space entry.

5.1 *Slip, Trip and Fall Hazards*

5.1.1 On-Site Debris

Two (2) drums of unknown contents were identified during previous Site investigations; however, no drums were removed from the surface of the former landfill during previous investigations. Buried and semi-buried materials are still present at the former landfill and could potentially pose a slip, trip and fall hazard to Site workers. Additionally, the Site is heavily vegetated on the east side and the terrain is uneven. Further, field operations will include Site clearing activities, which may include stump grinding or removal (see **Section 5.3**). Fallen trees and remaining stumps will also present a tripping hazard to Site workers. To the extent possible, team members should walk on established pathways within the Site to access their work areas versus cutting through disturbed areas.

5.1.2 Good Housekeeping

Maintaining a work environment that is free from accumulated debris is the key to preventing slip, trip and fall hazards. Essential elements of good housekeeping include:

- Orderly placement of materials, tools and equipment;
- Placing trash receptacles at appropriate locations for the disposal of miscellaneous rubbish;
- Prompt removal and secure storage of items that are not needed to perform the immediate task at hand; and,
- Awareness on the part of all employees to walk around, not over or on, equipment that may have been stored in the work area.

5.2 *Site Clearing Hazards*

Extensive Site clearing is expected to be necessary along the eastern property boundary, adjacent to the railroad right-of-way. The Site clearing is expected to be completed by the Respondent's personnel, since some of the debris situated along the eastern portion of the Site was placed there during the recent operations of the Site. Clearing operations will likely consist of tree and brush removal. Tree removal will be conducted using chain saws and/or a hydraulic excavator. Once on the ground, the trees will be cut into manageable lengths for removal from the work area and subsequent chipping for reuse.

5.2.1 Use of Chain Saws

Chain saws will be used to assist in the removal of trees from the proposed work areas. The following

safety procedures and all of the provisions of 29 CFR 1910.266 will be implemented when operating a chain saw:

- Chain saws must be inspected daily to assure that all handles and guards are in place and tight, that all controls function properly and that the muffler is operative and equipped with a spark arrestor.
- All chain saw controls must function properly, including having a chain saw equipped with a safety throttle which shuts off power after pressure on the throttle is released.
- The cutting chain must be properly adjusted, such that the saw chain will not continue to be driven after the throttle is released.
- Chain brakes and all other manufacturers' safety features must remain operational.
- Chain saws without operational safety devices, in need of repair or parts, or otherwise not safe for use shall immediately be tagged out and marked "out of service."
- The chain saw will only be started on the ground or when otherwise firmly supported.
- Brush which might interfere with clear footing will be cleared before starting to cut.
- The saw will be shut off when carried for a distance greater than from tree to tree, or when the ground surface is slippery or heavy with underbrush. The saw must be at idle speed when carried short distances.
- The chain saw will not be used to cut directly overhead or at a distance at which the operator no longer has a safe grip on the saw. Two (2) hands will always be used to operate the saw.
- Safety glasses with permanently attached sideshields will be worn underneath a polycarbonate faceshield, which will attach to standard hard hats. The brush shield is designed to protect the head and face from debris created by using a chain saw.
- Employees will wear Kevlar gloves and Kevlar chain saw chaps to protect hands and legs from accidental contact with the saw. The leg protection shall cover the full length of the thigh to the top of the boot on each leg to protect against contact with a moving chain saw.
- Ear muffs or ear plugs with a minimum Noise Reduction Rating (NRR) of 24 decibels (dB) must also be worn.

5.2.2 Use of Gasoline-Powered Weed Trimmers

Gasoline-powered weed trimmers (aka "weed whackers") may be used to clear areas of succulent vegetation such as grass, light brush, briars and tree seedlings. The gasoline-powered weed trimmer cuts grass and weeds but is unstable for use on larger growth. The trimmer can clear a path of approximately 12-14 inches wide and uses an expendable nylon string spinning at a velocity to cut down vegetation in its path. The cutting head is protected by a debris shield, which prevents the debris from flying back into the user. Some small amount of debris is expected. When using a gasoline-powered weed trimmer, users should follow these safety procedures:

- The correct tool should be selected for the type and size of vegetation present across the landfill.
- Users will wear leather gloves, long pants, eye protection, and hearing protection with a NRR of at least 24 dB.
- Trimmers are meant to be held with both hands to maintain control at all times.

- At the end of the day, the trimmer should be inspected for damage and necessary repairs completed.

5.2.3 Stump Removal

Stump removal operations will be conducted using a backhoe or hydraulic excavator (where required) and removed from the work area.

5.3 *Utility Hazards*

5.3.1 Underground Utility Hazards

Indiana law requires that a utility clearance be performed at least two (2) business days prior to initiation of any subsurface work. Both SESO and their subcontractors will contact the Indiana 811 call before you dig contact center (811 or 1-800-382-5544) to request a mark-out of natural gas, electric, communication lines, water, and sewer lines in the proposed work locations. Work will not begin until the required utility clearances have been performed. Public utility clearance organizations typically do not mark-out any portion of an underground utility line that is considered to be a private line or private property (such as the water line from the meter pit into a structure). During the Site visit conducted on December 24, 2012, it appeared that utilities serving the Site are located on the west side near Dixon Road.

As such, SESO and their subcontractors must exercise due diligence and try to identify the location of any private utilities on the property being investigated. This requirement can be fulfilled in several ways, including:

- Visually reviewing proposed excavation areas with the property owner or knowledgeable Site representative;
- Performing a metal detector survey to locate utilities;
- Hiring a private line-locating firm to determine the location of utility lines that are present at the property;
- Identifying a no-dig zone; or
- Hand digging in those proposed locations if insufficient data is available to accurately determine the location of the utility lines.

5.3.2 Overhead Utility Hazards

All Site personnel should be aware of the potential for overhead power lines to be present in the work area. Any vehicle or mechanical equipment capable of having parts of its structure elevated (backhoe boom, etc.) near energized overhead lines shall be operated so that a clearance of at least ten (10) feet is maintained. If the voltage is higher than 50kV, the clearance shall be increased four (4) inches for every 10kV over that voltage.

5.4 *Working Around Heavy Equipment*

Heavy machinery will be used on-Site during excavation work and buried drum removal. The use of such equipment poses a potential hazard to the support crew working around the equipment. Use of

heavy equipment at the Site requires all employees working in the exclusion zone to wear, at a minimum, ANSI-approved hard hats, steel-toed safety shoes/boots, safety glasses, and hearing protection.

Operators will inspect the equipment daily before use to ensure safe operating conditions, to determine that the brakes and operating systems are in proper working condition, and to verify that all required safety devices are in place and functional (e.g., reverse gear alarms are working properly). When working around heavy equipment, employees should:

- Make sure that the operator is aware of your presence/activities;
- Stay in the operator's line of sight; don't work in his/her blind spot;
- Approach areas where equipment is operating from a direction visible to the operator;
- Be aware of the swing radius of equipment that rotates, such as excavators; and,
- Develop a series of hand signals to facilitate communication with the operator.

5.5 *Excavation Hazards*

Excavation/potential test pit depths during this project are expected to extend to a maximum of 15 feet. The summary of cave-in prevention actions listed below is brief and is meant to remind employees of the significant hazards associated with entering an unshored excavation/trench. It is the sole responsibility of the excavation contractor to ensure compliance with OSHA's Excavation Standard (29 CFR 1926.650) and to provide a person competent in identifying excavation hazards to the project. Test pits will be backfilled upon completion. Under no circumstances should SESCO or any of its subcontractors enter a test pit or excavated area.

Should additional buried drums be identified during any test pit activities, those areas will be backfilled and marked with a wooden stake and high visibility paint or marking tape. Once the excavation work is complete, those areas where buried drums were identified will be excavated and drum removal operations will begin. It is possible that drum removal operations will require larger areas to be excavated and it may become necessary to leave an excavation open. In the event that an excavation is left open for more than a day, the contractor will secure the excavation with a fence to further prevent personnel or trespassers from entering. SESCO will inspect open excavations on a daily basis.

Should it become necessary for personnel to enter an excavation (e.g., to aid in buried drum removal), proper excavation safety procedures will be followed. Excavation safety procedures to be followed include the following:

- A stairway, ladder, ramp or other similar means of egress must be located in excavations greater than four (4) feet in depth so as to require no more than 25 feet of lateral travel for employees in the trench excavation. More than one means of egress may be required.
- The excavation must be free of accumulated water before entry is allowed.
- No person shall enter an excavation greater than five (5) feet in depth unless one of the following conditions are met:
 - The walls of the excavation have been sloped back to an angle not steeper than one and one-half horizontal to one vertical (1.5H:1V) (i.e., 34 degrees from the

horizontal) as specified in 29 CFR 1926.652(b). Example – An excavation that was planned to be five (5) feet deep and three (3) feet wide at the base would have to be sloped back so that it was 18 feet wide at the top, or the walls of the excavation have been shored in accordance with the requirements specified in 29 CFR 1926.652(c), (d), and (e); or,

- The work in the excavation is to be performed within the confines of an approved shield system (e.g., trench box) that has been constructed and is used in accordance with the requirements of 29 CFR 1926.652(g).
- A stand-by employee must be present at all times when employees are in the excavation.
- All materials, including spoils, will be placed at least two (2) feet from the edge of the excavation to prevent the material from rolling into the excavation. All personnel should remain at least two (2) feet away from the edge of the excavation while personnel are in the excavation.

Aside from the inherent cave-in hazards associated with excavations, there is also the added hazard of exposure to COCs. Therefore, the atmosphere within the excavation should be characterized using a PID/FID and a combustible gas meter to evaluate the space. However, any personnel entering an excavation during drum removal activities must be wearing Level B PPE and respiratory protection, as this is the required level of PPE for drum handling. Air monitoring procedures and instrumentation are discussed in **Section 6.0** of this HASP. Selection, donning, and doffing procedures for PPE are discussed in **Section 7.0** of this HASP.

In order to carefully expose buried drums, all excavation operations will be conducted in six (6)-inch lifts. Once drums have been exposed, an excavator or backhoe equipped with a barrel grapple or sling will remove the drum from the excavation.

5.6 Drum Handling/Sampling/Storage

Upon uncovering buried drums, the following actions will be taken by the drum removal contractor:

- Drums which are uncovered intact and are empty, and/or drum remnants or carcasses that do not contain waste materials will be placed in a roll-off dumpster in the Drum Storage Area for off-Site recycling or destruction.
- Drum remnants or carcasses containing solid waste materials will be placed into a new 55-gallon drum or overpack, depending on their size, and will be transported to the Drum Storage Area for characterization sampling and off-Site disposal.
- Loose waste materials (e.g., rags, waxy residues, or materials which exhibit high PID/FID readings) associated with (within or adjacent to) buried drums will be placed into new 55-gallon drums and will be transported to the Drum Storage Area for characterization sampling and off-Site disposal.
- Whole drums that contain waste materials (solid, liquid, or a combination) will be placed into overpack containers and will be transported to the Drum Storage Area for opening, characterization sampling, and off-Site disposal.

The potential physical and chemical hazards associated with the drum removal, drum handling and drum sampling tasks could be significant; however, the two (2) drums that were previously identified on-Site appeared to contain solidified material. Aside from the potential for inhaling vapors and

being splashed with drum contents in the event of liquid contents, there are significant physical hazards associated with handling drums including:

- Being struck by drum parts (removable heads, rings, and bungs) thrown by pressurized release of drum contents;
- Being struck by falling drums;
- Contact with sharp metal parts (chimes, rings, etc);
- Strain and overexertion due to inappropriate lifting techniques; and,
- Being caught between drums when loading damaged drums into salvage or overpack drums and when manually moving drums next to one another.

The following safety precautions will be implemented during these efforts to reduce the potential for injury.

5.6.1 Drum Opening and Sampling Procedures

All drums to be characterized for off-Site disposal will be moved to the drum storage area and placed on the drum sampling and storage pad. Drum sampling operations will be monitored using a PID/FID and combustible gas detector. In the event that the lower explosive limit (LEL) reaches or exceeds 10%, drum sampling operations will be suspended. The following guidelines will be adhered to:

- Drums with removable heads (open tops) will have the tops removed. This operation should be conducted with caution, as rings that become disfigured can spring from the drums when they are released.
- Non-bulging, non-removable head drums with bungs will be opened slowly by removing the smaller of the bungs. Should a pressure release be detected, employees will step back and let the drum vent prior to completing the opening.
- Manual drum opening will be performed with a bung wrench that is made of non-sparking material, such as brass or a bronze-beryllium alloy.
- If the bung on a non-bulging drum cannot be removed, the drum will be moved into a segregated area and opened by means of a non-sparking drum punch.
- Bulging drums could have contained frozen materials, could have been pressurized at one time or another, or are/have been under pressure due to chemical reaction. Bulging drums present a unique hazard and as such, will be placed behind a blast shield and opened using a remote drum opener.

During drum sampling, all solid samples will be collected using a stainless steel trowel or dedicated disposable scoop/spatula. Liquid samples will be collected using a dedicated glass drum sample thief. When collecting samples, employees will not stand on or work from drums or containers and will not stand over or place hands and arms over a drum.

5.6.2 Drum Storage/Consolidation

Following drum field characterization/screening and sampling, each drum will be categorized into a waste stream for purposes of consolidating materials of similar composition and compatibility for

off-Site disposal, where possible. Based on previous drum characterization activities at the Site, potential waste streams include:

- Metal-impacted solid waste
- Metallic debris
- Soil containing pigments, dyes and/or paint sludges
- General solids with no VOC headspace readings

Once categorized, drums will be:

1. Removed from salvage/overpack drums and consolidated with like wastes in new 55-gallon drums; or,
2. Remain in the overpack drums, be numbered and placed on wooden pallets and positioned on the drum storage pad. The drums will be placed in rows no more than two (2) wide with the labels and identifying marks turned toward the aisle. Aisles will be wide enough to allow for uninterrupted egress and movement of drum handling equipment (i.e. skid steer loader).

Recovered wastes will be staged in a designated area for subsequent off-Site disposal. All disposable PPE will be containerized and disposed of off-Site in the same manner as all Investigation-Derived Wastes (IDW). If additional drums are discovered that require removal and disposal, a roll-off box will be placed on or near the drum/waste storage and sampling pad. The box will be used to bulk like wastes. Like wastes may consist of:

- Empty drums, carcasses, and remnants; and
- Non-hazardous solid wastes (i.e., wastes in drums characterized as being non-hazardous).

Wastes awaiting characterization results and off-Site disposal information will be covered at the end of each work day. All roll-off boxes will be equipped with roll type tarps for storage purposes. The drum/waste staging and sampling pad is shown in **Figure 2**.

5.7 Noise

The use of heavy equipment to implement the Work Plan activities may expose the field team to noise levels that exceed the OSHA Permissible Exposure Limit (PEL) of 85 dB for an 8-hour day. Exposure to noise can result in the following:

- Temporary hearing losses where normal hearing returns after a rest period;
- Interference with speech communication and the perception of auditory signals;
- Interference with the performance of complicated tasks; and,
- Permanent hearing loss due to repeated exposure resulting in nerve destruction in the hearing organ.

Since personal noise monitoring will not be conducted during the proposed activities, employees must follow this general rule of thumb: If the noise levels are such that you must shout at someone five (5) feet away from you, you need to be wearing hearing protection. Employees can wear either disposable earplugs or earmuffs, but all hearing protection must have a minimum NRR of 24 dB.

5.8 *Thermal Stress*

It is anticipated that site operations will begin in fall 2013 and continue into early winter. As such, the hazards of both heat and cold stress are presented in this HASP.

5.8.1 Heat Stress

5.8.1.1 Types of Heat Stress

Heat-related problems include heat rash, fainting, heat cramps, heat exhaustion, and heat stroke. Heat rash can occur when sweat is not allowed to evaporate, leaving the skin wet most of the time and making it subject to irritation. Fainting may occur when blood pools to lower parts of the body and, as a result, does not return to the heart to be pumped to the brain. Heat-related fainting often occurs during activities that require standing erect and immobile in the heat for long periods of time. Heat cramps are painful spasms of the muscles due to excessive salt loss associated with profuse sweating. Heat exhaustion results from the loss of large amounts of fluid and excessive loss of salt from profuse sweating. The skin will be clammy and moist and the affected individual may exhibit giddiness, nausea, and headache.

Heat stroke occurs when the body's temperature regulatory system has failed. The skin is hot, dry, red, and spotted. The affected person may be mentally confused and delirious. Convulsions could occur. **EARLY RECOGNITION AND TREATMENT OF HEAT STROKE ARE THE ONLY MEANS OF PREVENTING BRAIN DAMAGE OR DEATH.** A person exhibiting signs of heat stroke should be removed from the work area to a shaded area. The person should be soaked with water to promote evaporation. Fan the person's body to increase cooling.

Early symptoms of heat-related health problems include:

- Decline in task performance;
- Lack of coordination;
- Decline in alertness;
- Unsteady walk;
- Excessive fatigue;
- Reduced vigilance;
- Muscle cramps; and
- Dizziness.

Susceptibility to heat-stress increases due to:

- Lack of physical fitness;
- Lack of acclimation;
- Increased age;
- Dehydration;
- Obesity;
- Drug or alcohol use;

- Sunburn; and
- Infection.

People unaccustomed to heat are particularly susceptible to heat fatigue. First timers in PPE need to gradually adjust to the heat.

5.8.1.2 Effect of Personal Protective Equipment

Sweating normally cools the body as moisture is removed from the skin by evaporation. However, the wearing of certain PPE, particularly chemical protective coveralls (e.g., Tyvek®), reduces the body's ability to evaporate sweat and thereby regulate heat buildup. The body's efforts to maintain an acceptable temperature can therefore become significantly impaired by the wearing of PPE. To avoid heat stress, the following guidelines should be adhered to when working in hot environments:

- Establish work-rest cycles (short and frequent are more beneficial than long and seldom);
- Identify a shaded, cool rest area;
- Rotate personnel; alternate job functions;
- Water intake should be equal to the sweat produced. Most workers exposed to hot conditions drink less fluid than needed because of an insufficient thirst. **DO NOT DEPEND ON THIRST TO SIGNAL WHEN AND HOW MUCH TO DRINK.** For an 8-hour workday, 50 ounces of fluids should be consumed;
- Eat lightly salted foods or drink salted drinks such as Gatorade® to replace lost salt;
- Save most strenuous tasks for non-peak heat hours such as the early morning or at night;
- Avoid alcohol during prolonged periods of heat. Alcohol will cause additional dehydration; and,
- Avoid double shifts and/or overtime.

The implementation and enforcement of the above-mentioned measures will be the joint responsibility of the PM and SSO. Potable water and fruit juices should be made available each day for the field team.

5.8.1.3 Heat Stress Monitoring Techniques

Site personnel should regularly monitor their heart rate as an indicator of heat strain by the following method: Check radial pulse rates by using fore and middle fingers and applying light pressure to the pulse in the wrist for one minute at the beginning of each rest cycle. If the pulse rate exceeds 110 beats/minute, shorten the next work cycle by one-third and keep the rest period the same. If, after the next rest period, the pulse rate still exceeds 110 beats/minute, shorten the work cycle by one-third. The procedure is continued until the rate is maintained below 110 beats/minute.

5.8.2 Cold Stress

5.8.2.1 Types of Cold Stress

Cold injury is classified as either localized, as in frostbite, frostnip, or chilblain; or generalized, as in hypothermia. The main factors contributing to cold injury are exposure to humidity and high winds, contact with wetness and inadequate clothing.

The likelihood of developing frostbite occurs when the face or extremities are exposed to a cold wind in addition to cold temperatures. The freezing point of the skin is about 30°F. When fluids around the cells of the body tissue freeze, skin turns white. This freezing is due to exposure to extremely low temperatures. As wind velocity increases, heat loss is greater and frostbite will occur more rapidly.

5.8.2.2 Symptoms of Cold Stress

The first symptom of frostbite is usually an uncomfortable sensation of coldness, followed by numbness. There may be a tingling, stinging, or aching feeling in the affected area. The most vulnerable parts of the body are the nose, cheeks, ears, fingers and toes.

Symptoms of hypothermia, a condition of abnormally low body temperature, include uncontrollable shivering and sensations of cold. The heartbeat slows and may become irregular, the pulse weakens and the blood pressure changes. Pain in the extremities and severe shivering can be the first warning of dangerous exposure to cold. Maximum severe shivering develops when the body temperature has fallen to 95°F. Productive physical and mental work is limited when severe shivering occurs. Shivering is a serious sign of danger. Immediately remove any person who is shivering from the cold.

5.8.2.3 Methods to Prevent Cold Stress

When the ambient temperature, or a wind chill equivalent, falls to below 40°F (American Conference of Governmental Industrial Hygienists recommendation), Site personnel who must remain outdoors should wear insulated coveralls, insulated boot liners, hard hat helmet liners and insulated hand protection. Wool mittens are more efficient insulators than gloves. Keeping the head covered is very important, since 40% of body heat can be lost when the head is exposed. If it is not necessary to wear a hard hat, a wool knit cap provides the best head protection. A facemask may also be worn.

Persons should dress in several layers rather than one single heavy outer garment. The outer piece of clothing should ideally be wind and waterproof. Clothing made of thin cotton fabric or synthetic fabric, such as polypropylene, is ideal since it helps to evaporate sweat. Polypropylene is best at wicking away moisture while still retaining its insulating properties. Loosely fitting clothing also aids in sweat evaporation. Denim is not a good protective fabric, since it is loosely woven, which allows moisture to penetrate. Socks with a high wool content are best. If two (2) pairs of socks are worn, the inner sock should be smaller and made of cotton, polypropylene, or similar types of synthetic material that wick away moisture. If clothing becomes wet, it should be taken off immediately and a dry set of clothing put on.

If wind conditions become severe, it may become necessary to shield the work area temporarily. The SSO and the PM will determine if this type of action is necessary. Heated break trailers or a

designated area that is heated should be available if work is performed continuously in the cold at temperatures, or equivalent wind chill temperatures, of 20°F.

Dehydration occurs in the cold environment and may increase the susceptibility of the worker to cold injury due to significant change in blood flow to the extremities. Drink plenty of fluids, but limit the intake of caffeine.

5.9 Biological Hazards

The Work Plan will likely be implemented in the fall and into the first part of winter 2013. Depending on the timing of the project and the potential for future work in 2014, the hazards associated with poisonous plants and insects might become a concern due to the vegetative growth present at the Site. The Site provides animal habitat so there is a remote chance that wild animals, perhaps rabid, could be encountered.

5.9.1 Poisonous Plants

Persons working on the Site should be aware of the possible presence of poisonous plants and insects. Poison ivy is a climbing plant with leaves that consist of three glossy, greenish leaflets. Poison ivy has conspicuous red foliage in the fall. Small yellowish-white flowers appear in May through July at the lower leaf axils of the plant. White berries appear from August through November. Poison ivy is typically found east of the Rockies and is likely to be abundant at the Site.

Poison oak is similar to poison ivy but its leaves are oak-like in form. Poison oak occurs mainly in the south and southwest. Poison sumac typically occurs as a small tree or shrub and may be six (6) to 20 feet in height. The bark is smooth, dark and speckled with darker spots. Poison sumac is typically found in swampy areas east of the Mississippi. The leaves have seven (7) to 13 smooth-edged leaflets and drooping clusters of ivory-white berries appear in August and last through spring.

The leaves, roots, stems, and fruit of these poisonous plants contain urushiol. Contact with the irritating oil causes an intensely itching skin rash and characteristic, blister-like lesions. The oil can be transmitted on soot particles when burned and may be carried on the fur of animals, equipment, and apparel.

Proper identification of these plants is the key to preventing contact and subsequent dermatitis. Wear long sleeves and pants when working in wooded areas. In areas of known infestation, wear Tyvek® coveralls and gloves. Oils are easily transferred from one surface to another. If you come in contact with these poisonous plants, wash all exposed areas immediately with cool water to remove the oils. Some commercial products such as Tecnu® Poison Oak-n-Ivy Cleanser claim to further help with the removal of oils.

5.9.2 Ticks

Ticks are bloodsuckers, attaching themselves to warm-blooded vertebrates to feed. Deer ticks are associated with the transmission of the bacteria that causes Lyme disease. Female deer ticks are about one-quarter inch in length and are black and brick red in color. Males are smaller and all black. If a tick is not removed, or if the tick is allowed to remain for days feeding on human blood, a condition known as tick paralysis can develop. This is due to a neurotoxin, which the tick apparently injects

while engorging. This neurotoxin acts upon the spinal cord causing lack of coordination, weakness, and paralysis. The early stages of Lyme disease, which can develop within a week to a few weeks of the tick bite, are usually marked by one (1) or more of these signs and symptoms:

- Tiredness;
- Chills and fever;
- Headache;
- Muscle and/or joint pain;
- Swollen lymph glands; and
- Characteristic skin rash (i.e., bulls eye rash).

Tick season lasts from April through October, with the peak season being May through July. Risk may be reduced by taking these precautions:

- During outside activities, wear long sleeves and long pants tucked into socks. Wear a hat, and tie hair back.
- Use insecticides to repel or kill ticks. Repellents containing the compound DEET® can be used on exposed skin except for the face, but they do not kill ticks and are not 100% effective in discouraging ticks from biting. Products containing permethrin kill ticks, but they cannot be used on the skin - only on clothing. When using any of these chemicals, follow label directions carefully.
- After outdoor activities, perform a tick check. Check body areas where ticks are commonly found: behind the knees, between the fingers and toes, under the arms, in and behind the ears, and on the neck, hairline, and top of the head. Check places where clothing presses on the skin.
- Remove attached ticks promptly. Removing a tick before it has been attached for more than 24 hours greatly reduces the risk of infection. Use tweezers, and grab as closely to the skin as possible. Do not try to remove ticks by squeezing them, coating them with petroleum jelly, or burning them with a match.
- Report any of the above symptoms and all tick bites to the SSO for evaluation.

5.9.3 Mosquito-Borne Illnesses

Eastern equine encephalitis is a rare disease that is spread to horses and humans by infected mosquitoes. It is among the most serious of a group of mosquito-borne virus diseases that can affect the central nervous system and cause severe complications and even death. Although relatively small outbreaks of human disease have occurred in the United States, the frequency of this disease is increasing with most cases reported from the eastern seaboard states, the Gulf Coast, and some inland mid-western areas.

After infection, the virus invades the central nervous system, including the spinal cord and brain. Most people have no symptoms; others get only a mild flu-like illness with fever, headache, and sore throat. For people with infection of the central nervous system, a sudden fever and severe headache can be followed quickly by seizures and coma. About half of these patients die from the disease. Of those who survive, many suffer permanent brain damage and require lifetime institutional care.

Symptoms usually appear four (4) to ten (10) days after the bite of an infected mosquito. Confirming diagnosis is based on tests of blood or spinal fluid.

West Nile encephalitis is an infection of the brain caused by the West Nile virus, which is transmitted by infected mosquitoes. Following transmission from an infected mosquito, West Nile virus multiplies in the person's blood system and crosses the blood-brain barrier to reach the brain. The virus interferes with normal central nervous system functioning and causes inflammation of the brain tissue. However, most infections are mild. Symptoms include fever, headache, and body aches. More severe infections may be marked by headache, high fever, neck stiffness, stupor, disorientation, coma, tremors, convulsions, muscle weakness, paralysis, and rarely, death. Persons over the age of 50 have the highest risk of severe disease.

Prevention centers on public health action to control mosquitoes and on individual action to avoid mosquito bites. To avoid being bitten by the mosquitoes that cause the disease, use the following control measures:

- If possible, stay inside between dusk and dark. This is when mosquitoes are most active.
- When outside between dusk and dark, wear long pants and long-sleeved shirts.
- Spray exposed skin with an insect repellent, preferably containing DEET®.

5.9.4 Bees

Wasps (hornets and yellow-jackets) and bees (honeybees and bumblebees) are common insects that may pose a potential hazard to the field team if work is performed during spring, summer, or fall. Bees normally build their nests in the soil. However, they use other natural holes such as abandoned rodent nests or tree hollows. Wasps make a football-shaped, paper-like nest either below or above the ground. Yellow-jackets tend to build their nests in the ground but hornets tend to build their nests in trees and shrubbery. Bees are generally more mild-mannered than wasps and are less likely to sting. Bees can only sting once while wasps sting multiple times because their stinger is barbed. Wasps sting when they feel threatened. By remaining calm and not annoying wasps by swatting, you lessen the chance of being stung. When a wasp stings, it injects a venomous fluid under the skin. The venom causes a painful swelling that may last for several days. If the stinger is still present, carefully remove it with tweezers. Some people may develop an allergic reaction (i.e., anaphylactic shock) to a wasp or bee sting. If such a reaction develops, seek medical attention at once.

5.9.5 Rabid Animals

The Site provides animal habitat so there is a remote chance that wild animals, perhaps rabid, could be encountered. Rabies is a viral disease of the brain and spinal cord that affects warm-blooded animals, such as dogs, cats, horses, cattle, deer, raccoons, and skunks. Raccoons remain the most frequently reported rabid animal in the United States especially in the northeastern, mid-Atlantic, and southeastern states.

The rabies virus causes the affected animal to become very aggressive and fearless. Behaviors exhibited by rabid animals include:

- Daytime activity in animals normally active only at night.

- Aimless roaming during which the animal becomes very irritable, often biting at anything that moves.
- Excessive saliva around the mouth that looks like it is foaming around the mouth.
- Staggering, weakness, and paralysis.

Do not approach a rabid animal. Do not try to trap the animal yourself. Walk away quickly from the animal and go to a protected place where you can contact the local animal control department at the following numbers and times:

- Monday-Friday, 8am-4pm, Kokomo Humane Society, 765-452-6224
- Monday-Friday, 4pm-10pm, Kokomo Police Dept, 765-459-5101
- Saturday-Sunday, 8am-4pm, Kokomo Police Dept, 765-459-5101

5.9.6 Snakes

There are four (4) species of venomous snakes that are present in Indiana, including the Northern Copperhead, Western Cottonmouth, Timber Rattlesnake, and Eastern Massasauga. It is unknown which snake(s) inhabit the Kokomo area.

The Northern Copperhead favors rocky wooded hillsides, rocky fields, berry thickets, wooded wetlands, farmlands, and even old mulch piles amongst leaf litter, logs, and branches. They are often found in association with water. They are active from May through October. The copperhead is 24 to 36 inches long. It is red-brown in coloration, with darker hourglass bands. This snake is easily camouflaged in the leaf litter of the forest floor. Small, dark spots are frequently present between the crossbands and dark, rounded spots can be seen at the sides of its belly.

The Western Cottonmouth is one that many refer to by names such as the Water Moccasin, or a combination of variations: Cottonmouth Moccasin, Highland Water Moccasin, and North American Water Moccasin. The explanation for its name is the bright white lining of the mouth that it displays as a warning to predators and prey. Cottonmouth snakes forage by ambushing, actively searching for, and hunting their prey. It is common for cottonmouths to eat dead animals as a food source. They are often found in association with water. They are active from May through October. The cottonmouth is normally 36 to 48 inches long. It is characterized as having a broad, flat head with elongated pupils.

The Timber Rattlesnake ranges from 36 to 60 inches in length. In Indiana, the Timber Rattlesnake is found in rocky, wooded ledges, where they den in south-facing slopes. They are active from May through October. There are two (2) color variations of this snake in Indiana, the yellow variation and the black variation. The yellow variation is characterized with black or dark brown crossbands on a ground color of yellow or brown with the crossbands being V-shaped that break up into spots down its back. The black variation is characterized by a heavy stippling of black or very dark brown that hides the much lighter pigment.

The Eastern Massasauga ranges from 18 to 40 inches in length. In Indiana, the Eastern Massasauga is found in wooded areas or open fields in search of prey. They are active from May through October. The body is distinctly marked with a row of large black or dark brown hourglass-shaped markings along the back and three (3) rows of smaller dark spots on each side. The background coloration is

gray to brownish-gray. A dark bar with a lighter border extends from the eye to the rear of the jaw. Some adult snakes can be all black. This rattlesnake can also be identified by the nine (9) large scales on the crown of the head, similar to most non-venomous snakes.

The above-referenced Rattlesnakes and Copperheads belong to the family of pit vipers. The venom of these snakes affects the circulatory system. The bite of a pit viper is characterized by extreme pain, rapid swelling, one or more puncture wounds created by the fangs, and is marked by a general discoloration of the skin. Manifestations of envenomation include general weakness, rapid pulse, nausea and vomiting, shortness of breath, dimness of vision, and shock.

To reduce the chances of being bitten by a snake, the following procedures should be followed:

- Never bend down to the ground or sit on the ground before checking your surroundings for the presence of snakes.
- Never put your unprotected hand or foot into a closed space that you cannot check for the presence of hidden snakes.
- Wear boots or leggings to help protect from snake bites.

5.10 Inclement Weather

Work is expected to begin in the fall and proceed into early winter. It is therefore important to have a response plan in place that dictates what actions Site employees will take in the event of severe weather, specifically severe thunderstorms. When a severe thunderstorm is approaching, employees will only have a short amount of time to make important decisions. Employees do not have access to consistent and current news information via the television or radio when working in the field. To ensure the field team is alerted to the onset of severe weather, the project team will be issued a battery-operated National Oceanic and Atmospheric Administration (NOAA) weather radio. The radio will be equipped with an alarm that will automatically broadcast any pertinent information from NOAA's National Weather Service. Via the radio, the team will be aware of any severe thunderstorm and/or tornado watches or warnings that have been issued for their work area by the National Weather Service. It is important for field team members to understand the difference between a "watch" and a "warning." If a severe thunderstorm watch is issued for your work or travel area, it means that a severe thunderstorm is possible.

If a severe thunderstorm **warning** is issued, it means that a severe thunderstorm has actually been spotted or is strongly indicated on radar and it is time to seek safe shelter immediately. Weather broadcasts are typically issued for specific counties, not individual towns. The Site is located in Howard County. Additionally, employees should become familiar with the names of the counties through which they must travel when mobilizing/demobilizing from their assigned work location, in the event that a broadcast is issued for those counties.

If a severe thunderstorm watch is issued, employees must remain alert for approaching storms and review the procedures for seeking refuge in the event that a warning is issued. If a severe thunderstorm warning is issued, employees will take the following measures:

- If you hear thunder, you are close enough to a storm to be struck by lightning.
- Cease all work and seek shelter immediately, either within a sturdy building or car. Do not

take shelter in small sheds, under isolated trees or in convertible automobiles. Avoid trees as they are targets for lightning. If in a car, keep the windows up.

- If you are caught outside during a thunderstorm and no shelter is available, find a low spot away from trees, fences and poles. Squat low to the ground on the balls of your feet, place your hands on your knees with head between them. Make yourself the smallest target possible and minimize your contact with the ground.

6.0 AIR MONITORING

The primary COCs during the excavation activities and drum removal will be metal-laden dust from the disturbance of soil and overburden materials. Exposure to VOCs is more likely to be a concern during drum handling/sampling operations, with potential exposure being highest if drums containing liquid wastes are encountered.

6.1 *Direct Reading Instrumentation*

6.1.1 Rae Systems MiniRae 3000 PID Equipped With a 10.6 eV Lamp

A RaeSystems Mini-Rae 3000 PID with a 10.6 eV lamp will be used to monitor the breathing zone of personnel during excavation or drum removal, as well as the drum handling and sampling operations, where exposure to VOCs may be more of a concern.

6.1.2 Flame Ionization Detector (FID)

Due to the possible presence of VOCs with ionization potentials greater than 10.6 eV, an FID will also be used in conjunction with the PID. Use of a PID/FID combination instrument, such as a Foxboro TVA 1000 will also be considered.

6.1.3 Draeger-Tubes®

As discussed in **Section 4.0** of the Work Plan, during excavation or drum removal activities, if PID/FID readings exceed an action level of 5 ppm above background in the breathing zone (sustained 5 minute reading), then Draeger tubes will be used to evaluate the concentrations of specific VOCs. Draeger-Tube® systems, consisting of a sample pump and tube, measure VOC-specific concentrations using a prepared, disposable tube. Draeger tubes will be used for commonly encountered VOCs. Draeger® tubes are glass vials filled with a chemical reagent that reacts to a specific chemical or family of chemicals. A calibrated 100 ml sample of air is drawn through the tube with the Draeger Accuro® bellows pump. If the targeted chemical(s) is present, the reagent in the tube changes color and the length of the color change typically indicates the measured concentration.

6.1.4 Combination Oxygen/Combustible Gas Meter

SESCO will monitor drum removal and the drum storage and drum sampling areas for the presence of flammable and potentially explosive atmospheres using a combination oxygen/combustible gas indicator. If the meter detects a flammable atmosphere (greater than 10% of the lower explosive limit) in these areas, drum sampling will cease until the PM and SSO can confer on how to safely proceed with the drum removal/sampling operations.

6.1.5 Dust Monitor

In order to control dust, a light mist of water will be applied to the ground surface near the exposed drums. This will minimize the amount of dust generated during excavation or drum removal activities. Due to the short duration of the drum removal, no dust monitoring will be necessary.

6.2 *Personal Air Sampling*

Personal air sampling will not be conducted by SESCO during the activities covered by this HASP.

6.3 *Calibration and Recordkeeping*

Equipment used by SESCO will be calibrated in accordance with procedures described in more detail within **Section 8.1** of the QAPP. A log of PID/FID/CGI readings will be kept in the field notebook or on standard log forms, also described in the QAPP. Daily calibration information will also be recorded in the field notebook.

7.0 PERSONAL PROTECTIVE EQUIPMENT

7.1 *Levels of Protection*

Levels of protection to be utilized by on-Site personnel will be continually evaluated by the PM and/or SSO, with assistance from the SPM. The levels of protection may be downgraded or upgraded, as necessary, with approval by the SPM and COO. Any change in the level of protection must be documented.

The following section describes the different levels of protection (A through D). Each level is described in the following manner: the protection provided; when this particular level of protection should be used; recommended and optional equipment; and, any limiting criteria.

7.1.1 Level A

- a. Protection provided:
 - Level A provides the highest available level of respiratory, skin and eye protection.
- b. Should be used when the chemical substance has been identified and requires the highest level of protection for skin, eyes, and the respiratory system based on any of the following circumstances:
 - Measured (or potential for) high concentration of atmospheric vapors, gases or particulates;
 - Site operations and work functions involving a high potential for splash, immersion, or exposure to unexpected vapors, gases or particulates of materials that are harmful to skin or capable of being absorbed through intact skin;
 - Substances with a high degree of hazard to the skin are known or suspected to be present, and skin contact is possible;
 - Operations must be conducted in confined, poorly ventilated areas until such time as the absence of conditions requiring Level A protection is determined.
- c. Recommended equipment:
 - Pressure-demand, full facepiece Self-Contained Breathing Apparatus (SCBA) or pressure-demand supplied-air respirator with escape SCBA;
 - Fully-encapsulating, chemical-resistant suit (pressure-tested immediately before use);
 - Inner chemical-resistant suit;
 - Inner chemical-resistant gloves;
 - Chemical-resistant safety boots/shoes; and
 - Two-way radio communications.
- d. Optional equipment:
 - Cooling unit;
 - Coveralls;

- Long cotton underwear;
 - Hard hat; and
 - Disposable gloves and boot covers
- e. Limiting criteria:
- Fully-encapsulating suit material must be compatible with the COCs involved.

7.1.2 Level B

- a. Protection provided:
- The same level of respiratory protection, but less skin protection than Level A.
- b. Should be used when:
- The type and atmospheric concentration of substances have been identified and require a high level of respiratory protection, but less skin protection. This involves atmospheres with immediately dangerous to life and health (IDLH) concentrations of specific substances that do not represent a severe skin hazard, or that do not meet the criteria for use of air purifying respirators;
 - Atmospheres contain less than 19.5% oxygen; and
 - The presence of incompletely identified vapors or gases is indicated by direct-reading organic vapor detection instrument, but vapors and gases are not suspected of containing high levels of chemicals harmful to skin or capable of being absorbed through the intact skin.
- c. Recommended equipment:
- Pressure-demand, full facepiece SCBA or pressure-demand supplied-air respirator with escape SCBA;
 - Chemical-resistant clothing (overalls and long-sleeved jacket; hooded, one- or two-piece chemical splash suit; disposable chemical-resistant one-piece suit);
 - Inner and outer chemical-resistant gloves;
 - Chemical-resistant safety boots/shoes;
 - Hard hat; and
 - Two-way radio communications.
- d. Optional equipment:
- Coveralls;
 - Disposable boot covers;
 - Face shield; and
 - Long cotton underwear.
- e. Limiting criteria:
- Use only when the vapors or gases present are not suspected of containing high concentrations of chemicals that are harmful to skin or capable of being absorbed through the intact skin.
 - Use only when it is highly unlikely that the work being done will generate either

high concentrations of vapors, gases or splashes of material that will affect the exposed skin.

7.1.3 Level C

- a. Protection provided:
 - Level C provides the same level of skin protection as Level B, but a lower level of respiratory protection.
- b. Should be used when:
 - The atmospheric contaminants, liquid splashes, or other direct contact will not adversely affect any exposed skin;
 - The types of air contaminants have been identified, concentrations measured, and a canister/cartridge is available that can remove the contaminant; and
 - All criteria for the use of air-purifying respirators are met.
- c. Recommended equipment:
 - Full facepiece or half facepiece (i.e., only if potential asbestos-containing materials are encountered) air-purifying negative pressure respirator;
 - Chemical-resistant clothing;
 - Inner and outer chemical-resistant gloves;
 - Chemical-resistant safety boots and shoes;
 - Disposable boot covers;
 - Hard hat; and
 - Two-way radio communications.
- d. Optional equipment:
 - Coveralls;
 - Face shield;
 - Escape bottle; and
 - Long cotton underwear.
- e. Limiting criteria:
 - Atmospheric concentration of chemicals must not exceed IDLH levels; and
 - The atmosphere must contain at least 19.5% oxygen.

7.1.4 Level D

- a. Protection provided:
 - No respirator protection and minimal skin protection.
- b. Should be used when:
 - The atmosphere contains no known hazard; and
 - Work functions preclude splashes, immersion, or the potential for unexpected inhalation of or contact with hazardous levels of any chemicals.

- c. Recommended equipment:
 - Coveralls;
 - Safety boots/shoes;
 - Safety glasses or chemical splash goggles; and
 - Hardhat.
- d. Optional equipment:
 - Gloves;
 - Escape bottle; and
 - Face shield.
- e. Limiting criteria:
 - This level should not be worn in the exclusion zone; and
 - The atmosphere must contain at least 19.5% oxygen.

7.2 *Mandatory PPE*

The following safety gear, at a minimum, will be worn once an employee leaves the support zone:

- Hard hat
- Safety glasses with sides shields
- ANSI-approved Class II traffic vest
- Steel-toed, steel-shank boots

7.3 *Levels of Protection Assigned to Tasks*

7.3.1 *Boundary Survey & Phase I ESA Site Reconnaissance*

The boundary survey and Phase I ESA Site reconnaissance will not be disturbing any areas where drums were previously identified. The initial level of protection to be worn during the boundary survey and Phase I ESA reconnaissance will be a Modified Level D. Modified Level D PPE for this work includes:

- Steel-toed, steel shank boots
- Long pants

7.3.2 *Brush Removal*

The initial level of protection to be worn during the brush removal will be Modified Level D. Modified Level D PPE for this work includes:

- Hard hat
- Safety glasses with sides shields
- Steel-toed, steel shank boots

- ANSI-approved Class II traffic vest
- Hearing protection if working around heavy equipment

7.3.3 Geophysical Survey

The geophysical survey will not be disturbing any areas where drums were previously identified. The initial level of protection to be worn during the geophysical survey will be a Modified Level D. Modified Level D PPE for this work includes:

- Steel-toed, steel shank boots
- Long pants

7.3.4 Buried Drum Removal and Sampling & Test Pit Excavation

The initial level of protection to be worn during buried drum removal and sampling activities and potential test pit excavation is Modified Level C (with the field staff having air-purifying respirators available if needed) as the contents of the previously identified drums appeared to be solidified. Any other drums discovered during Site work will be treated as unknowns and provisions will be made to have higher levels of PPE available if needed. Modified Level C PPE for this work includes:

- Hard hat
- Safety glasses with sides shields
- Steel-toed, steel shank boots
- ANSI-approved Class II traffic vest
- Hearing protection if working around heavy equipment
- Poly-coated Tyvek® coveralls
- Nitrile gloves

Ambient air monitoring of the breathing zone will be conducted using a PID/FID, and a combination oxygen/combustible gas meter. Should any of the action levels be exceeded, the work will stop and the level of protection will be upgraded, including respiratory protection, depending on the measured concentration of contaminants.

7.3.5 Surface Soil Sampling

The initial level of protection to be worn during surface soil sampling will be Level D, including nitrile gloves. If deemed necessary and in order to decrease the potential for dermal contact with surface soils, Tyvek® coveralls can be worn during surface soil sampling activities.

7.4 Respiratory Protection

The primary COCs during drum removal and drum sampling activities will be metals and VOCs. Exposure is expected to be highest if drums containing liquid wastes are encountered. Respiratory protection will most likely be needed during liquid waste drum removal, opening and sampling activities, as specified in Section 7.3. Where air monitoring data can support it, the use of air purifying

respirators (APRs) may be appropriate. Respirator fit testing, selection, protection factors, use and maintenance will be adhered to per the HAZWOPER standard in 29 CFR 1910.120.

Secondary COCs which could be present during the Work Plan activities include SVOCs. If dust generation is an issue, inhalation of these COCs will be controlled through suppression with water. Respiratory protection from dust, if necessary, would likely involve the use of APRs.

8.0 SITE CONTROL/DECONTAMINATION

8.1 *Site Access/Egress*

The primary access/egress to the Site is via a gated entrance on the west side of the Site immediately off of Dixon Road. This entrance is the sole entry and exit point of the Site. Due to the limited amount of Site work during this scope of work, the Site will not utilize a construction trailer. A mobile office building, which is used by the on-Site yard waste operations, could be used for temporary shelter if needed.

SESCO will post signs at the entrance to the Site that warn of the hazards associated with Site operations and that access to the Site is limited to authorized personnel only. Additional signs directing visitors to the on-Site mobile office with contact telephone numbers of Site personnel will also be erected at the main entrance to the Site. All visitors must sign in and out at the office. Any unauthorized visitors will be reported to the field person representing SESCO. During non-operational hours, the access gate will be secured with a chain and lock.

8.2 *Designation of Zones*

To prevent both exposure of unprotected personnel and migration of contamination due to tracking by personnel or equipment, hazardous work areas will be clearly identified. Due to the limited amount of time on-Site and the nature of the work during this scope, decontamination of personnel and equipment is expected to be minimal.

Work areas or zones will be designated as suggested in the "Occupational Safety and Health Guidance Manual for Hazardous Waste Site Activities," NIOSH/OSHA/USCG/EPA, November 1985. As recommended, areas surrounding each of the work areas will be divided into three (3) zones:

- Exclusion or "Hot" Zone;
- Contamination Reduction Zone (CRZ); and
- Support Zone.

The work zones will be established on-Site once the brush is removed and the Site encumbrances are better understood.

8.2.1 Exclusion Zone

The exclusion zone for this program will likely include the area on the far east side of the Site, where the drums were previously discovered. Signs will be installed west of the exclusion zone to alert personnel of PPE and training requirements. All personnel entering an exclusion zone must wear the prescribed level of PPE and meet the training and medical requirements as outlined in **Section 9.0** of this HASP.

8.2.2 Contamination Reduction Zone

A formal decontamination zone will be established adjacent to the drum/waste storage and sampling pad, if needed once the on-Site drum removal activities commence. The drum staging area will utilize

an existing concrete pad, which is depicted on **Figure 2**. This area will include a personnel decontamination area and an equipment decontamination area. The details of both decontamination areas are discussed in **Section 8.4** of this HASP.

8.2.3 Support Zone

The support zone consists of the command post area, sanitation facilities, parking area, and a materials staging area, located near the on-Site mobile office. The only access to the Site will be the locked gate along Dixon Road. All employees, agency representatives and visitors to the Site will use this gate to gain access to the Site. Immediately upon entering the Site, employees, agency representatives and visitors to the Site, as well as all delivery personnel, will report to the on-Site mobile office.

Everyone will be required to sign the log-in book located in the trailer and participate in a Site safety briefing with the SSO before leaving the support zone and entering any active work area. Based on the amount of activity that is taking place at the Site, all employees, agency representatives and visitors to the Site who want to access work areas must at a minimum don the following safety gear once they have left the support zone of the Site:

- Hard hat;
- Safety glasses with sashes;
- ANSI-approved Class II traffic vest or equivalent; and
- Steel-toed boots.

Sanitation facilities will be located within the support zone. Potable water will be available within the on-Site mobile office via bottles of water. Waterless hand cleaner, hand sanitizer and paper towels will also be available in the office. A portable toilet will also be located in this area.

8.3 General Site Safety Practices

The following measures are designed to augment the specific health and safety guidelines provided in this HASP.

- All work will be conducted under the buddy system.
- Eating, drinking, chewing gum or tobacco, smoking, or any practice that increases the probability of hand-to-mouth transfer and ingestion of materials is prohibited in the immediate work area and the decontamination zone.
- Smoking is prohibited in all work areas and within the office. Matches and lighters are not allowed.
- Hands and face must be thoroughly washed upon leaving the work area and before eating, drinking or any other activities.
- Beards or other facial hair that interfere with respirator fit are prohibited.
- The use of alcohol or illicit drugs is prohibited during the conduct of field operations.
- All equipment must be decontaminated or properly discarded before leaving the Site in accordance with the Work Plan.

8.3.1 Site Communications

Due to the relatively small size of the Site and the small area where drums are located, the primary means of communications will be cellular telephones to facilitate contact with local emergency providers and SESCO and/or Site contractors.

8.4 Decontamination

8.4.1 Personal Decontamination

During all field operations, personnel will pass through the CRZ while entering or exiting the exclusion zone. The CRZ may include the following components:

- Trash containers for disposal of PPE. Since all Tyvek® suits will be disposable, there will not be any decontamination required of these items.
- If protective booties are worn, the decontamination of these items will include the following decontamination tubs:
 - A pre-rinse tub containing water;
 - A cleaning tub containing water and cleaning detergent; and,
 - A post cleaning rinse tub containing water.
- Long-handled scrub brushes
- A table for safety equipment and accessories

The CRZ will be cordoned off with orange, temporary security fence and underlain with plastic sheeting.

Decontamination procedures will include:

- Remove overboots prior to entering CRZ, discard disposable booties, or wash/rinse outer boots;
- Remove and discard outer PPE, such as Tyvek® coveralls;
- Remove and discard outer glove;
- Remove respirator, if worn, and dispose of cartridges, as applicable;
- Wash/rinse respirator and hang to air dry;
- Remove hard hat; and
- Remove and dispose of inner gloves.

All disposable PPE will be containerized and disposed of off-Site.

8.4.2 Large Equipment Decontamination

Due to the nature of the initial scope of work, which includes the removal of two (2) drums, it is not anticipated that large equipment will require decontamination. If additional work is performed on-Site where equipment would potentially be exposed to a grossly contaminated area, provisions will be made to construct a large equipment decontamination pad.

8.4.3 Sampling Equipment Decontamination

On-Site decontamination of sampling equipment will be conducted at the designated sampling equipment decontamination area. If sampling equipment is exposed to gross contamination, an 5-step decontamination procedure will be followed and includes:

- Gross contamination will be removed utilizing a brush and an Alconox®/Water solution
- Rinse with distilled water
- Rinse with isopropyl alcohol
- Rinse with deionized water
- Wrap equipment in foil if not being used immediately

If sampling equipment is not exposed to gross contamination, a modified 2-step decontamination procedure will be employed for all non-aqueous sampling equipment and includes the following:

- Gross contamination will be removed utilizing a brush and an Alconox®/Water solution
- Rinse with distilled water

9.0 MEDICAL MONITORING AND TRAINING REQUIREMENTS

9.1 Medical Monitoring

All personnel performing activities covered by this HASP must be active participants in a medical monitoring program that complies with 29 CFR 1910.120 (f). Each individual must have completed an annual surveillance examination and/or an initial baseline examination within the last year prior to performing any work on the Site covered by this HASP. No Site-specific monitoring is required for the proposed Work Plan activities.

9.2 Health and Safety Training

9.2.1 HAZWOPER

All personnel performing activities covered by this HASP must have completed the appropriate training requirements specified in 29 CFR 1910.120 (e). Each individual must have completed an annual 8-hour refresher training course and/or initial 40-hour training course within the last year prior to performing any work on the sites covered by this HASP. One of the SESCO employees assigned to a supervisory role during the proposed investigations will be required to have successfully participated in the 8-hour supervisor training course. All employees directly involved with the Work Plan activities will be required to provide the SSO with a copy of their HAZWOPER training certificate.

9.2.2 Pre-Entry Briefing

Prior to the commencement of on-Site activities, a pre-entry briefing will be conducted by the SSO to review the specific requirements of this HASP. Attendance of the pre-entry meeting is mandatory for all personnel covered by this HASP and must be documented on the attendance form provided in **Appendix C**. HASP sign-off sheets should also be collected at the time of the pre-entry briefing. All documentation should be maintained in the project file. Specific topics that will be discussed during the pre-entry briefing include:

- Discussion of Site history;
- Discussion of work scope;
- Review of the potential hazards associated with the Site COCs and how these potential hazards will be controlled;
- Review of air monitoring requirements and action limits;
- Review of PPE and engineering control requirements;
- Discussion of the potential physical hazards associated with implementing scope of work;
- Review of emergency egress and hospital location/direction;
- Spill response procedures; and
- Review of decontamination procedures.

The pre-entry briefing must be completed for each new employee before they begin work at the Site. SESCO subcontractors must notify the SSO, at least one (1) day in advance, of any new employees that are being rotated into the project. This will ensure that the SSO is available to review the new

employee's training paperwork and to conduct the required pre-entry safety briefing before the new employee gains access to the work areas.

Short safety refresher "tailgate" meetings will be conducted, as needed, throughout the duration of the project. These safety meetings will likely be conducted in conjunction with the daily work schedule/progress meetings conducted by SESCO.

9.2.4 Visitor Requirements

All visitors will sign in at the on-Site mobile office. Visitors who do not have the requisite training and/or medical clearance information will be allowed into the work areas; however, these visitors will be escorted by a SESCO on-Site representative at all times and will at no time be permitted to enter a work area where respiratory protection is deemed necessary.

All employees, agency representatives, and visitors to the Site who want to access work areas must minimally don the following safety gear once they have left the support zone of the Site:

- Hard hat
- Safety glasses with sideshields
- ANSI-approved Class II traffic vest or equivalent
- Steel-toed boots

10.0 EMERGENCY CONTINGENCY PLAN

OSHA defines emergency response as any "response effort by employees from outside the immediate release area or by other designated responders (e.g., mutual-aid groups, local fire departments, etc.) to an occurrence which results, or is likely to result in an uncontrolled release of a hazardous substance." SESCO personnel will not participate in any emergency response where there are potential safety or health hazards (i.e., fire, explosion, or chemical exposure). SESCO response actions will be limited to evacuation and medical/first aid as described within this section below. As such, this section is written to comply with the requirements of 29 CFR 1910.38 (a). The basic elements of an emergency evacuation plan include:

- Employee training;
- Alarm systems;
- Escape routes;
- Escape procedures;
- Critical operations or equipment;
- Rescue and medical duty assignments;
- Designation of responsible parties;
- Emergency reporting procedures; and,
- Methods to account for all employees after evacuation.

10.1 Employee Training

Employees must be instructed in the site-specific aspects of emergency evacuation. On-site refresher or update training is required anytime escape routes or procedures are modified or personnel assignments are changed.

10.2 Alarm Systems/Emergency Signals

An emergency communication system must be in effect at the Site. The most simple and effective emergency communication system in many situations will be direct verbal communications, followed by cellular telephone communications. In the event of an emergency, air horns will be on-Site and can be sounded if an emergency condition is present. The Site must be assessed with respect to emergency communication issues at the time of initial Site activity and periodically as the work progresses. Verbal communications must be supplemented anytime voices cannot be clearly perceived above ambient noise levels (e.g., noise from heavy equipment, backhoes, etc.) and anytime a clear line-of-sight cannot be easily maintained amongst all the on-Site personnel because of distance, terrain, vegetation or other obstructions.

Verbal communications will be adequate to warn employees of hazards associated with the immediate work area. The yard waste operations on-Site are conducted daily from April through November. Therefore, SESCO employees and subcontractors will each have cellular phones available to ensure that communications with local emergency responders is maintained, when necessary.

10.3 *Escape Routes and Procedures*

The escape route from the property will be toward the entrance on the west side of the Site along Dixon Road. The escape route and assembly areas will be reviewed during the pre-entry briefing. All on-Site personnel are responsible for knowing the escape route from the work area and where to assemble after evacuation.

The entrance to the Site will also serve as the Rally Point, where Site workers will gather each day to review the HASP and the scheduled work.

10.4 *Rescue and Medical Duty Assignments*

The phone numbers of the police and fire departments, ambulance service, poison control center, Indiana Department of Environmental Management, U.S. EPA, local hospital, Respondent, and SESCO representatives are provided in the emergency reference sheet (**Table 1**). This sheet will be posted in the Site office located in the support zone of the Site.

In the event an injury or illness requires more than first aid treatment, the SSO will accompany the injured person to the medical facility and will remain with the person until release or admittance is determined. The SSO will relay all appropriate medical information to the PM and COO. A map to the nearest hospital is included with **Table 1** and directions are provided below.

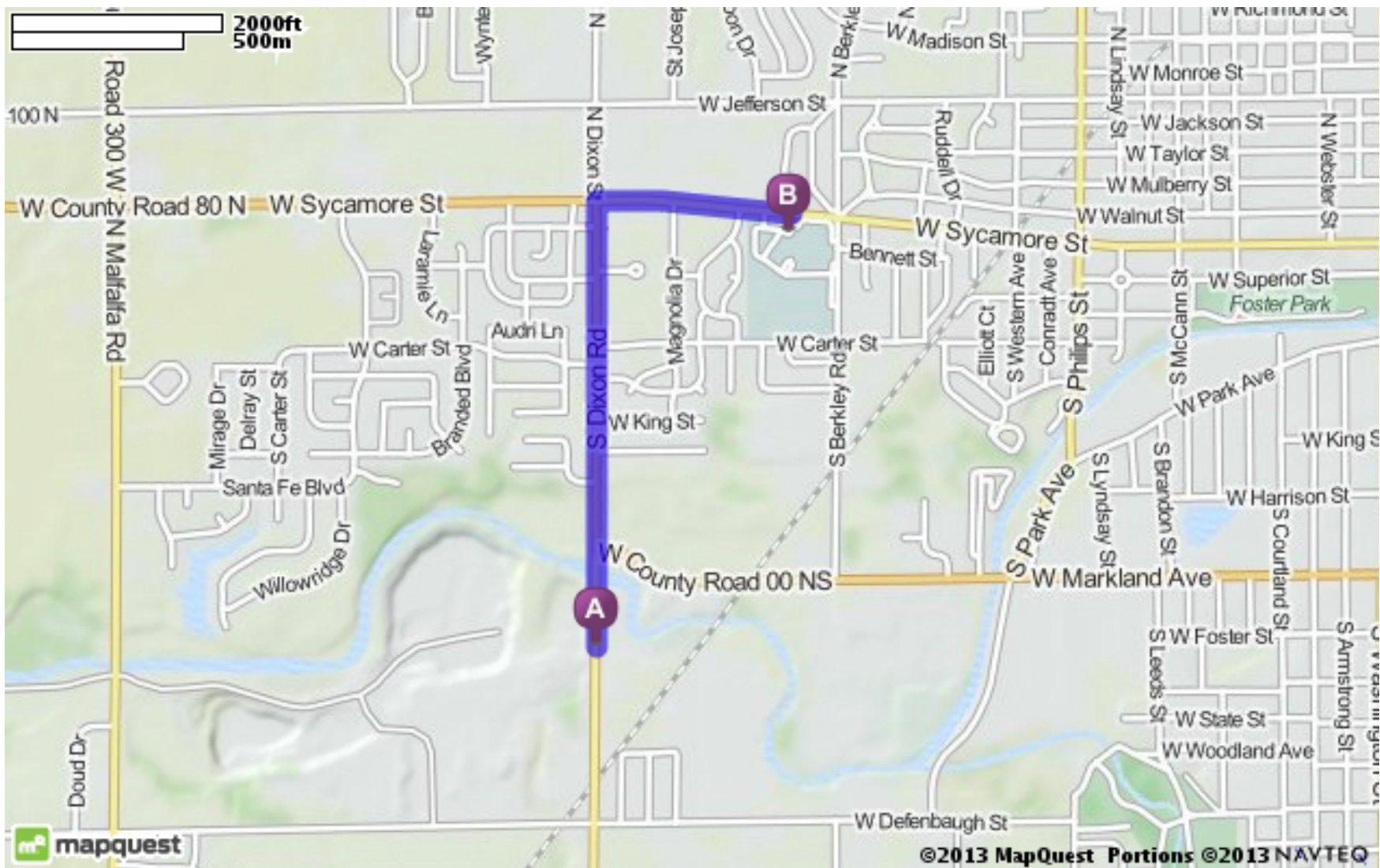
**Saint Joseph Hospital
1907 W. Sycamore Street
Kokomo, IN 46901
(765) 456-5433**

- From the entrance at the Site, go north on Dixon Road for approximately 0.9 mile to Sycamore Street
- Turn right onto Sycamore Street and travel approximately 0.4 mile to the entrance to the hospital on the right.

If the injured employee can be moved from the accident area, he or she will be brought to the CRZ, where his/her PPE will be removed. If the person is suffering from a back or neck injury the person will not be moved and the requirements for decontamination do not apply. The SSO must familiarize the responding emergency personnel about the nature of the Site and the injury. If the responder feels that the PPE can be cut away from the injured person's body, this will be done on-Site. If this is not feasible, decontamination will be performed after the injured person has been stabilized.

10.5 *Designation of Responsible Parties*

The SSO is generally responsible for initiating emergency response; however, all Site workers have the authority to stop work in the event of an emergency condition. In the event the SSO cannot fulfill this duty, a designated alternate SSO will take charge.



Saint Joseph Hospital
1907 West Sycamore Street
Kokomo, IN 46901
765-456-5433

10.6 Employee Accounting Method

The SSO is responsible for accounting for all of the on-Site personnel at all times. All SESCO personnel, their subcontractors, and Respondents' contractors will sign in and sign out of the Site on a daily basis in a log book located within the office. On small, short duration tasks, this can be done informally as long as an accurate accounting is possible. The SSO must be informed when subcontractor personnel enter or leave the Site.

10.7 Accident Reporting and Investigation

Any incident (other than minor first aid treatment) resulting in injury, illness, or property damage requires an accident investigation and report. The investigation should be conducted as soon as emergency conditions are under control. The purpose of the investigation is not to attribute blame but to determine the pertinent facts so that repeat or similar occurrences can be avoided. An accident investigation form is presented in **Appendix D** of this HASP. The injured SESCO employee's supervisor should be notified immediately of the injury.

If a subcontractor is injured, he/she should report to their supervisor immediately, who in turn must report the injury to the SSO.

10.8 Spill Response

In the event of a spill or discharge of a hazardous material or oil, immediate steps must be taken to minimize the migration of the material on the lands or into the water, unless there is an imminent threat to health. The information below addresses the most significant activities that could result in a spill of hazardous material at the Site.

10.8.1 Release of Material from Drums/Containers/Pails

The drum and waste storage and sampling pad will utilize a layer of plastic sheeting to avoid a release to the ground surface in the immediate vicinity. If liquid drums are encountered, the drum staging area will be reconfigured, including the construction of a gravel berm around the perimeter. If drum contents are spilled, sorbent materials and pads will be applied to the spill. If necessary, a vacuum tanker will be used to remove any ponded or pooled products. Impacted cleanup materials, as well as impacted soils and water, will be managed for off-Site disposal similar to the program established for drum disposal.

LIST OF FIGURES

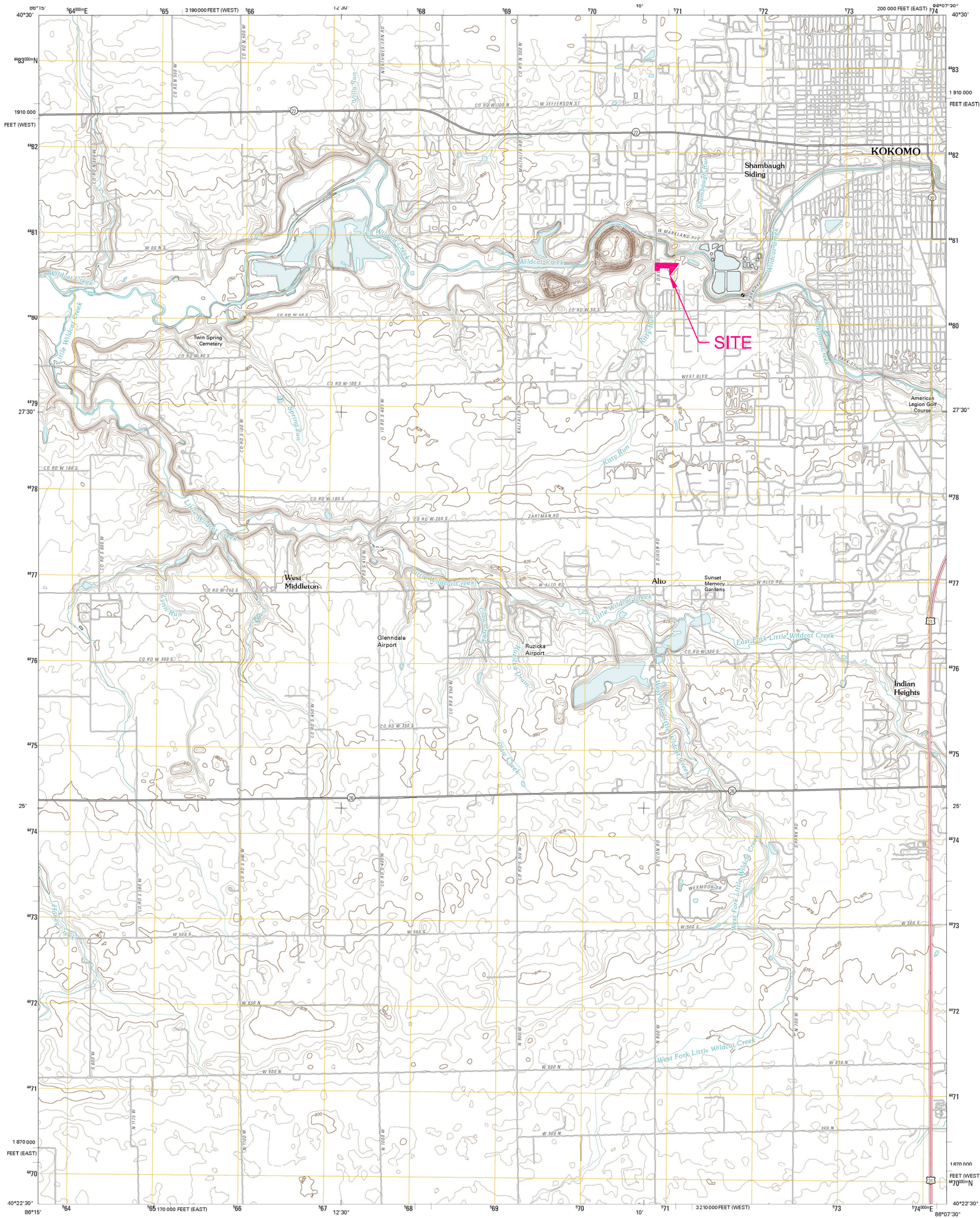
Figure 1	Site Location Map
Figure 2	Site Map
Figure 3	USFWS National Wetlands Inventory Map



U.S. DEPARTMENT OF THE INTERIOR
U. S. GEOLOGICAL SURVEY

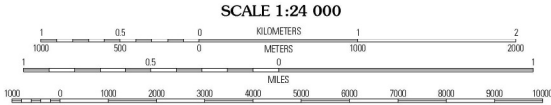
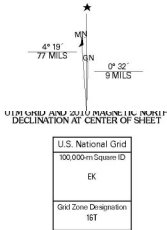


KOKOMO WEST QUADRANGLE
INDIANA
7.5-MINUTE SERIES

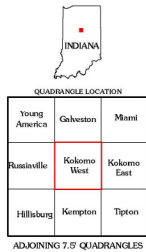


Produced by the United States Geological Survey
North American Datum of 1983 (NAD83)
World Geodetic System of 1984 (WGS84). Projection and
1000-meter grid: Universal Transverse Mercator, Zone 16T
10 000-foot ticks: Indiana Coordinate System of 1983
(east zone)

Imagery.....NAIP, August 2008
Roads.....US Census Bureau TIGER data
with limited USGS updates, 2005 - 2008
Names.....GNIS, 2008
Hydrography.....National Hydrography Dataset, 2008
Contours.....National Elevation Dataset, 2007



CONTOUR INTERVAL 5 FEET
This map was produced to conform with version 0.5.10 of the
draft USGS Standards for 7.5-Minute Quadrangle Maps.
A metadata file associated with this product is also draft version 0.5.10



KOKOMO WEST, IN
2010

LEGEND

SITE (APPROXIMATE)

SITE LOCATION MAP

KOKOMO DUMP
1130 S. DIXON ROAD
KOKOMO, INDIANA

PROJECT # 4108

FIGURE # 1



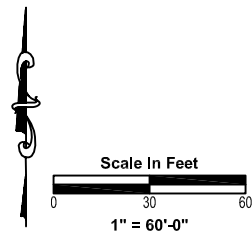
Environmental Investigation & Remediation



O:\Consulting\@SESCO Technical Docs\#4108 Kokomo Dump Site\HASP\Figures\SITE MAP.dwg, 8/30/2013 1:34:47 PM



Environmental Investigation & Remediation



LEGEND

- APPROXIMATE PROPERTY BOUNDARY
- + + + + + RAILROAD
- RIGHT OF WAY
- KD-SB4 • OTIE SAMPLE LOCATIONS

SITE MAP

KOKOMO DUMP
1130 S. DIXON ROAD
KOKOMO, INDIANA

PROJECT # 4108

FIGURE # 2

FIGURE 3

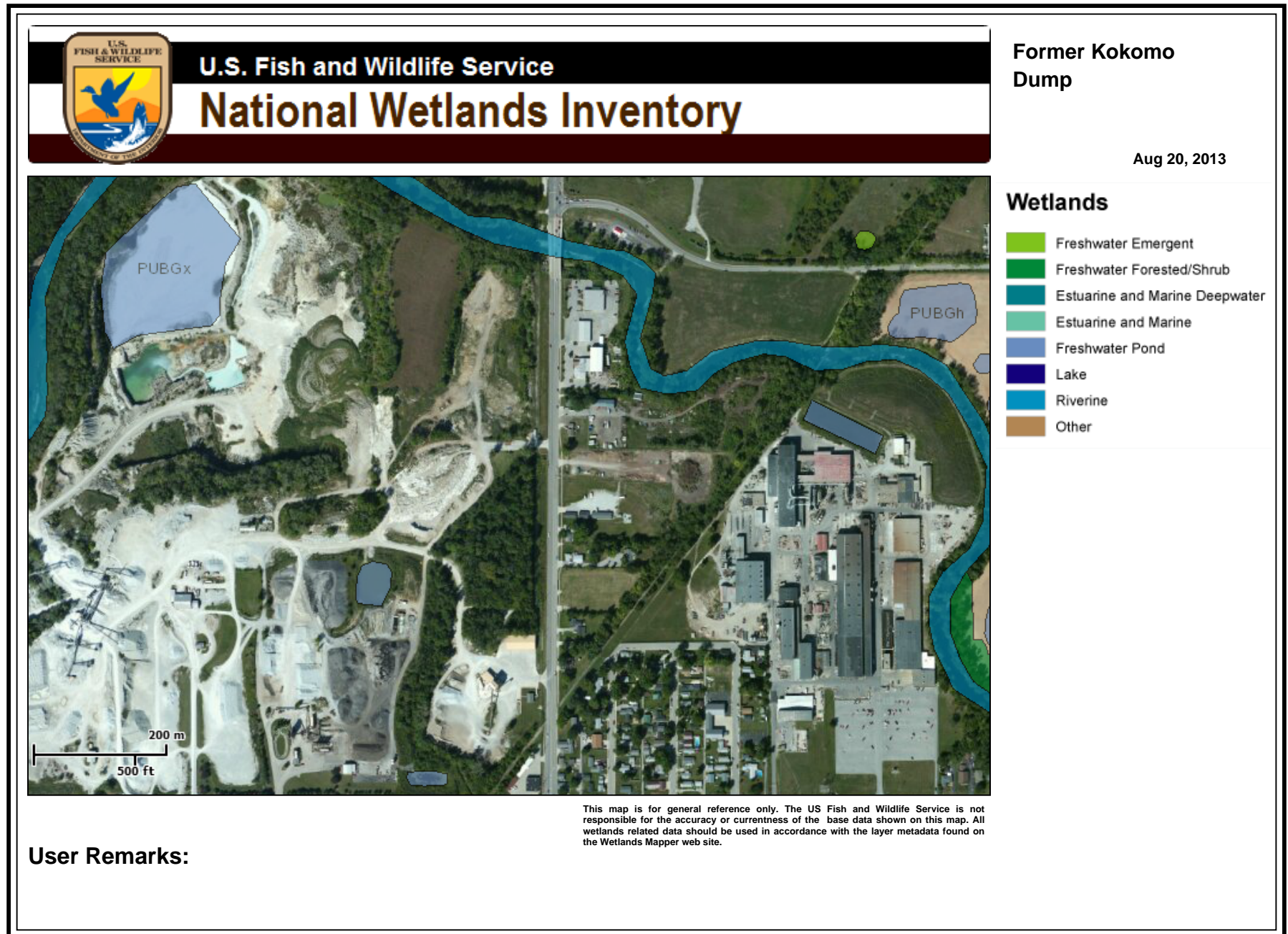


TABLE 1

Emergency Contact Information

Kokomo Dump Site
1130 South Dixon Road
Kokomo, IN 46901
U.S. EPA Site Spill Identification #C564

[illegible]

LIST OF APPENDICES

Appendix A	Employee Acknowledgement of Site-Specific Health & Safety Plan
Appendix B	Site Health & Safety Plan Amendment Form
Appendix C	Pre-Entry Health & Safety Briefing Attendance Form
Appendix D	Accident Reporting Form

APPENDIX A

Employee Acknowledgement of Site-Specific Health & Safety Plan

APPENDIX A

EMPLOYEE ACKNOWLEDGEMENT OF SITE SPECIFIC HEALTH & SAFETY PLAN

SESCO management is committed to the safety of our employees. It is the responsibility of management and supervision to see that every employee is provided with safety instructions for this job, information, the location, and opportunity to review the Site Health and Safety Plan. It is also the responsibility of management to provide a safe work environment and observe all safety regulations. No management policy can be effective, however, if each employee does not also have a commitment to the safety policies of the company. To ensure the safety and health of company employees, the company has developed, and shall implement, the following disciplinary policies.

Any infraction of SESCO safety policies and/or Federal, State, or local regulations by a SESCO employee will result in disciplinary actions.

- A first infraction will result in a verbal warning and the infraction will be documented and become part of the employee's work record. If, during an investigation, it is determined that the employee's first infraction causes or could cause serious harm to himself and/or another employee, the result may be other disciplinary actions, including dismissal.
- A second infraction may result in suspension from work. The duration of the suspension will be determined on a case-by-case basis and will be commensurate with the seriousness of the infraction, and may result in dismissal. The infraction will be documented and become part of the employee's work record.
- A third infraction may result in dismissal. This will be documented and become part of the employee's work record, and the employee's name shall be placed on a not-for-rehire list maintained by the company. All information and documentation will be retained by the company and will not be available to other employers.

SESCO safety policies and regulations were developed to protect each employee, however, it is every employee's responsibility to observe and follow the company's safety policies.

I have been notified of, received, and understand SESCO safety policies and acknowledge the disciplinary actions that may be taken as a result of non-compliance with such policies.

Date: _____

Employee Name: _____

Employee Signature: _____

SESCO Supervisor: _____

APPENDIX B

Site Health & Safety Plan Amendment Form

APPENDIX B

SITE HEALTH & SAFETY PLAN AMENDMENT FORM SITE-SPECIFIC HASP AMENDMENT FORM

Amendment #: _____

Site Name: _____

Work Assignment #: _____

Date: _____

Type of Amendment: _____

Reason for Amendment: _____

Alternate Safeguard Procedures: _____

Required Changes in PPE: _____

Chief Operating Officer (COO): _____

Date: _____

APPENDIX C

Pre-Entry Health & Safety Briefing Attendance Form

PRE-ENTRY HEALTH & SAFETY BRIEFING ATTENDANCE FORM

Kokomo Dump Site
1130 South Dixon Road
Kokomo, IN 46901

Briefing Conducted By: _____

Date Performed: _____

[illegible]

APPENDIX D

Accident Reporting Form

ACCIDENT REPORTING FORM

Kokomo Dump Site
1130 South Dixon Road
Kokomo, IN 46901
U.S. EPA Site Spill Identification #C564

Supervisor's Name:_____

Date & Time		Location	
Tasks Performed		Witnesses	
Resulted In (injury, fatality, property damage)		Property Damage	
Injured		Fatality	

Describe Accident Facts & Events

APPENDIX E

Project Schedule

SESCO Group

1426 West 29th Street • Indianapolis, IN 46208
317-347-9590 • 888-872-1307 • F 317-347-9591 • www.sescogroup.com

Estimated Schedule

Kokomo Dump Site
1130 South Dixon Road
Kokomo, Indiana

Site Spill Identification Number: C564

Administrative Settlement Agreement and Order on Consent for Removal Action Docket Number V-W-13•C-018

Order #	Milestone	# Days	Estimated Date Due
89	Effective Date (ED)		8/5/2013
16b	Site Security		
12	Contractor Notification, including Quality Management Plan	ED + 5 BD	8/12/2013
13	Project Coordinator Notification	ED + 5 BD	8/12/2013
18	HASP	ED + 30 CD	9/4/2013
17a	Work Plan, Including QAPP	ED + 30 CD	9/4/2013
17A	USEPA Review of Work Plan, HASP, & QAPP	30 CD	10/4/2013
17b	Work Plan Revisions	7 BD	10/15/2013
16c	Field Investigation:		
	Brush Removal	14 CD	10/29/2013
	Site Survey	14 CD	10/29/2013
	Phase I Environmental Site Assessment + Report	21 CD	11/5/2013
	Geophysical Investigation + Report	21 CD	11/19/2013
	Surface Sampling	2 CD	12/1/2013
16f	Drum Removal	1 CD	12/1/2013
22	Final Report	60 CD	1/29/2013
16e	Sampling Notification to EPA, 5 days prior	5 BD	
21a	Progress Reports - 30th of every month		

BD = Business Days
CD = Calendar Days

APPENDIX F

Quality Assurance Project Plan

SESCO Group

1426 West 29th Street • Indianapolis, IN 46208
317-347-9590 • 888-872-1307 • F 317-347-9591 • www.sescogroup.com



Environmental Investigation & Remediation

QUALITY ASSURANCE PROJECT PLAN

FORMER KOKOMO DUMP

1130 South Dixon Road
Kokomo, Indiana

Document Control Number: 0001

SESCO Group
1426 West 29th Street
Indianapolis, IN 46208

Revision: 1.0
Date: February 5, 2013

EPA Acceptance and Approval:

Environmental Protection Agency, Region 5
Ralph Metcalfe Federal Building
77 West Jackson Blvd
Chicago, IL 60604-3590

EPA Region 5 Risk Management:

Approval Signature:	
Phone:	

EPA Region 5 Quality Assurance Manager:

Approval Signature:	
Phone:	

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SESCO Group

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1.0 Distribution List

The following individuals and/or organizations will receive copies of the approved Quality Assurance Project Plan (QAPP) and any subsequent revisions:

City of Kokomo, Indiana

Lawrence McCormack, City Attorney

Taft Stettinius & Hollister LLP

David Guevara, Attorney

SESCO Group

Brent Graves, Chief Operating Officer

Bill Pickard, Senior Project Manager

Brad Adams, Project Manager*

US Environmental Protection Agency, Region 5

* Indicates individual who will maintain the official, approved QAPP.

2.0 Introduction

This QAPP presents the organization, objectives, functional activities, and specific quality assurance and quality control (QA/QC) activities associated with the investigation of the Former Kokomo Dump (Site). This QAPP also describes the specific protocols, which will be followed for sampling, sample handling and storage, chain-of-custody, and laboratory (and field) analysis.

The former Site historically operated as a landfill and incinerator. The contaminants of concern (COCs) associated with the Site are metals, polychlorinated biphenyls (PCBs) and dioxins. Leaking drums were discovered by the Indiana Department of Environmental Management (IDEM) in April 2011 exposed in a creek bank at the Site. IDEM collected samples of material leaking from the drums and conducted x-ray fluorescence (XRF) screening. XRF screening results indicated high concentrations of lead, chromium, arsenic, and mercury. The USEPA conducted a Site Assessment on August 19, 2011. Results of the USEPA investigation indicated exceedences of regional screening levels (RSLs) for lead and arsenic in drum samples, and lead in one surface soil sample. Subsurface samples indicated levels of arsenic, lead, and PCBs above RSLs. Incineration of PCBs results in the creation of dioxin [2,3,7,8-tetrachlorodibenzo-p-dioxin (TCDD)]; therefore, there is potential for dioxins at the Site based on historical operations.

All QA/QC procedures presented in this QAPP were developed in accordance with applicable professional technical standards, IDEM requirements, government regulations and guidelines, and specific project goals and requirements.

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3.0 Data Collection

3.1 Data Quality Objectives (DQOs)

DQOs are qualitative and quantitative statements which specify the quality of results required to support decisions made during project activities and are based on the end uses of the data to be collected. As such, different data uses may require different levels of data quality.

There are five different levels of data quality which can be used as defined by the IDEM. They are:

- **Screening (DQO Level I):** This provides the lowest data quality but the most rapid results. It is often used for health and safety monitoring. These types of data include those generated on-Site through the use of real-time monitoring equipment. For screening at this Site, a photo-ionization detector (PID) and an X-Ray Fluorescence (XRF) analyzer will be used for selecting soil samples. In addition, pH, temperature, specific conductance, dissolved oxygen, oxidization-reduction potential (ORP), and turbidity may be field screened for collection of groundwater samples;
- **Field Analyses (DQO Level II):** This provides rapid results and better quality than Level I. This level may include mobile lab generated data depending on the level of data quality used;
- **Engineering (DQO Level III):** This provides an intermediate level of data quality and is used for Site characterization purposes. This level may include mobile lab generated data and laboratory methods. These analyses will follow full analytical and data validation procedures in accordance with USEPA recognized protocols;
- **Confirmational (DQO Level IV):** This provides the highest level of data quality and is used for purposes for risk assessment, evaluation of remedial alternatives and verification that cleanup standards have been met. These analyses require full analytical and data validation procedures in accordance with USEPA recognized protocols. All confirmation samples collected for this project will conform to this level of data quality;
- **Non-Standard (DQO Level V):** This refers to analyses by non-standard protocols, for example, when detection limits or analysis of an unusual chemical compound is required. These analyses often require method development or adaptation. The level of quality control is usually similar to DQO Level IV data. There will be no DQO Level V data collected for this project.

3.2 Sample Network Design & Rationale

Soil samples will be collected from beneath two (2) previously identified drums. Additionally, should any other drums be encountered, the same procedure will be implemented for each drum.

A grid system will be created to collect 20 surface soil samples across the Site. Data will be used to evaluate direct public exposure risk.

3.3 Parameters to Be Tested and Frequency

Soil samples, including matrix spike/matrix spike duplicate (MS/MSD) samples will be collected and submitted to the laboratory. Confirmatory soil sampling may be necessary following initial sampling.

Groundwater sampling has not been established, and will be evaluated based on results of the soils investigation work.

Sample matrices, analytical parameters and frequencies of sample collection are presented in **Table 1**.

Table 1: Parameters to Be Tested & Frequency					
Sample Matrix	Laboratory Parameters	Verification Samples	Trip Blanks	Duplicates	MS/MSD
Soil	VOCs, SVOCs, Metals, PCBs, Dioxins (TCDD)	(not estimated)	1 per cooler containing volatiles per day	1/20	1/20
Groundwater	TBD	TBD	1 per cooler containing volatiles per day	1/20	1/20
Note: Triple sample volume to be submitted for MS/MSD samples. TBD = To Be Determined					

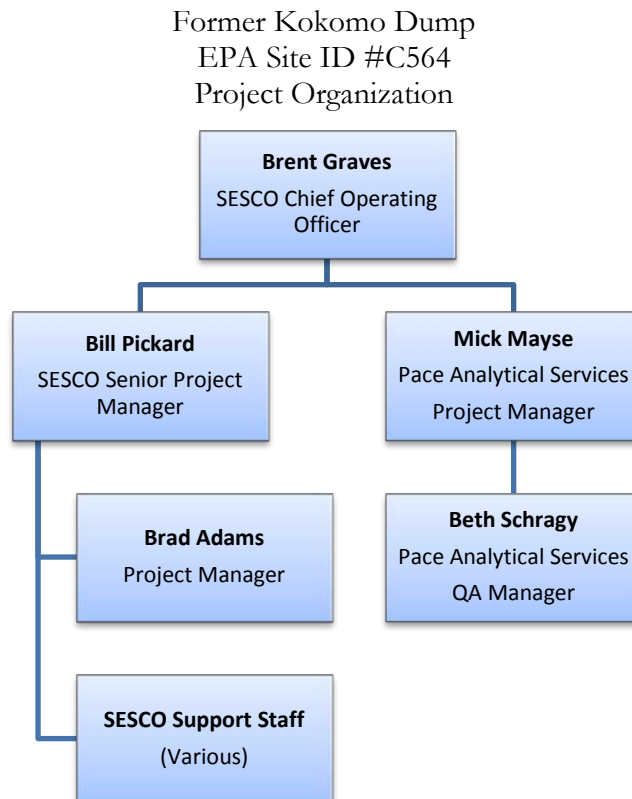
3.4 Intended Data Usage and Data Quality Objectives

Soil and groundwater samples will be compared to the IDEM RCG Soil MTG and Groundwater Tap RSLs, respectively, for on and off-Site sampling locations. Laboratory analysis for confirmatory soil and groundwater sampling will utilize DQO Level IV.

3.5 Project Schedule

Drum removal and subsequent soil sampling, as well as surface soil sampling, are currently projected as one-time events.

4.0 Project Organization & Responsibility



The chart above illustrates the organizational structure for the former Kokomo Dump project. All lines of communication, management activities, and technical direction within this project team will follow this organization arrangement. Responsibilities of key project personnel are outlined below:

SESCO Chief Operating Officer (COO)

- Direct, review, and approve QAPP and *Sampling and Analysis Plan* (SAP);
- Provide consultation services to the project managers;
- Review progress reports detailing work accomplished;
- Review all final reports.

SESCO Senior Project Manager

- Responsible for planning, coordinating, monitoring, and evaluating project field activities;
- Meet with the COO, Project Manager, and support staff to discuss and establish sampling mission purposes, sampling methodologies, the number of samples, sample preservation methods, chain-of-custody requirements, analyses required, and which

- samples will be duplicated in the field;
- Resolve technical problems;
- Conduct field audits;
- Meet with team members to discuss and review analytical results prior to completion of reports;
- Oversee assessment and remedial activities to ensure that sampling methodology, sample preservation methods, and chain-of-custody procedures are being followed;
- Assist in any QA issues with field or laboratory questions, as needed;
- Responsible for environmental report and document generation.

SESCO Project Manager

- Responsible for planning, coordinating, monitoring, and evaluating project field activities;
- Before sampling, meet with the field staff to confirm proposed scope of work;
- Resolve technical problems;
- Conduct field audits;
- Procuring, coordinating and qualifying all subcontractors.
- Oversee assessment and remedial activities to ensure that sampling methodology, sample preservation methods, and chain-of-custody procedures are being followed;
- Assist in any QA issues with field or laboratory questions, as needed;
- Manage data acquired from field assessments and laboratory analyses.

SESCO Supporting Staff

- Before sampling, meet with Project Manager to discuss and establish sampling procedures, sampling methodology, number of samples, size of samples, sample preservation methods, chain-of-custody requirements, analyses required, and which samples will be duplicated in the field;
- Be responsible for equipment needed for completion of work, which would include personal protective equipment (PPE), sampling equipment, sample containers and coolers, water-level meters, monitoring devices, and any other equipment deemed necessary;
- Be responsible for oversight of field activities and ensure that procedures for the field activities related to the QAPP are executed and documented properly, when called upon;
- Monitor hazardous conditions while conducting field operations;
- Maintain on-Site health and safety in accordance with the Site-specific *Health & Safety Plan* (HASP);
- Maintain a record of all samples collected and the sample identification information on each sample;
- Submit chain-of-custody records and field paperwork to the Project Manager.

Pace Analytical Services Project Manager

- Responsible for samples submitted to Pace Analytical Services, including those released to a subcontracted laboratory, if necessary;
- Responsible for summarizing QA/QC requirements for the project, including those samples analyzed by subcontracted laboratories;
- Maintain laboratory schedule and ensure that technical requirements are understood by laboratory personnel;
- Provide technical guidance to project managers;
- Ensure accuracy of the laboratory data.

Pace Analytical Services QA Manager

- Responsible for evaluating adherence to policies and ensuring those systems are in place to provide QA/QC as defined in the QAPP;
- Initiate and oversee audits of corrective action procedures;
- Perform data reviews;
- Maintain documentation of training.

Brent a. Graves is the COO, the Senior Project Manager is William D. Pickard, and the Project Manager is Brad W. Adams. The support staff includes individuals from SESCO and will be assigned on an as-needed basis. Resumes for project personnel are available upon request and are presented in the Quality Management Plan.

All Site personnel associated with the sample collection process will be trained as mandated by the Occupational Safety and Health Administration (OSHA) Act regulations (29 Code of Federal Regulations [CFR] 1910.120). Additionally, all Site personnel will be properly trained in the procedures for collecting, labeling, packaging, and shipping of liquid and solid environmental samples. Field personnel will be trained to use all monitoring devices and other equipment used in the field.

The laboratory selected for the majority of the analytical work required for this project is Pace Analytical Services, Inc. (Pace) located in Indianapolis, Indiana. The Indianapolis location of Pace has Drinking Water certification through the Indiana Department of Health (certification # C-49-06) and is accredited in accordance with the National Environmental Laboratory Accreditation Conference standards (accreditation #100418). As an IDEM contract laboratory, Pace has undergone performance evaluations administered by the State of Indiana for method accuracy and precision. Karl Anderson is the Pace laboratory director. Mick Mayse will serve as the Pace Project Manager. He will be ultimately responsible for ensuring the quality of the laboratory data. The Pace QA Manager will be Beth Schragy.

All on-Site subcontractor personnel shall have completed the applicable OSHA training. Additionally, subcontractor personnel will be required to comply with all Site safety regulations

covered in the Site-specific HASP, provided under separate cover to this QAPP.

5.0 Quality Control (QC) Objectives for Measurement Data

Quality control objectives will be achieved by monitoring QA measures such as accuracy, precision, and completeness. The objectives related to accuracy and precision of laboratory results are measured through comparing the results of QC samples. Qualitative field data will be used to make field decisions (including sample submittal for laboratory analysis). Field QA will be verified by maintaining Site logs, documenting field activities, and collection and analysis of QC samples. QC samples will be used to assess field and laboratory performance and evaluate the possibility of cross-contamination associated with both field and laboratory activities. Field duplicates will be collected as QC samples as described below.

5.1 Level of Quality Control Effort

Field blank, trip blank, method blank, duplicate, and matrix spike samples will be analyzed to assess the quality of the data resulting from the field sampling and laboratory analytical programs. Field and trip blanks consisting of distilled water, will be submitted to the analytical laboratory to provide the means to assess the quality of the data resulting from the field sampling program. Field blank samples are analyzed to check for procedural contamination at the Site that may cause sample contamination. Trip blanks are used to assess the potential for contamination of samples due to contaminant migration during sample shipment and storage.

Method blank samples are generated within the laboratory and used to assess contamination resulting from laboratory procedures. Duplicate samples are analyzed to check for sampling and analytical reproducibility. Matrix spikes provide information about the effect of the sample matrix on the digestion and measurement methodology. All matrix spikes are performed in duplicate and are hereinafter referred to as MS/MSD samples. One (1) MS/MSD sample will be collected for every 20 or fewer investigative samples per sample matrix (i.e., groundwater and soil). MS/MSD samples are designated/ collected for organic analyses only. MS/MSD samples are investigative samples. Soil MS/MSD samples require no extra volume for VOCs or extractable organics. However, aqueous MS/MSD samples must be collected at triple the volume for VOCs and double the volume for extractable organics. The general level of the QC effort will be one (1) field duplicate for every 20 or fewer investigative samples and one (1) field blank per day of field activities/sampling. One (1) volatile organic analysis (VOA) trip blank consisting of distilled deionized ultra pure water will be included along with each shipment of aqueous VOA samples.

5.2 QA Objectives Defined

5.2.1 Precision

Precision is defined as a measure of the mutual agreement among individual measurements of the same property, usually under prescribed conditions. Precision may be defined in terms of the standard deviation or the range of values obtained. Precision may be measured in terms of the relative percent difference (%RPD) or of the percent relative standard deviation (%RSD) for duplicate or replicated quantitative analytical measurements. The %RPD can be expressed as the difference between duplicate sample results divided by the average of the two results and the resultant answer multiplied by 100.

Example: If the project had only two (2) replicates X_1 and X_2 , the RPD will be determined as follows:

$$RPD = \frac{(X_1 - X_2) \times 100}{(X_1 + X_2)/2}$$

5.2.2 Accuracy

The degree of agreement of a measurement (or an average measurement), X , with an accepted reference or true value, T , usually expressed as a percentage of the reference or true value, $100(X-T)/T$ and sometimes expressed as a ratio, X/T . Accuracy is a measure of the bias in a system.

5.2.3 Completeness

Completeness is a measure of the number of samples that must be taken to be able to use the information, as compared to the number of samples originally planned. A measure of the degree to which the amount of sample data collected meets the scope and a measure of the relative number of analytical data points that meet all of the acceptance criteria, including accuracy, precision. Completeness is defined as a comparison of actual numbers of valid data points and expected numbers of points expressed as a percentage.

The following formula is used to determine Percent Completeness:

$$\% C = \frac{V}{T} \times 100$$

Where V = number of planned measurements judged valid and T = the total number of measurements.

5.3 Representativeness and Comparability

Representativeness expresses the degree to which sample data accurately and precisely represent environmental conditions and parameter variations at a sampling location. Representativeness is a qualitative parameter most concerned with the proper design of the sampling program. The representativeness criterion is best satisfied by assuring that sampling locations are properly selected and a sufficient number of investigative samples are collected.

Comparability cannot be ensured through use of standard methods and protocols alone. In order to compare data, various important elements will be considered. During this project, three elements will be evaluated for data comparability. These three elements include analytical methods, quality of data, and sampling design.

6.0 Sampling Procedures

Detailed descriptions of the procedures for the collection of soil and groundwater samples and field QA/QC are outlined in this Section.

The field investigation and sampling procedures will be conducted so that samples are representative of the media sampled and the resultant data can be compared to other data sets. Standard Operating Procedures (SOPs) will be employed to implement the field investigation and sampling methods, including equipment requirements and decontamination procedures required for the project.

6.1 Surface Soil Sampling Procedures

Surface soil samples will be collected using a trowel or hand auger, depending on soil characteristics. Each sample will be field-screened using a hand-held PID. The PID screens for the presence of contaminants such as petroleum or chlorinated products. Upon retrieval, each soil sample will be split into two (2) portions. One (1) portion of the sample will be immediately placed in laboratory supplied containers and placed on ice for possible laboratory analysis. The second portion of the sample will be placed in a sealable plastic container for headspace analysis. Following placement in the sealable container, the headspace will be allowed to equilibrate for approximately 15 minutes. The PID probe tip will then be inserted into the container and the maximum instrument response will be recorded on the boring log. All soil samples will be labeled, logged on the chain-of-custody and placed on ice in an insulated cooler for transport to the laboratory.

6.2 Sample Holding Times

Laboratory holding times and preservatives are summarized in the following **Table 2**.

Table 2: Holding Times		
Parameter/Method	Holding Times	Sample Volume, Preservative
<i>Soil</i>		
VOCs/8260	14 Days	1-Terracore kit, $\leq 6^{\circ}\text{C}$
SVOCs/8270SIM	14 Days	4 or 8 oz. glass jar, $\leq 6^{\circ}\text{C}$
PCBs/8082	14 Days	4 or 8 oz. glass jar, $\leq 6^{\circ}\text{C}$
RCRA 8 Metals/6010 & 7471	6 Months / 28 Days	4 or 8 oz. glass jar, $\leq 6^{\circ}\text{C}$
TCLP RCRA 8 Metals/6010 & 7471	6 Months / 28 Days	4 or 8 oz. glass jar, $\leq 6^{\circ}\text{C}$
2,3,7,8-TCDD/8290	30 Days	4 or 8 oz. glass jar, $\leq 6^{\circ}\text{C}$
<i>Water (if necessary)</i>		
VOCs/8260	14 Days	3 - 40mL vials, $\text{pH} < 2 \text{ HCl}$; $\leq 6^{\circ}\text{C}$
SVOCs/8270SIM	7 Days	1 Liter amber glass, Cool to $\leq 6^{\circ}\text{C}$, $\text{Na}_2\text{S}_2\text{O}_3$ if Cl present
PCBs/8082	1 Year	1 Liter amber glass, Cool to $\leq 6^{\circ}\text{C}$, $\text{Na}_2\text{S}_2\text{O}_3$ if Cl present
RCRA 8 Metals/6010 & 7470	28 Days	Plastic/glass container, $\text{pH} < 2 \text{ HNO}_3$
TCLP RCRA 8 Metals/6010 & 7470	28 Days	Plastic/glass container, $\text{pH} < 2 \text{ HNO}_3$
2,3,7,8-TCDD/8290	30/45 Days	1 Liter amber glass, Cool to $\leq 6^{\circ}\text{C}$, $\text{Na}_2\text{S}_2\text{O}_3$ if Cl present

7.0 Sample Custody

A chain-of-custody record will accompany all samples that are collected. Chain-of-custody documentation will include the sample location, date and time of collection, type, amount, preservation method, type of analyses requested, sampler's name, date and time of custody transfers, the signatures of the persons relinquishing and accepting the samples, and the temperature of the samples upon arrival at the laboratory. A chain-of-custody will be initiated in the field and will accompany each group of samples for shipment to the laboratory.

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7.1 Field Custody Procedures

Sample identification documents will be carefully prepared to maintain identification and chain-of-custody records and to control sample disposition. Components of the field documentation procedures include the use of field logbooks, sample labels, and the chain-of-custody forms. Original data recorded in field logbooks, chain-of-custody records, and other forms will be written in waterproof ink. The field sampler is personally responsible for the care and custody of the samples until they are transferred or properly dispatched.

7.1.1 Chain of Custody Field procedures

The following chain-of-custody procedures will be followed for all samples submitted to the laboratory for analysis.

- Each individual field sampler is responsible for the care and custody of samples collected until the samples are properly transferred to temporary storage or for shipping;
- A chain-of-custody record will be completed by the sampler for all samples collected and submitted to the laboratory;
- Each time the samples are transferred, the signatures of the persons relinquishing and receiving the samples as well as the date and time will be documented;
- The laboratory will record the condition of the sample containers upon receipt;
- A copy of the original chain-of-custody form will be included as part of the analytical report, this document will be used to document sample custody transfer from the sampler to the laboratory.

7.1.2 Field Logbooks

A field log will be used to record sampling activities on a daily basis. This book will be bound and have consecutively numbered pages. Entries in the field logbook will be made in indelible ink and will include: the name of the author; date and time of entry; location of activity; names and affiliations of personnel on Site; sample collection or measurement methods; number of samples collected; daily weather report; sample identification numbers; field observation and comments; sampling depth increment for soils; field measurements; locations of photographs; and any deviations from the sampling plan. Each logbook will be assigned a project specific document number.

7.1.3 Transfer of Custody and Shipment Procedures

The following transfer of custody and shipment procedures will be followed for all samples submitted to the laboratory for analysis. All samples will be refrigerated at the appropriate temperature (4°C) and preserved as required until shipment to the laboratory. Provisions will be in place to handle emergency conditions. The samples will be handled as follows:

- Samples will be collected in appropriate containers with complete sample identification on the label;
- Samples will be placed in a cooler surrounded by packing material for stability during transport;
- Ice will be utilized to maintain cooler at the appropriate temperature;

- The chain-of-custody form will be sealed in a plastic bag and included with the samples in the cooler;
- The lid of the cooler will be secured with packing tape and a signed custody seal.

7.1.4 Sample Identification and Labeling

Soil samples will be inspected and described by the field representative. Boring logs will be maintained which will include:

- Names of the individuals involved in sampling;
- Boring identification number;
- Boring start date/time and completion date/time;
- Method of sampling and sampling depth;
- Description of subsurface materials;
- Moisture content.

Each sample container will be labeled with the project number, Site location, sample identification, date/time of collection, initials of sampler, analyses to be conducted and the type of preservation. The container will be sealed by the sampler such that the label overlaps the contact between the lid and the container. Any broken seals will be denoted on the chain-of-custody by the receiving party at the laboratory.

Groundwater sample data sheets will be utilized for groundwater sampling and will include the following:

- Names of the individuals involved in sampling;
- Monitoring well identification number;
- Purge start and completion time, purge volume, and method of sampling;
- Static water level;
- Sample appearance;
- Preservative used;

Each sample container will be labeled with a minimum of the project number, Site location, sample identification, date/time of collection, initials of sampler, analyses to be conducted and the type of preservation. The jar will be sealed by the sampler such that the label overlaps the contact between the lid and the jar. Any broken seals will be denoted on the chain-of-custody by the receiving party at the laboratory.

7.2 Final Evidence File Custody Procedure

The final evidence file will be the central repository for all documents, which constitute evidence relevant to sampling and analysis activities as described in this QAPP. SESCO is the custodian of the evidence file and maintains the contents of the evidence files for this project, including all relevant reports, records, logs, field notes, pictures, and data reviews.

8.0 Calibration Procedures & Frequency

Procedures described in this section pertain to the calibration, maintenance, and operation of equipment and instrumentation to be used during the implementation of the remedial action. A variety of instruments, equipment, and sampling tools will be used to collect data and samples to monitor Site conditions. Proper calibration, maintenance, and use of instruments and equipment is imperative to ensure the quality of all data collected. A record of calibration and maintenance activities is important to provide legally defensible data.

Instruments and equipment used to collect, generate or measure environmental and physical testing data will be calibrated with sufficient frequency and in such a manner that accuracy and reproducibility are consistent with the manufacturer's specifications.

8.1 Field Instrument Calibration

Field instruments that may be used during the implementation of remedial activities may include the following:

- Photo-ionization detector (PID);
- Survey equipment;
- Submersible bladder or centrifugal pump;
- Teflon or polyethylene tubing;
- Water level indicator;
- Water quality meter with flow-through cell capable of measuring pH, temperature, specific conductance, dissolved oxygen, turbidity, and ORP.

Field instruments will be calibrated before use each day and at the completion of work each day, or if data is inconsistent with other physical characteristics. All field equipment will be properly inspected, charged and in good working condition prior to the beginning of each working day. All field equipment will be protected against inclement weather conditions during the field investigation. Field equipment will be utilized in accordance with the manufacturer's instruction/specification; such documents will be included with each piece of equipment in the field. If equipment will not calibrate or fails to operate properly, the equipment will be replaced within one working day. Field activities may be suspended until equipment replacement has occurred. Calibration records will include the following information:

- Instrument name and identification number;
- Name of person performing the calibration;
- Date of calibration;
- Standards utilized;
- Results of the calibration;
- Calibration procedures;
- Expiration of field standards (where applicable).

8.2 Laboratory Instrument Calibration

The proper calibration of laboratory equipment is a key element in the quality of the analysis done

by the laboratory. Each type of instrumentation and each USEPA-approved method have specific requirements for the calibration procedures, depending on the analytes of interest and the sample medium.

The calibration procedures and frequencies of the equipment used to perform the analyses will be in accordance with requirements established by the USEPA. The laboratory QA manager will be responsible for ensuring that the laboratory instrumentation is maintained in accordance with specifications. Individual laboratory SOPs will be followed for corrective actions and Preventive maintenance frequencies.

9.0 Analytical Procedures

9.1 Field Analytical Procedures

SESCO field technical staff members will follow the SOPs developed for field analytical equipment by the SESCO Senior Project Manager.

9.2 Laboratory Analytical Procedures

Laboratory methods and protocols used for analyzing the samples from the Site will include:

- VOCs by USEPA SW846 Method 8260
- SVOCs by USEPA SW846 Method 8270SIM
- PCBs by USEPA SW846 Method 8082
- RCRA 8 Metals by USEPA SW846 Methods 6010 & 7470
- TCLP RCRA 8 Metals by USEPA SW846 Methods 6010 & 7470
- 2,3,7,8-TCDD by USEPA SW846 Method 8290

Laboratory analytical procedures will follow USEPA SW846 standard methods for analysis of the samples collected at the Site.

10.0 Internal QC Checks

The QC requirements ensure that the environmental data collected is of the highest standard feasible as appropriate for the intended application. Facets of the quality control requirements are provided in the following sections.

10.1 Field Quality Control Requirements

Where applicable, QC checks will be strictly followed during the assessment and remediation through the use of replicate measurements, equipment calibration checks, and data verification by field personnel. Field-sampling precision and data quality will be evaluated through the use of sample duplicates, equipment blanks, and trip blanks. Sample duplicates provide precision information regarding homogeneity, handling, transportation, storage, and analysis. Equipment blanks will be used to ensure that proper decontamination procedures have been performed and that no cross contamination has occurred during sampling. Trip blanks will be used with volatile organics only, to ensure that transportation of samples has not contaminated the samples. If there is

any discrepancy in the sample data, the project manager will be notified and, if deemed necessary, re-sampling of the questionable point scheduled.

10.2 Laboratory Quality Control Requirements

The laboratory QA manager will be responsible for ensuring that the laboratory's data precision and accuracy are maintained in accordance with specifications. Internal laboratory duplicates and calibration checks are performed on one of every 20 samples submitted for analysis. Other internal laboratory QA/QC is performed according to laboratory SOPs. Soil and water samples that are submitted for laboratory MS/MSD or spike and duplicate analyses will have an additional set of samples collected from the sample locations. In the case of volatile organics, double the amount will be collected. If soil volatile organic samples are preserved in the field with methanol, additional sample volume is not required for the MS/MSD analyses. For water analyses of SVOCs, the laboratory requirements will be confirmed and noted here since these analyses typically require at a minimum double and up to triple the amount of water for the MS/MSD analyses.

General Quality Control Requirements:

- Completed chain-of-custody;
- Date and time of receipt at the laboratory;
- Condition of samples upon receipt at the laboratory;
- Sample identification number or designation;
- Sample preparation, extraction, cleanup, or digestion method(s) and date(s);
- Analytical method (name, number, and source) and date of analysis;
- Final analytical results;
- Case narrative (Includes deviations from standard analytical or preparatory procedure(s); quality control problems encountered--whether stemming from system, instrumentation, analyst error, or sample matrix; corrective measures taken; if corrective measures as called for in the method were not taken; results of corrective measures taken; etc.).

Organic Analyses – VOCs, Semi-Volatile Organic Compounds (SVOCs), and PCBs by Gas Chromatography and Mass Spectrometry (GC/MS) and dioxins by High Resolution Gas Chromatography/High Resolution Mass Spectrometry (HRGC/HRMS):

- Method blank summary sheet with results, including detections;
- Detection/quantitation limit for each compound;
- Internal standards summary;
- Surrogate (System Monitoring Compound) results (concentration of surrogate spikes added, measured concentrations, and % Recoveries of all surrogates) for each sample;
- Matrix Spike/Matrix Spike Duplicate (MS/MSD) results (sample concentration for analyte, concentration of spike added, results, % Recovery for each compound, and Relative Percent Difference between MS and MSD for each compound);
- Laboratory Control Sample results.

Analysis of VOCs and SVOCs by Gas Chromatography (GC) Using Method-Specified Detectors (FID, PID, HECD, etc.) and Analysis of Semi-volatile and Non-volatile Organic compounds by High Performance Liquid Chromatography (HPLC):

- Method of sample introduction (direct injection or purge-and-trap)
- Detection/quantitation limit for each compound;
- Method blank summary;
- Surrogate recoveries for samples, blanks, and spikes;
- Matrix spike/matrix spike duplicate (MS/MSD) analysis or lab duplicates;
- Laboratory control sample results.

Inorganic Analyses – Metals by Inductively Coupled Plasma (ICP) Mass Spectrometry and UV-Visible Spectrophotometry:

- Method blank summary sheet with results, including detections;
- Detection/quantitation limit for each compound;
- Internal standards summary;
- Surrogate (System Monitoring Compound) results (concentration of surrogate spikes added, measured concentrations, and % Recoveries of all surrogates) for each sample;
- Matrix Spike/Matrix Spike Duplicate (MS/MSD) results (sample concentration for analyte, concentration of spike added, results, % Recovery for each compound, and Relative Percent Difference between MS and MSD for each compound);
- Laboratory Control Sample results.

11.0 Data Reduction, Validation & Reporting

This section describes the QA activities that will be performed to ensure that the collected data are scientifically defensible, properly documented, and of known quality, and meet project objectives. All analytical data collected for this project will be validated. The following three steps will be followed to ensure that project data quality needs are met.

11.1 Data Reduction

Data reduction is the process of converting raw data to final results. Project-specific data reduction methods are designed to ensure that data are accurately and systematically reduced into useable form. The data generated for this investigation will be used to support Site closure using the IDEM RCG cleanup goals. Since the data will not be used to develop non-default or risk-based cleanup goals, data reduction is not anticipated.

11.2 Data Validation

Data collected during the field activities will be evaluated for usability by conducting a QA review, which will consist of checking the procedures used and comparing the data to previous measurements. Field QC samples will be evaluated to ensure field measurements and sampling protocols have been followed. These checks will include:

- Use of SOPs;
- Calibration method and frequency;
- Date and time sampled;
- Preservation;
- Samplers;
- Laboratory;
- Chain-of-custody forms.

QA review of data obtained from field measurements will be performed by the QA Manager. Validity of all data will be determined by checking calibration procedures used in the field and by comparing the data to previous measurements. Large variations (greater than 50%) and inconsistencies will be examined for possible recollection of data or assignment to a lower level of validity. Copies of all raw data and calculations used to generate final results will be retained to allow reconstruction of the data reduction process.

The QA review of field and technical data will be performed by reviewing the data at the time of collection following standard procedures and QC checks and then after data reduction into tables and figures to evaluate the presence of anomalous values. Field and technical data will be reviewed through field reports for reasonableness and completeness.

11.3 Data Reporting

Laboratory data shall be summarized in tabular form and included in reports. Complete laboratory reports shall be included as appendices to the report including QA/QC reports generated during the analysis of samples. Data to be presented in tabular form shall include:

- Laboratory analytical results for soil;
- Laboratory analytical results for groundwater;
- Groundwater Elevation Data.

Field and laboratory data shall also be summarized in figures.

11.4 Laboratory Data

Laboratory data will be summarized in tables in the following measurements:

- Soil: milligrams per kilogram (mg/kg);
- Groundwater: micrograms per liter (µg/L).

Linear measurements will be reported in feet and miles.

12.0 Performance & System Audits

Performance and system audits will be completed to ensure that the field sampling activities and

laboratory analyses are performed following the procedures established in this QAPP. The audits may be both internally and externally led, as further described below.

12.1 Audit of Field Activity

Periodic in-field performance audits may be conducted during field activities. The purpose of the field audits is to ensure protocols detailed in this QAPP are being consistently adhered to in the field.

Prior to an audit, checklists will be prepared to ensure completeness of the review and to document the results of the audit. Items to be examined may include (as appropriate):

- The availability and implementation of approved work procedures;
- Calibration and operation of equipment;
- Packaging, storage, and shipping of samples obtained;
- Documentation procedures.

The records of field operations will be reviewed to verify that field-related activities were performed in accordance with appropriate project procedures. Items reviewed would include:

- The calibration records of field equipment;
- Daily field activity logs/notes;
- Chain-of-custody documentation;
- Field logs.

During an audit and upon its completion, the auditors will discuss the findings with the individuals audited and cite any corrective actions to be initiated. USEPA will be notified of scheduled activities to review field procedures.

12.2 Audit of Laboratory Activity

Pace will perform the analytical services required during the assessment and remediation. Pace is an Indiana certified and NELAC accredited laboratory. As the primary contracted laboratory, Pace will be responsible for all analytical work for this project using SW-846 methods. The Pace QA manager will be responsible for ensuring that the laboratory data precision and accuracy are maintained in accordance with specifications and laboratory SOPs. As an IDEM and NELAC-certified lab, Pace is routinely audited by the State of Indiana and the NELAC Accrediting Authority.

13.0 Preventive Maintenance

Laboratory preventive maintenance procedures are included in **Appendix A**. The field equipment will be properly calibrated, charged and in good working condition prior to the beginning of each working day. Maintenance and calibration of equipment prior to field use will be a prerequisite. Field instruments will be maintained in accordance with manufacturer's specifications. For contingency purposes, 20% or more extra field supplies and materials will be available on-Site.

All field instruments will be protected against inclement weather conditions during the field

investigation. Each instrument is designed to maintain its integrity during variable temperature ranges that are representative of the ranges that will be encountered during hot and cold weather working conditions. At the completion of each workday, all field equipment will be taken out of the field and placed in a cool, dry room for storage. Field instrumentation maintenance, repair and calibration will be in accordance with the manufacturers' specifications. Should field equipment fail in the field, replacement equipment will be obtained and calibrated in accordance with manufacturer specification prior to use. All drilling equipment will arrive at the Site each day in proper working condition. All lubrication, hydraulic and motor oils will be checked by the drill crew prior to the start of each work day to ensure that all fluid reservoirs are full and that there are no leaks.

Prior to the start of each workday, the field inspector will also inspect all equipment for fluid leaks. If a leak is detected, the equipment will be removed from service for repair or replacement.

14.0 Data Precision, Accuracy & Completeness

Specific routine procedures to assess data precision, accuracy, and completeness are discussed below.

14.1 Field Measurement Data

14.1.1 Precision

During the collection of data using field methods and/or instrumentation, precision is checked by collecting duplicate measurements at one location and comparing the results. Only if the values are within a specified percentage of each other are the measurements considered sufficiently precise.

The goal for field duplicate precision is 20%; the following illustrates QA Objectives:

- FID: Accuracy +/- 2.0 ppm;
- Water Level Meter: Accuracy 1/100 foot;
- Multi-Parameter Water Probe: ($\pm 0.3\%$ or 2 micro-siemens per centimeter ($\mu\text{S}/\text{cm}$) conductivity, ± 0.2 milligrams per liter (mg/L) dissolved oxygen, ± 10 millivolts (mV) ORP, ± 0.1 pH unit, ± 0.1 °C, and $\pm 5\%$ or 2 nephelometric turbidity units (NTU) turbidity);
- Survey Level: 1/16 inch at 200 feet.

These goals are determined by instrument reading capabilities and feasibilities to reach the goal. Data assessment procedures and criteria for laboratory data are included in the laboratory quality assurance plan.

14.2 Laboratory Measurement Data

14.2.1 Precision

In order to meet the needs of the project, data must meet the measurement performance criteria for precision. Spiked samples are prepared by choosing a sample at random from each sample shipment received at the laboratory, dividing the sample into equal aliquots, and then spiking each of the aliquots with a known amount of analyte. The duplicate samples are then included in the analytical sample set. The splitting of the sample allows the analyst to determine the precision of the preparation and analytical techniques associated with the duplicate sample. The relative percent difference (RPD) between the spike and duplicate spike are calculated and plotted. The RPD is calculated according to the following formula:

SESCO Group

$$RPD = \frac{(C1 - C2)}{(C1 + C2)/2} \times 100$$

Where: C1 = Amount in spike 1
C2 = Amount in spike 2

Overall precision for the sampling programs will be determined by calculating the mean RPD for all field duplicates in a given sampling program. This will provide an evaluation of the overall variability attributable to the sampling procedure, sample matrix, and laboratory procedures in each sampling program.

14.2.2 Accuracy

In order to assure the accuracy of the analytical procedures, an environmental sample is randomly selected from each sample shipment received at the laboratory, and spiked with a known amount of the analyte to be evaluated. In general, a sample spike should be included in every set of 20 samples tested on each instrument. The spike sample is then analyzed. The increase in concentration of the analyte observed in the spiked sample, due to the addition of a known quantity of the analyte, compared to the reported value of the same analyte in the unspiked sample determines the percent recovery. The percent recovery for a spiked sample is calculated according to the following formula:

$$\% \text{ Recovery} = \frac{\text{Amount in spiked sample} - \text{Amount in sample}}{\text{Known amount added}} \times 100$$

14.2.3 Completeness

Completeness is the ratio of the number of valid sample results to the total number of samples analyzed with a specific matrix and/or analysis. Following completion of the analytical testing, the percent completeness will be calculated by the following equation:

$$\text{Completeness} = \frac{(\text{Number of valid measurements})}{(\text{Number of measurements planned})} \times 100$$

15.0 Corrective Action

The following procedures have been established to assure that conditions adverse to quality, such as malfunctions, deficiencies, deviations, and errors, are promptly investigated, documented, evaluated, and corrected. When a significant condition adverse to quality is noted at the Site, laboratory, or subcontractor locations, the cause of the condition will be determined and corrective action taken immediately. All project personnel have the responsibility to promptly identify, solicit approved correction, and report conditions adverse to quality. Conditions, which warrant corrective action, include:

- Predetermined acceptance standards are not attained;
- Procedures or data compiled are determined to be faulty;
- Equipment or instrumentation is found to be faulty;

- Samples and test results are questionable;
- QA requirements have been violated; and
- System and performance audits indicate problems.

15.1 Sample Collection/Field Measurement

The initial responsibility for monitoring the quality of field measurements and observations lies with the field personnel. The field personnel are responsible for verifying that all QC procedures are followed. This requires that the field personnel assess the correctness of field methods and the ability to meet QA objectives. If a problem occurs that may jeopardize the integrity of the project or cause a specific QA objective to not be met, the field personnel will notify the Project Manager and/or the Senior Project Manager. An appropriate corrective action will then be decided upon and implemented. The field personnel will document the problem, the corrective action, and the results in the field book.

15.2 Laboratory Analysis

The need for corrective action resulting from QA audits will be initiated by the laboratory QA/QC Manager. The corrective action will be documented in the logbook and submitted to the data validator. If the corrective action does not rectify the situation and the nonconformance causes project objectives to not be achieved, it will be necessary to inform all levels of the project management. Corrective action may include, but is not limited to:

- Reanalyzing the samples, if holding time criteria permit;
- Evaluating and amending sampling and analytical procedures;
- Accepting data with an acknowledged level of uncertainty; and
- Resampling and analysis, if the completeness of the data set or intended use of the data is recognized during a preliminary review to be insufficient to meet program DQOs.

If the above corrective actions are deemed unacceptable, an alternate laboratory will be selected to perform necessary analyses.

16.0 QA Reports

Analytical results will be submitted to the SESCO Project Manager following a QA/QC review. The results will include a tabulation of the analytical data and an explanation of any field conditions or laboratory QA/QC problems and their effects on data quality. Results of performance audits and system audits will also be included, as appropriate. Proposed corrective action will be recommended in the event that QA problems are identified during review of data quality or results of performance or system audits.

The written final report will contain a discussion of QA/QC evaluations summarizing the quality of the data collected and/or used as appropriate to each activity of the project. The objective of the QA/QC summary will be to ensure that the data are representative of Site conditions and sufficient in quality and quantity to support the field activities. The summary will include:

- Tabulated results of all field and analytical data;
- Results of any technical systems and performance evaluation;
- Significant QA/QC problems, recommended solutions, and results of corrective actions;
- Data quality assessment in terms of Precision, Accuracy, Representativeness, Comparability, and Completeness (PARCC) parameters;
- Indication of whether the QA objectives were met; and,
- A report from the laboratory QA Manager evaluating the validity of the analytical data with respect to accuracy, precision, completeness, and representativeness.

17.0 References


Indiana Department of Environmental Management, Remediation Closure Guide, March 22, 2012.

Indiana Department of Environmental Management, Remediation Program Guide, February 2012.

Indiana Department of Environmental Management, Risk Integrated System of Closure Technical Guide – January 31, 2006 Appendix 1 (Revised May 1, 2009), Table A – Residential Closure Levels.

APPENDIX A

Laboratory Quality Assurance Plan

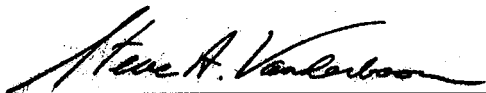
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QUALITY ASSURANCE MANUAL

Quality Assurance/Quality Control Policies and Procedures

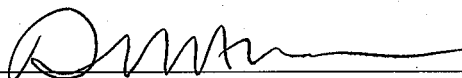
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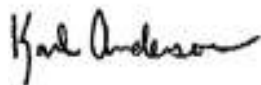


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Laboratory General Manager
(317)875-5894

November 14, 2012

Date



Laboratory Quality Manager
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November 12, 2012

Date



Laboratory Technical Director
(317)875-5894

November 13, 2012

Date

Effective Date is the date of the last signature.

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1.0. INTRODUCTION AND ORGANIZATIONAL STRUCTURE

“Working together to protect our environment and improve our health”

Pace Analytical Services Inc. - Mission Statement

1.1. Introduction to PASI

1.1.1. Pace Analytical Services, Inc. (PASI) is a privately held, full-service analytical testing firm operating a nationwide system of laboratories. PASI offers extensive services beyond standard analytical testing, including: bioassay for aquatic toxicity, air toxics, industrial hygiene testing, explosives, dioxins and coplanar PCB's by high resolution mass spectroscopy, radiochemical analyses, product testing, pharmaceutical testing, field services and mobile laboratory capabilities. PASI has implemented a consistent Quality System in each of its laboratories and service centers. In addition, the company utilizes an advanced data management system that is highly efficient and allows for flexible data reporting. Together, these systems ensure data reliability and superior on-time performance. This document defines the Quality System and QA/QC protocols.

1.1.2. Our goal is to combine our expertise in laboratory operations with customized solutions to meet the specific needs of our customers.

1.2. Statement of Purpose

1.2.1. To meet the business needs of our customers for high quality, cost-effective analytical measurements and services.

1.3. Quality Policy Statement and Goals of the Quality System


1.3.1. PASI management is committed to maintaining the highest possible standard of service for our customers by following a documented quality system. The overall objective of this quality system is to provide reliable data of known quality through adherence to rigorous quality assurance policies and quality control procedures as documented in this Quality Assurance Manual.

1.3.2. All personnel within the PASI network are required to be familiar with all facets of the quality system relevant to their position and implement these policies and procedures in their daily work. This daily focus on quality is applied with initial project planning, continued through all field and laboratory activities, and is ultimately included in the final report generation.

1.3.3. PASI management demonstrates its commitment to quality by providing the resources, including facilities, equipment, and personnel to ensure the adherence to these documented policies and procedures and to promote the continuous improvement of the quality system. All PASI personnel must comply with all current applicable state, federal, and industry standards, and are required to perform all tests in accordance with stated methods and customer requirements.

1.4. Core Values

1.4.1. **Integrity-** Pace personnel are required to abide by the PASI Code of Ethics and all Pace employees must go through Data Integrity/Ethics training upon initial orientation and as an annual refresher.

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1.4.2. **Value Employees-** Pace management views employees as our most important asset and communicates to them the relevance and importance of their activities within their job functions and how they contribute to the achievement of the objectives of the quality management system.

1.4.3. **Know Our Customers-** Pace makes every effort to know our customers and address their sampling and analytical needs. More information on this item can be found in section 2.0.

1.4.4. **Honor Commitments-** Pace labs focus on making solid commitments with regards to quality, capacity, and agreed upon turnaround time to our customers.

1.4.5. **Flexible Response To Demand-** Pace labs are equipped with both the material and personnel resources to enable them to be responsive to the demands of customers when situations or projects need change.

1.4.6. **Pursue Opportunities-** Pace is committed to pursuing opportunities for the growth of the company by constantly exploring markets and areas where we can expand.

1.4.7. **Continuously Improve-** Pace has committed much time and effort into establishing a continuous improvement program where company personnel meet on a regular basis to share ideas in cost reduction, production improvement and standardization in order to develop best practices. This information, as well as company financial and production metrics, are tracked, evaluated, and shared with each Pace facility.

1.5. Code of Ethics

1.5.1. PASI's fundamental ethical principles are as follows:

1.5.1.1. Each PASI employee is responsible for the propriety and consequences of his or her actions;

1.5.1.2. Each PASI employee must conduct all aspects of Company business in an ethical and strictly legal manner, and must obey the laws of the United States and of all localities, states and nations where PASI does business or seeks to do business;


1.5.1.3. Each PASI employee must reflect the highest standards of honesty, integrity and fairness on behalf of the Company with customers, suppliers, the public, and one another.

1.5.1.4. Each PASI employee must recognize and understand that our daily activities in environmental laboratories affect public health as well as the environment and that environmental laboratory analysts are a critical part of the system society depends upon to improve and guard our natural resources:

1.5.2. Strict adherence by each PASI employee to this Code of Ethics and to the Standards of Conduct is essential to the continued vitality of PASI and to continue the pursuit of our common mission to protect our environment and improve our health.

1.5.3. Failure to comply with the Code of Ethics and Standards of Conduct will result in disciplinary action up to and including termination and referral for civil or criminal prosecution where appropriate. An employee will be notified of an infraction and given an opportunity to explain, as prescribed under current disciplinary procedures.

1.5.4. Any Pace employee can contact corporate management to report an ethical concern by calling the anonymous hotline at **612-607-6431**.

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1.6. Standards of Conduct

1.6.1. Data Integrity

1.6.1.1. The accuracy and integrity of the analytical results and its supporting documentation produced at PASI are the cornerstones of the company. Lack of data integrity is an assault on our most basic values putting PASI and its employees at grave financial and legal risk and will not be tolerated. Therefore, employees are to accurately prepare and maintain all technical records, scientific notebooks, calculations, and databases. Employees are prohibited from making false entries or misrepresentations of data for any reason.

1.6.1.2. Managerial staff must make every effort to ensure that personnel are free from any undue pressures that may affect the quality or integrity of their work including commercial, financial, over-scheduling, and working condition pressures.

1.6.2. Confidentiality

1.6.2.1. PASI employees must not use or disclose confidential or proprietary information except when in connection with their duties at PASI. This is effective over the course of employment and for an additional period of two years thereafter.

1.6.2.2. Confidential or proprietary information, belonging to either PASI and/or its customers, includes but is not limited to test results, trade secrets, research and development matters, procedures, methods, processes and standards, company-specific techniques and equipment, marketing and customer information, inventions, materials composition, etc.

1.6.3. Conflict of Interest

1.6.3.1. PASI employees must avoid situations that might involve a conflict of interest or could appear questionable to others. The employee must be careful in two general areas:


1.6.3.1.1. Participation in activities that conflict or appear to conflict with the employees' PASI responsibilities.

1.6.3.1.2. Offering or accepting anything that might influence the recipient or cause another person to believe that the recipient may be influenced to behave or in a different manner than he would normally. This includes bribes, gifts, kickbacks, or illegal payments.

1.6.3.2. Employees are not to engage in outside business or economic activity relating to a sale or purchase by the Company. Other problematic activities include service on the Board of Directors of a competing or supplier company, significant ownership in a competing or supplier company, employment for a competing or supplier company, or participation in any outside business during the employee's work hours.

1.6.4. Compliance

1.6.4.1. All employees are required to read, understand, and comply with the various components of the standards listed in this document. As confirmation that they understand their responsibility, each employee is required to sign an acknowledgment form annually that then becomes part of the employee's permanent record. Employees will be held accountable for complying with the Quality Systems as summarized in the Quality Assurance Manual.

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1.7. Laboratory Organization

1.7.1. The PASI Corporate Office centralizes company-wide accounting, business development, financial management, human resources development, information systems, marketing, quality, safety, and training activities. PASI's Director of Quality is responsible for assisting the development, implementation and monitoring of quality programs for the company. See Attachment IIB for the Corporate Organizational structure.

1.7.2. Each laboratory within the system operates with local management, but all labs share common systems and receive support from the Corporate Office.

1.7.3. A Senior General Manager (SGM) oversees all laboratories and service centers in their assigned region. Each laboratory or facility in the company is then directly managed by a SGM, a General Manager (GM), an Assistant General Manager (AGM), or an Operations Manager (OM). Quality Managers (QM) or Senior Quality Managers (SQM) at each laboratory report directly to the highest level of local laboratory management, however named, that routinely make day-to-day decisions regarding that facility's operations. The QMs and SQMs will also receive guidance and direction from the corporate Director of Quality.


1.7.4. The SGM, GM, AGM or OM, or equivalent functionality in each facility, bears the responsibility for the laboratory operations and serves as the final, local authority in all matters. In the absence of these managers, the SQM/QM serves as the next in command. He or she assumes the responsibilities of the manager, however named, until the manager is available to resume the duties of their position. In the absence of both the manager and the SQM/QM, management responsibility of the laboratory is passed to the Technical Director, provided such a position is identified, and then to the most senior department manager until the return of the lab manager or SQM/QM. The most senior department manager in charge may include the Client Services Manager or the Administrative Business Manager at the discretion of the SGM/GM/AGM/OM.

1.7.5. A Technical Director who is absent for a period of time exceeding 15 consecutive calendar days shall designate another full-time staff member meeting the qualifications of the technical director to temporarily perform this function. The laboratory SGM/GM/AGM/OM or SQM/QM has the authority to make this designation in the event the existing Technical Director is unable to do so. If this absence exceeds 35 consecutive calendar days, the primary accrediting authority shall be notified in writing.

1.7.6. The SQM/QM has the responsibility and authority to ensure the Quality System is implemented and followed at all times. In circumstances where a laboratory is not meeting the established level of quality or following the policies set forth in this Quality Assurance Manual, the SQM/QM has the authority to halt laboratory operations should he or she deem such an action necessary. The SQM/QM will immediately communicate the halting of operations to the SGM/GM/AGM/OM and keep them posted on the progress of corrective actions. In the event the SGM/GM/AGM/OM and the SQM/QM are not in agreement as to the need for the suspension, the Chief Operating Officer and Director of Quality will be called in to mediate the situation.

1.7.7. The technical staff of the laboratory is generally organized into the following functional groups:

- Organic Sample Preparation
- Wet Chemistry Analysis
- Metals Analysis
- Volatiles Analysis
- Semi-volatiles Analysis

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- Radiochemical Analysis
- Microbiology

1.7.8. Appropriate support groups are present in each laboratory. The actual organizational structure for PASI – Indianapolis is listed in Attachment IIA. In the event of a change in SGM/GM/AGM/OM, SQM/QM, or any Technical Director, the laboratory will notify its accrediting authorities and revise the organizational chart in the Quality Assurance Manual (QAM) within 30 days. For changes in Department Managers or Supervisors or other laboratory personnel, no notifications will be sent to the laboratory's accrediting agencies; changes to the organizational chart will be updated during or prior to the annual review process. Changes or additions in these key personnel will also be noted by additional signatures on the QAM, as applicable. In any case, the QAM will remain in effect until the next scheduled revision.

1.8. Laboratory Job Descriptions

1.8.1. Senior General Manager


- Oversees all functions of all the operations within their designated region;
- Oversees the development of local GMs/AGMs/OMs within their designated region;
- Oversees and authorizes personnel development including staffing, recruiting, training, workload scheduling, employee retention and motivation;
- Oversees the preparation of budgets and staffing plans for all operations within their designated region;
- Ensures compliance with all applicable state, federal and industry standards;
- Works closely with Regional Sales Management.

1.8.2. General Manager

- Oversees all functions of their assigned operations;
- Authorizes personnel development including staffing, recruiting, training, workload scheduling, employee retention and motivation;
- Prepares budgets and staffing plans;
- Monitors the Quality Systems of the laboratory and advises the SQM/QM accordingly;
- Ensures compliance with all applicable state, federal and industry standards.

1.8.3. Assistant General Manager / Operations Manager

- In the absence of the SGM/GM, performs all duties as listed above for the SGM or GM;
- Oversees the daily production and quality activities of all departments;
- Manages all departments and works with staff to ensure department objectives are met;
- Works with all departments to ensure capacity and customer expectations are accurately understood and met;
- Works with SGM/GM to prepare appropriate budget and staffing plans for all departments;
- Responsible for prioritizing personnel and production activities within all departments;
- Performs formal and informal performance reviews of departmental staff.


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1.8.4. Senior Quality Manager

- Provides quality oversight for multiple laboratories where there is not a local quality manager or for labs where there are multiple and separately distinct quality systems in the same facility;
- Responsible for implementing, maintaining and improving the quality system while functioning independently from laboratory operations. Reports directly to the highest level of local laboratory facility management, however named, that routinely makes day-to-day decisions regarding laboratory operations, but receives direction and assistance from the Corporate Director of Quality;
- Ensures that communication takes place at all levels within the lab regarding the effectiveness of the quality system and that all personnel understand their contributions to the quality system;
- Monitors Quality Assurance/Quality Control activities to ensure that the laboratory achieves established standards of quality as set forth by the Corporate Quality office. The Quality Manager is responsible for reporting the lab's level of compliance to these standards to the Corporate Director of Quality on a quarterly basis;
- Maintains records of quality control data and evaluates data quality;
- Conducts periodic internal audits and coordinates external audits performed by regulatory agencies or customer representatives;
- Reviews and maintains records of proficiency testing results;
- Maintains the document control system;
- Assists in development and implementation of appropriate training programs;
- Provides technical support to laboratory operations regarding methodology and project QA/QC requirements;
- Maintains certifications from federal and state programs;
- Ensures compliance with all applicable state, federal and industry standards;
- Maintains the laboratory training records, including those in the Learning Management System (LMS), and evaluates the effectiveness of training;
- Monitors correctives actions;
- Maintains the currency of the Quality Manual.

1.8.5. Quality Manager

- Responsible for implementing, maintaining and improving the quality system while functioning independently from laboratory operations. Reports directly to the highest level of local laboratory facility management, however named, that routinely makes day-to-day decisions regarding laboratory operations, but receives direction and assistance from the Corporate Director of Quality. They may also report to a Senior Quality Manager within the same facility;
- Ensures that communication takes place at all levels within the lab regarding the effectiveness of the quality system and that all personnel understand their contributions to the quality system;
- Monitors Quality Assurance/Quality Control activities to ensure that the laboratory achieves established standards of quality as set forth by the Corporate Quality office. The Quality Manager is responsible for reporting the lab's level of compliance to these standards to the Corporate Director of Quality on a quarterly basis;
- Maintains records of quality control data and evaluates data quality;

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- Conducts periodic internal audits and coordinates external audits performed by regulatory agencies or customer representatives;
- Reviews laboratory data and final reports on a routine basis;
- May review tenders, contracts and QAPPs
- Reviews and maintains records of proficiency testing results;
- Maintains the document control system;
- Assists in development and implementation of appropriate training programs;
- Provides technical support to laboratory operations regarding methodology and project QA/QC requirements;
- Maintains certifications from federal and state programs;
- Ensures compliance with all applicable state, federal and industry standards;
- Maintains the laboratory training records, including those in the Learning Management System (LMS), and evaluates the effectiveness of training;
- Monitors correctives actions;
- Maintains the currency of the Quality Manual;
- May assist with Hazardous Waste Coordinator and/or Safety Officer duties.

1.8.6. Quality Analyst


- Assists the SQM/QM in the performance of quality department responsibilities as delegated by the SQM/QM;
- Reviews laboratory data and final reports on a routine basis;
- Assists in monitoring QA/QC data;
- Assists in internal audits;
- Assists in maintaining training records;
- Assists in maintaining the document control system;

1.8.7. Technical Director

- Monitors the standards of performance in quality assurance and quality control data;
- Monitors the validity of analyses performed and data generated;
- Reviews tenders, contracts and QAPPs to ensure the laboratory can meet the data quality objectives for any given project;
- Serves as the manager of the laboratory in the absence of the SGM/GM/AGM/OM and SQM/QM;
- Provides technical guidance in the review, development, and validation of new methodologies.

1.8.8. Administrative Business Manager

- Responsible for financial and administrative management for the entire facility;
- Provides input relative to tactical and strategic planning activities;
- Organizes financial information so that the facility is run as a fiscally responsible business;
- Works with staff to confirm that appropriate processes are put in place to track revenues and expenses;
- Provide ongoing financial information to the SGM/GM/AGM/OM and the management team so they can better manage their business;
- Utilizes historical information and trends to accurately forecast future financial positions;

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- Works with management to ensure that key measurements are put in place to be utilized for trend analysis—this will include personnel and supply expenses, and key revenue and expense ratios;
- Works with SGM/GM/AGM/OM to develop accurate budget and track on an ongoing basis;
- Works with entire management team to submit complete and justified capital budget requests and to balance requests across departments;
- Works with project management team and administrative support staff to ensure timely and accurate invoicing.

1.8.9. Client Services Manager


- Oversees all the day to day activities of the Client Services Department which includes Project Management and Sample Receiving;
- Responsible for staffing and all personnel management related issues for Client Services;
- Serves as the primary senior consultant to customers on all project related issues such as set up, initiation, execution and closure;
- Performs or is capable of performing all duties listed for that of Project Manager.

1.8.10. Project Manager

- Coordinates daily activities including taking orders, reporting data and analytical results;
- Serves as the primary technical and administrative liaison between customers and PASI;
- Communicates with operations staff to update and set project priorities;
- Provides results to customers in the requested format (verbal, hardcopy, electronic, etc.);
- Works with customers, laboratory staff, and other appropriate PASI staff to develop project statements of work or resolve problems of data quality;
- Assists with proposal preparation and project initiation with customers and maintains customer records;
- Mediation of project schedules and scope of work through communication with internal resources and management;
- Responsible for preparing routine and non-routine quotations, reports and technical papers;
- Interfaces between customers and management personnel to achieve customer satisfaction;
- Manages large-scale complex projects;
- Supervises less experienced project managers and provide guidance on management of complex projects;
- Arranges bottle orders and shipment of sample kits to customers;
- Reviews sample receiving information relative to project requirements and Chains-of-Custody;
- Enters the sample information into the Laboratory Information Management System (LIMS) for tracking and reporting;

1.8.11. Project Coordinator

- Responsible for preparation of project specifications and provides technical/project support;
- Coordinates project needs with other department sections and assists with proposal preparation;
- Prepares routine proposals and invoicing;
- Responsible for scanning, copying, assembling and binding final reports;

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- Other duties include filing, maintaining forms, process outgoing mail, maintaining training database and data entry.

1.8.12. Department Manager/Supervisor

- Oversees the day-to-day production and quality activities of their assigned department;
- Ensures that quality assurance and quality control criteria of analytical methods and projects are satisfied;
- Assesses data quality and takes corrective action when necessary;
- Approves and releases technical and data management reports;
- Trains analysts in laboratory operations and analytical procedures;
- Ensures compliance with all applicable state, federal and industry standards.
- Reports non-compliance situations to laboratory management including the SQM/QM.

1.8.13. Group Supervisor/Leader


- Trains analysts in laboratory operations and analytical procedures;
- Organizes and schedules analyses with consideration for sample holding times;
- Implements data verification procedures by assigning data verification duties to appropriate personnel;
- Evaluates instrument performance and supervises instrument calibration and preventive maintenance programs;
- Reports non-compliance situations to laboratory management including the SQM/QM.

1.8.14. Laboratory Analyst

- Performs detailed preparation and analysis of samples according to published methods and laboratory procedures;
- Processes and evaluates raw data obtained from preparation and analysis steps;
- Generates final results from raw data, performing primary review against acceptance criteria;
- Monitors quality control data associated with analysis and preparation. This includes examination of raw data such as chromatograms as well as an inspection of reduced data, calibration curves, and laboratory notebooks;
- Reports data in LIMS, authorizing for release pending secondary approval;
- Conducts routine and non-routine maintenance of equipment as required;
- Performs or is capable of performing all duties associated with that of Laboratory Technician.

1.8.15. Laboratory Technician

- Prepares standards and reagents according to published methods or in house procedures;
- Performs preparation and analytical steps for basic laboratory methods;
- Works under the direction of a Laboratory Analyst on complex methodologies;
- Assists Laboratory Analysts on preparation, analytical or data reduction steps for complex methodologies;
- Monitors quality control data as required or directed. This includes examination of raw data such as chromatograms as well as an inspection of reduced data, calibration curves, and laboratory notebooks.

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1.8.16. Sample Receiving Personnel

- Signs for incoming samples and verifies the data entered on the Chain of custody forms;
- Stages samples according to EPA requirements;
- Assists Project Managers and Coordinators in filling bottle orders and sample shipments;
- Manages sample storage areas and sample disposal procedures.

1.8.17. Systems Administrator or Systems Manager

- Assists with the creation and maintenance of electronic data deliverables (EDDs);
- Coordinates the installation and use of all hardware, software and operating systems;
- Performs troubleshooting on all aforementioned systems;
- Trains new and existing users on systems and system upgrades;
- Maintains all system security passwords;
- Maintains the electronic backups of all computer systems.

1.8.18. Safety Officer

- Maintains the laboratory Chemical Hygiene Plan and Contingency Plan;
- Plans and implements safety policies and procedures;
- Maintains safety records;
- Organizes and/or performs safety training;
- Performs safety inspections and provides corrective/preventative actions;
- Assists personnel with safety issues.

1.8.19. Hazardous Waste Coordinator


- Evaluates waste streams and helps to select appropriate waste transportation and disposal procedures and vendors;
- Maintains complete records of waste disposal including waste manifests and state reports;
- Assists in training personnel on waste-related issues such as waste handling and storage, waste container labeling, proper satellite accumulation, secondary containment, etc.;
- Conducts a weekly inspection of the waste storage areas of the laboratory.

1.9. Training and Orientation

1.9.1. Training for Pace employees is managed through a web-based Learning Management System (LMS). After a new employee has been instructed in matters of human resources, they are given instructional materials for the LMS and a password for access.

1.9.2. A new hire training checklist is provided to the new employee that lists training items for the employee to work through either independently on LMS or with their supervisor or trainer. The training items that can be completed independently include:

- Reading applicable Standard Operating Procedures;
- Reviewing the Quality Manual and Chemical Hygiene Plan;
- Core training modules such as quality control indicators, basic laboratory skills, etc.;
- Quality Systems training including traceability of measurements, method calibration, calibration verification, accuracy, precision and uncertainty of measurements, corrective actions, documentation, and root cause analysis;

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- Data Integrity/Ethics training.

1.9.3. The new employee's Department Supervisor provides the employee with a basic understanding of the role of the laboratory within the structure of PASI and the basic elements of that individual's position. Supervised training uses the following techniques:

- Hands-on training
- Training checklists/worksheets
- Lectures and training sessions
- Method-specific training
- Conferences and seminars
- Short courses
- Specialized training by instrument manufacturers
- Proficiency testing programs.
- On-line courses

1.9.4. Department Managers or Group Supervisors/Leaders are responsible for providing documentation of training and proficiency for each employee under their supervision. The employee's training file indicates what procedures an analyst or a technician is capable of performing, either independently or with supervision. The files also include documentation of continuing capability, which are fully detailed in Section 3.4. Training documentation files for each person are maintained by the Quality Office either in hardcopy format or within the LMS.

1.9.5. All procedures and training records are maintained and available for review during laboratory audits. These procedures are reviewed/updated periodically by laboratory management.

1.10. Data Integrity System


1.10.1. The data integrity system at PASI provides assurances to management that a highly ethical approach is being applied to all planning, training and implementation of methods. Data integrity is crucial to the success of our company and Pace Analytical is committed to creating and maintaining a culture of quality throughout the organization. To accomplish this goal, PASI has implemented a data integrity system that encompasses the following four requirements:

1.10.1.1. A data integrity training program: standardized training is given to each new employee and a yearly refresher is presented to all employees. Key topics addressed by this training include:

- 1.10.1.1.1. Need for honesty and transparency in analytical reporting
- 1.10.1.1.2. Process for reporting data integrity issues
- 1.10.1.1.3. Specific examples of unethical behavior and improper practices
- 1.10.1.1.4. Documentation of non-conforming data that is still useful to the data user
- 1.10.1.1.5. Consequences and punishments for unethical behavior
- 1.10.1.1.6. Examples of monitoring devices used by management to review data and systems

1.10.1.2. Signed data integrity documentation for all employees: this includes a written quiz following the Ethics training session and written agreement to abide by the Code of Ethics and Standards of Conduct explained in the employee manual.

1.10.1.3. In-depth, periodic monitoring of data integrity including peer data review and validation, internal raw data audits, proficiency testing studies, etc.

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1.10.1.4. Documentation of any review or investigation into possible data integrity infractions. This documentation, including any disciplinary actions involved, corrective actions taken, and notifications to customers must be retained for a minimum of five years.

1.10.2. PASI management makes every effort to ensure that personnel are free from any undue pressures that affect the quality of their work including commercial, financial, capacity, and working condition pressures.

1.10.3. Corporate management also provides all PASI facilities a mechanism for confidential reporting of data integrity issues that ensures confidentiality and a receptive environment in which all employees are comfortable discussing items of ethical concern. The anonymous message line is monitored by the Corporate Director of Quality who will ensure that all concerns are evaluated and, where necessary, brought to the attention of executive management and investigated. Any Pace employee can contact corporate management to report an ethical concern by calling the anonymous hotline at **612-607-6431**.

1.11. Laboratory Safety


1.11.1. It is the policy of PASI to make safety and health an integral part of daily operations and to ensure that all employees are provided with safe working conditions, personal protective equipment, and requisite training to do their work without injury. Each employee is responsible for his/her own safety as well as those working in the immediate area by complying with established company rules and procedures. These rules and procedures as well as a more detailed description of the employees' responsibilities are contained in the corporate Safety Manual and Chemical Hygiene Plan.

1.12. Security and Confidentiality

1.12.1. Security is maintained by controlled access to laboratory buildings. Exterior doors to laboratory buildings remain locked or continuously monitored by PASI staff. Keyless door lock combinations and computer access codes/logins are changed periodically. Posted signs direct visitors to the reception office and mark all other areas as off limits to unauthorized personnel. All visitors, including PASI staff from other facilities, must sign the Visitor's Logbook maintained by the receptionist. A staff member will accompany them during the duration of their stay on the premises unless the SGM/GM/AGM/OM, SQM/QM, or Technical Director specify otherwise. In this instance, the staff member will escort the visitor back to the reception area at the end of his/her visit where he/she signs out. The last staff member to leave their department for the day should ensure that all outside access points to that area are secure.

1.12.2. Additional security is provided where necessary, as requested by customers, or cases where national security is of concern. These areas are lockable within the facilities, or are securely offsite. Access is limited to specific individuals or their designees. Security of sample storage areas is the responsibility of Sample Receiving personnel. Security of samples and data during analysis and data reduction is the responsibility of Department Managers or Group Supervisors. Security of customer report archives is the responsibility of the Client Services Manager. These secure areas are locked whenever these individuals or their designees are not present in the facility.

1.12.3. Access to designated laboratory sample storage locations is limited to authorized personnel only. Provisions for lock and key access are provided. No samples are to be removed without proper authorization. If requested by customer or contract, samples are not to be removed from secure storage areas without filling out an associated internal chain of custody.

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1.12.4. Standard business practices of confidentiality are applied to all documents and information regarding customer analyses. Specific protocols for handling confidential documents are described in PASI SOPs. Additional protocols for sample identification by internal laboratory identification numbers only are implemented as required under contract specific Quality Assurance Project Plans (QAPPs).

1.12.5. All information pertaining to a particular customer, including national security concerns will remain confidential. Data will be released to outside agencies only with written authorization from the customer or where federal or state law requires the company to do so.

1.13. Communications

1.13.1. Management within each lab bears the responsibility of ensuring that appropriate communication processes are established and that communication takes place regarding the effectiveness of the management/quality system. These communication processes may include email, regular staff meetings, senior management meetings, etc.

1.13.2. Corporate management bears the responsibility of ensuring that appropriate communication processes are established within the network of facilities and that communication takes place at a company-wide level regarding the effectiveness of the management/quality systems of all Pace facilities. These communication processes may include email, quarterly continuous improvement conference calls, and annual continuous improvement meetings for all departments.

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2. SAMPLE CUSTODY

2.1. Sampling Support

2.1.1. Each individual PASI laboratory provides shipping containers, properly preserved sample containers, custody documents, and field quality control samples to support field-sampling events. Guidelines for sample container types, preservatives, and holding times for a variety of methods are listed in Attachment VIII. Note that all analyses listed are not necessarily performed at all PASI laboratories and there may be additional laboratory analyses performed that are not included in these tables. PASI - Indianapolis may provide pick-up and delivery services to their customers when needed.

2.2. Field Services


2.2.1. Pace Analytical has a large Field Services Division which is based in their Minneapolis facility as well as limited field service capabilities in some of our other facilities. Field Services provides comprehensive nationwide service offerings including:

- Stack Testing
- Ambient Air
- CEM Certification Testing
- Air Quality Monitoring
- Onsite Analytical Services- FTIR and GC
- Real-time Process Diagnostic/Optimization Testing
- Wastewater, Groundwater and Drinking Water Monitoring
- Storm Water and Surface Water Monitoring
- Soil and Waste Sampling
- Mobile Laboratory Services

2.2.2. Field Services operates under the PASI Corporate Quality System, with applicable and necessary provisions to address the activities, methods, and goals specific to Field Services. All procedures and methods used by Field Services are documented in Standard Operating Procedures and Procedure Manuals. PASI – Indianapolis does not offer field sampling services.

2.3. Project Initiation

2.3.1. Prior to accepting new work, the laboratory reviews its performance capability. The laboratory confirms that sufficient personnel, equipment capacity, analytical method capability, etc., are available to complete the required work. Customer needs, certification requirements, and data quality objectives are defined and the appropriate sampling and analysis plan is developed to meet the project requirements by project managers or sales representatives. Members of the management staff review current instrument capacity, personnel availability and training, analytical procedures capability, and projected sample load. Management then informs the sales and client services personnel whether or not the laboratory can accept the new project via written correspondence, email, and/or daily operations meetings.

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2.3.2. The laboratory maintains records of all such reviews, including discussions with customers. Routine analytical project documentation of quotes, notes, dates, initials, and/or recordings is maintained in a project folder by project management. Conditions for new and more complex contracts are determined by the SGM/GM/AGM/OM and sales representatives. Quality Management is consulted on technical requirements and operations staff provides input on volume capacities. Evidence of these reviews is maintained in the form of awarded Request for Proposals (RFPs), signed quotes or contracts, and a Customer Relationship Management (CRM) database. If a review identifies a potential mismatch between customer requirements and laboratory capabilities and/or capacities, Pace will specify its level of commitment by listing these exceptions to the requirements within the RFP, quote or contract.

2.3.3. Additional information regarding specific procedures for reviewing new work requests can be found in SOP S-ALL-C-006 *Review of Analytical Requests* or its equivalent revision or replacement.

2.4. Chain of Custody


2.4.1. A chain of custody (COC) provides the legal documentation of samples from time of collection to completion of analysis. PASI has implemented Standard Operating Procedures to ensure that sample custody traceability and responsibility objectives are achieved for every project.

2.4.2. Field personnel or client representatives must complete a chain of custody for all samples that are received by the laboratory. The importance of completeness of COCs is stressed to the samplers and is critical to efficient sample receipt and to insure the requested methods are used to analyze the correct samples.

2.4.3. If sample shipments are not accompanied by the correct documentation, the Sample Receiving department notifies a Project Manager. The Project Manager then obtains the correct documentation/information from the customer in order for analysis of samples to proceed.

2.4.4. The sampler is responsible for providing the following information on the chain of custody form:

- Customer project name
- Project location or number
- Field sample number/identification
- Date and time sampled
- Sample matrix
- Preservative
- Requested analyses
- Sampler signature
- Relinquishing signature
- Date and time relinquished
- Sampler remarks as needed
- Custody Seal Number if present
- Regulatory Program Designation
- The state where the samples were collected to ensure all applicable state requirements are met
- Turnaround time requested
- Purchase order number

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2.4.5. The COC is filled out completely and legibly with indelible ink. Errors are corrected by drawing a single line through the initial entry and initialing and dating the change. All transfers of samples are recorded on the chain of custody in the “relinquished” and “received by” sections. All information except signatures is printed.

2.4.6. Additional information can be found in SOP S-IN-C-001 *Sample Management* or its equivalent revision or replacement.

2.5. Sample Acceptance Policy


2.5.1. In accordance with regulatory guidelines, PASI complies with the following sample acceptance policy for all samples received.

2.5.2. If the samples do not meet the sample receipt acceptance criteria outlined below, the laboratory is required to document all non-compliances, contact the customer, and either reject the samples or fully document any decisions to proceed with analyses of samples which do not meet the criteria. Any results reported from samples not meeting these criteria are appropriately qualified on the final report.

2.5.3. All samples must:

- Have unique customer identification that is clearly marked on durable waterproof labels affixed to the sample containers that match the chain of custody.
- Have clear documentation on the chain of custody related to the location of the sampling site with the time and date of sample collection.
- Have the sampler’s name and signature.
- Have all requested analyses clearly designated on the COC.
- Have clear documentation of any special analytical or data reporting requirements.
- Be in appropriate sample containers with clear documentation of the preservatives used.
- Be correctly preserved unless the method allows for laboratory preservation.
- Be received within holding time. Any samples received past their holding time will not be processed without prior customer approval.
- Have sufficient sample volume to proceed with the analytical testing. If insufficient sample volume is received, analysis will not proceed without customer approval.
- Be received within appropriate temperature ranges - not frozen but $\leq 6^{\circ}\text{C}$ ^(See Note 1), unless program requirements or customer contractual obligations mandate otherwise ^(see Note 2). The cooler temperature is recorded directly on the COC and the SCUR. Samples that are delivered to the laboratory immediately after collection are considered acceptable if there is evidence that the chilling process has begun. For example, by the arrival of the samples on ice. If samples arrive that are not compliant with these temperature requirements, the customer will be notified. The analysis will NOT proceed unless otherwise directed by the customer. If less than 72 hours remain in the hold time for an analysis, the analysis may be started while the customer is contacted to avoid missing the hold time. Data associated with any deviations from the above sample acceptance policy requirements will be appropriately qualified.

Note 1: Temperature will be measured and recorded based on the precision of the measuring device. For example, temperatures obtained from a thermometer graduated to 0.1°C will be recorded to $\pm 0.1^{\circ}\text{C}$. Measurements obtained from a thermometer graduate to 0.5°C will be recorded to $\pm 0.5^{\circ}\text{C}$. Measurements read at the specified precision are not to be rounded down to meet the $\leq 6^{\circ}\text{C}$ limit

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Note 2: Some microbiology methods allow sample receipt temperatures of up to 10°C. Consult the specific method for microbiology samples received above 6°C prior to initiating corrective action for out of temperature preservation conditions.

2.5.4. Upon sample receipt, the following items are also checked and recorded:

- Presence of custody seals or tapes on the shipping containers;
- Sample condition: Intact, broken/leaking, bubbles in VOA samples;
- Sample holding time;
- Sample pH and residual chlorine when required;
- Appropriate containers.

2.5.5. Samples for drinking water analysis that are improperly preserved, or are received past holding time, are rejected at the time of receipt, with the exception of VOA samples that are tested for pH at the time of analysis.

2.5.6. Additional information can be found in SOP S-IN-C-001 *Sample Management* or its equivalent revision or replacement.


2.6. Sample Log-in

2.6.1. After sample inspection, all sample information on the chain of custody is entered into the Laboratory Information Management System. This permanent record documents receipt of all sample containers including:

- Customer name and contact
- Customer number
- Pace Analytical project number
- Pace Analytical Project Manager
- Sample descriptions
- Due dates
- List of analyses requested
- Date and time of laboratory receipt
- Field ID code
- Date and time of collection
- Any comments resulting from inspection for sample rejection

2.6.2. All samples received are logged into the LIMS within one working day of receipt. Sample login may be delayed due to customer clarification of analysis needed, corrective actions for sample receipt non-conformance, or other unusual circumstances. If the time collected for any sample is unspecified and Pace is unable to obtain this information from the customer, the laboratory will use 08:00 as the time sampled. All hold times will be based on this sampling time and qualified accordingly if exceeded.

2.6.3. The Laboratory Information Management System automatically generates a unique identification number for each sample created in the system. The LIMS sample number follows the general convention of 50XXXXX, with the 50 representing the division code. This unique identification number is placed on the sample container as a durable label and becomes the link between the laboratory's sample management system and the customer's field identification; it will be a permanent reference number for all future interactions.

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2.6.4. Current division codes are noted below. Division codes may be added or changed without updating this document:

10 = Minnesota	25 = Seattle	35 = Florida
92 = Asheville/Charlotte	20 = Gulf Coast	17 = Pace Life Sciences
60 = Kansas	30 = Pittsburgh	65 = Schenectady (NEA)
50 = Indianapolis	40 = Green Bay	3038 = Pittsburgh Radiological

2.6.5. Sample labels are printed from the LIMS and affixed to each sample container.

2.6.6. Samples with hold times that are near expiration date/time may be sent directly to the laboratory for analysis at the discretion of the Project Manager and/or SGM/GM/AGM/OM.

2.6.7. Additional information can be found in SOP S-IN-C-001 *Sample Management* or its equivalent revision or replacement.

2.7. Sample Storage

2.7.1. Storage Conditions

2.7.1.1. Samples are stored away from all standards, reagents, or other potential sources of contamination. Samples are stored in a manner that prevents cross contamination. Volatile samples are stored separately from other samples. All sample fractions, extracts, leachates, and other sample preparation products are stored in the same manner as actual samples or as specified by the analytical method.

2.7.1.2. Storage blanks, consisting are stored with volatile samples and are used to measure cross-contamination acquired during storage. If applicable, laboratories must have documented procedures and criteria for evaluating storage blanks, appropriate to the types of samples being stored.

2.7.2. Temperature Monitoring


2.7.2.1. Samples are taken to the appropriate storage location immediately after sample receipt and check-in procedures are completed. All sample storage areas are located in limited access areas and are monitored to ensure sample integrity.

2.7.2.2. The temperature of each refrigerated storage area is maintained at $\leq 6^{\circ}\text{C}$ unless state or program requirements differ. The temperature of freezer storage areas are maintained at $< -10^{\circ}\text{C}$ unless state or program requirements differ. The temperature of each storage area is checked and documented each day of use. If the temperature falls outside the acceptable limits, the following corrective actions are taken and appropriately documented:

- The temperature is rechecked after a period of time, usually two hours, to verify temperature exceedance. Corrective action is initiated and documented if necessary.
- The SQM/QM and/or laboratory management are notified if the problem persists.
- The samples are relocated to a proper environment if the temperature cannot be maintained after corrective actions are implemented.
- The affected customers are notified.
- Documentation is provided on analytical report.

2.7.3. Hazardous Materials

2.7.3.1. Pure product or potentially heavily contaminated samples must be tagged as "hazardous" or "lab pack" and stored separately from other samples.

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2.7.4. Foreign/Quarantined Soils

2.7.4.1. Depending on the soil disposal practices of the laboratory, foreign soils and soils from USDA regulated areas are adequately segregated to enable proper sample disposal. The USDA requires these samples to be incinerated or sterilized by an approved treatment procedure. Additional information regarding USDA regulations and sample handling can be found in applicable local laboratory SOPs.

2.7.4.2. Additional information on sample storage can be found in SOP S-IN-C-001 *Sample Management* or its equivalent revision or replacement and in SOP S-IN-S-002 *Waste Handling and Management* or its equivalent revision or replacement.

2.8. Sample Protection

2.8.1. PASI laboratory facilities are operated under controlled access protocols to ensure sample and data integrity. Visitors must register at the front desk and be properly escorted at all times.

2.8.2. Samples are removed from storage areas by designated personnel and returned to the storage areas, if necessary, immediately after the required sample quantity has been taken.

2.8.3. Upon customer request, additional and more rigorous chain of custody protocols for samples and data can be implemented. For example, some projects may require internal chain-of-custody protocols.

2.8.4. Additional information can be found in SOP S-IN-C-001 *Sample Management* or its equivalent revision or replacement.

2.9. Subcontracting Analytical Services


2.9.1. Every effort is made to perform all analyses for PASI customers within the laboratory that receives the samples. When subcontracting to a laboratory other than the receiving laboratory, whether inside or outside the PASI network, becomes necessary, a preliminary verbal communication with that laboratory is undertaken. Customers are notified in writing of the laboratory's intention to subcontract any portion of the testing to another laboratory. Work performed under specific protocols may involve special considerations.

2.9.2. Prior to subcontracting samples to a laboratory outside Pace Analytical, the potential subcontract laboratory will be pre-qualified by verifying that the subcontractor meets the following criteria:

- All certifications required for the proposed subcontract are in effect,
- Sufficient professional liability and other required insurance coverage is in effect, and
- Is not involved in legal action by any federal, state, or local government agency for data integrity issues and has not been convicted in such investigation at any time during the past 5 years.

2.9.3. The contact and preliminary arrangements are made between the PASI Project Manager and the appropriate subcontract laboratory personnel. The specific terms of the subcontract laboratory agreement include:

- Method of analysis
- Number and type of samples expected
- Project specific QA/QC requirements
- Deliverables required

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- Laboratory certification requirement
- Price per analysis
- Turn-around time requirements

2.9.4. Chain of custody forms are generated for samples requiring subcontracting to other laboratories. Sample receiving personnel re-package the samples for shipment, create a transfer chain of custody form and record the following information:

- Pace Analytical Laboratory Number
- Matrix
- Requested analysis
- Special instructions regarding turnaround, required detection or reporting limits, or any unusual information known about the samples or analytical procedure.
- Signature in "Relinquished By"

2.9.5. All subcontracted sample data reports are sent to the PASI Project Manager. Pace will provide a copy of the subcontractor's report to the client when requested.

2.9.6. Any Pace Analytical work sent to other labs within the PASI network is handled as subcontracted work and all final reports are labeled clearly with the name of the laboratory performing the work. Any non-TNI work is clearly identified. PASI will not be responsible for analytical data if the subcontract laboratory was designated by the customer.

2.9.7. Additional information can be found in SOP S-IN-C-003 *Subcontracting Samples* or its equivalent revision or replacement.


2.10. Sample Retention and Disposal

2.10.1. Samples, extracts, digestates, and leachates must be retained by the laboratory for the period of time necessary to protect the interests of the laboratory and the customer.

2.10.2. Unused portions of samples are retained by each laboratory based on program or customer requirements for sample retention and storage. The minimum sample retention time is 45 days from receipt of the samples. Samples requiring thermal preservation may be stored at ambient temperature when the hold time is expired, the report has been delivered, and/or when allowed by the customer, program, or contract. Samples requiring storage beyond the minimum sample retention time due to special requests or contractual obligations may be stored at ambient temperature unless the laboratory has sufficient capacity and their presence does not compromise the integrity of other samples.

2.10.3. After this period expires, non-hazardous samples are properly disposed of as non-hazardous waste. The preferred method for disposition of hazardous samples is to return the excess sample to the customer. If it is not feasible to return samples, or the customer requires PASI to dispose of excess samples, proper arrangements will be made for disposal of hazardous samples by an approved contractor.

2.10.4. Additional information can be found in SOP S-IN-S-002 *Waste Handling and Management* and SOP S-IN-C-001 *Sample Management* or their equivalent revisions or replacements.

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3. ANALYTICAL CAPABILITIES

3.1. Analytical Method Sources

3.1.1. PASI laboratories are capable of analyzing a full range of environmental samples from a variety of matrices, including air, surface water, wastewater, groundwater, soil, sediment, biota, and other waste products. The latest valid editions of methodologies are applied from regulatory and professional sources including EPA, ASTM, USGS, NIOSH, Standard Methods, and State Agencies. Section 11 is a representative listing of general analytical protocol references. PASI discloses in writing to its customers and regulatory agencies any instances in which modified methods are being used in the analysis of samples.

3.1.2. In the event of a customer-specific need, instrumentation constraint or regulatory requirement, PASI laboratories reserve the right to use valid versions of methods that may not be the most recent edition available.

3.2. Analytical Method Documentation

3.2.1. The primary form of PASI laboratory documentation of analytical methods is the Standard Operating Procedure (SOP). SOPs contain pertinent information as to what steps are required by an analyst to successfully perform a procedure. The required contents for the SOPs are specified in the company-wide SOP for Preparation of SOPs (S-ALL-Q-001).


3.2.2. The SOPs may be supplemented by other training materials that further detail how methods are specifically performed. This training material will undergo periodic, documented review along with the other Quality System documentation.

3.3. Analytical Method Validation

3.3.1. In some situations, PASI develops and validates methodologies that may be more applicable to a specific problem or objective. When non-standard methods are required for specific projects or analytes of interest, or when the laboratory develops or modifies a method, the laboratory validates the method prior to applying it to customer samples. Method validity is established by meeting criteria for precision and accuracy as established by the data quality objectives specified by the end user of the data. The laboratory records the validation procedure, the results obtained and a statement as to the usability of the method. The minimum requirements for method validation include evaluation of sensitivity, quantitation, precision, bias, and selectivity of each analyte of interest.

3.4. Demonstration of Capability (DOC)

3.4.1. Analysts complete an initial demonstration of capability (IDOC) study prior to performing a method or when there is a change in instrument type, personnel, or test method, or at any time that a method has not been performed by the laboratory or analyst in a 12-month period. The mean recovery and standard deviation of each analyte, taken from 4 replicates of a quality control standard is calculated and compared to method criteria or established laboratory criteria for evaluation of acceptance. Each laboratory maintains copies of all demonstrations of capability, including those that fail acceptance criteria and corresponding raw data for future reference and must document the

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acceptance criteria prior to the analysis of the DOC. Demonstrations of capability are verified on an annual basis.

3.4.2. For Continuing Demonstrations of Capability, the laboratories may use Performance Testing (PT) samples in lieu of the 4-replicate approach listed above. For methods or procedures that do not lend themselves to the “4-replicate” approach, the demonstration of capability requirements will be specified in Section 13 – Method Performance of the applicable SOP. Drinking Water DOCs must be performed at or below the MCL.


3.4.3. Additional information can be found in SOP S-IN-Q-153 *Training Procedures* or its equivalent revision or replacement.

3.5. Regulatory and Method Compliance

3.5.1. PASI understands that expectations of our customers commonly include the assumption that laboratory data will satisfy specific regulatory requirements. Therefore PASI attempts to ascertain, prior to beginning a project, what applicable regulatory jurisdiction, agency, or protocols apply to that project. This information is also required on the chain of custody submitted with samples.

3.5.2. PASI makes every effort to detect regulatory or project plan inconsistencies, based upon information from the customer, and communicate them immediately to the customer in order to aid in the decision making process. PASI will not be liable if the customer chooses not to follow the laboratory’s recommendations.

3.5.3. It is PASI policy to disclose in a forthright manner any detected noncompliance affecting the usability of data produced by our laboratories. The laboratory will notify customers within 30 days of fully characterizing the nature of the nonconformance, the scope of the nonconformance and the impact it may have on data usability.

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4.0. QUALITY CONTROL PROCEDURES

Quality control data is analyzed and where they are found to be outside pre-defined criteria, planned action is taken to correct the problem in order to prevent biased results from being reported. Quality control samples are to be processed in the same manner as client samples.

4.1. Method Blank

4.1.1. A method blank is used to evaluate contamination in the preparation/analysis system and is processed through all preparation and analytical steps with its associated samples.

4.1.2. A method blank is processed at a minimum frequency of one per preparation batch. In the case of a method that has no separate preparation step, a method blank is processed with no more than 20 samples of a specific matrix performed by the same analyst, using the same method, standards, and reagents.

4.1.3. The method blank consists of a matrix similar to the associated samples that is known to be free of analytes of interest. Laboratories will characterize a representative matrix as “clean” if the matrix contains contaminants below the laboratory’s reporting limit.

4.1.4. Method blanks are not applicable for certain analyses, such as pH, conductivity, flash point and temperature.

4.1.5. Each method blank is evaluated for contamination. The source of any contamination is investigated and documented corrective action is taken when the concentration of any target analyte is detected above the reporting limit and is associated with samples that also contain the target analyte above the reporting limit. Corrective actions include the re-preparation and re-analysis of all associated samples, when possible. Data qualifiers must be applied when a target analyte is greater than the reporting limit in both the method blank and an associated sample.

4.1.6. Deviations made from this policy must be approved by the SQM/QM prior to release of the data.

4.2. Laboratory Control Sample


4.2.1. The Laboratory Control Sample (LCS) is used to evaluate the performance of the entire analytical system including preparation and analysis.

4.2.2. An LCS is processed at a minimum frequency of one per preparation batch. In the case of a method that has no separate preparation step, an LCS will be processed with no more than 20 samples of a specific matrix performed by the same analyst, using the same method, standards, and reagents.

4.2.3. The LCS consists of a matrix similar to the associated samples that is known to be free of the analytes of interest that is then spiked with known concentrations of target analytes.

4.2.4. The LCS contains all analytes specified by the method or by the customer or regulatory agency, which may or may not include the full list of target compounds. In the absence of specified components, the laboratory will spike the LCS with the following compounds:

- For multi-peak analytes (e.g. PCBs, technical chlordane, toxaphene), a representative standard will be processed.

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- For methods with long lists of analytes, a representative number of target analytes may be chosen. The following criteria is used to determine the number of LCS compounds used:
 - For methods with 1-10 target compounds, the laboratory will spike with all compounds
 - For methods with 11-20 target compounds, the laboratory will spike with at least 10 compounds or 80%, whichever is greater
 - For methods with greater than 20 compounds, the laboratory will spike with at least 16 compounds.

4.2.5. The LCS is evaluated against the method default or laboratory-derived acceptance criteria. For those methods that require laboratory-derived limits, method default control limits may be used until the laboratory has a minimum of 20, but preferably greater than 30, data points from which to derive internal acceptance criteria. Any compound that is outside of these limits is considered to be 'out of control' and must be qualified appropriately. Any associated sample containing an 'out-of-control' compound must either be re-analyzed with a successful LCS or reported with the appropriate data qualifier. When the result of the LCS exceeds the upper control limit, indicating high bias, associated samples determined to be non-detect may be reported. When the result of the LCS exceeds the lower control limit, indicating low bias, associated samples and QC must be re-extracted and re-analyzed or qualified as potentially biased low.


4.2.6. For LCSs containing a large number of analytes, it is statistically likely that a few recoveries will be outside of control limits. This does not necessarily mean that the system is out of control, and therefore no corrective action would be required other than appropriate documentation. TNI has allowed for a minimum number of marginal exceedances, defined as recoveries that are beyond the LCS control limits of 3X the standard deviation but less than the marginal exceedance limits of 4X the standard deviation. The number of allowable exceedances depends on the number of compounds in the LCS. If more analyte recoveries exceed the LCS control limits than is allowed or if any one analyte exceeds the marginal exceedance limits, then the LCS is considered non-compliant and corrective actions are necessary. The number of allowable exceedances is as follows:

- >90 analytes in the LCS- 5 analytes
- 71-90 analytes in the LCS- 4 analytes
- 51-70 analytes in the LCS- 3 analytes
- 31-50 analytes in the LCS- 2 analytes
- 11-30 analytes in the LCS- 1 analyte
- <11 analytes in the LCS- no exceedances allowed

4.2.7. A matrix spike (MS) may be used in place of a non-compliant LCS in a batch as long as the MS passes the LCS acceptance criteria. When this happens, full documentation must be made available to the data user. If this is not allowed by a customer or regulatory body, the associated samples must be re-analyzed with a compliant LCS or reported with appropriate data qualifiers. Deviations made from this policy must be approved by the SQM/QM prior to release of the data.

4.3. Matrix Spike/Matrix Spike Duplicate (MS/MSD)

4.3.1. A Matrix Spike (MS) is used to determine the effect of the sample matrix on compound recovery for a particular method. The information from these spikes is sample or matrix specific and is not used to determine the acceptance of an entire batch unless the MS is actually used as the LCS.

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4.3.2. A Matrix Spike/Matrix Spike Duplicate (MS/MSD) set is processed at a frequency specified in a particular method or as determined by a specific customer request. This frequency will be specified in the applicable method SOP or customer QAPP. In the absence of such requirements, an MS/MSD set is routinely analyzed once per every 20 samples per matrix per method.

4.3.3. The MS and MSD consist of the sample matrix that is then spiked with known concentrations of target analytes. Laboratory personnel spike customer samples that are specifically designated as MS/MSD samples or, when no designated samples are present in a batch, randomly select samples to spike that have adequate sample volume or weight. Spiked samples are prepared and analyzed in the same manner as the original samples and are selected from different customers if possible.

4.3.4. The MS and MSD contain all analytes specified by the method or by the customer or regulatory agency, which may or may not include the full list of target compounds. In the absence of specified components, the laboratory will spike the MS/MSD with the same number of compounds as previously discussed in the LCS section.

4.3.5. The MS and MSD are evaluated against the method or laboratory derived criteria. Any compound that is outside of these limits is considered to be 'out of control' and must be qualified appropriately. Batch acceptance, however, is based on method blank and LCS performance, not on MS/MSD recoveries. The spike recoveries give the data user a better understanding of the final results based on their site specific information.

4.3.6. A matrix spike and sample duplicate will be performed instead of a matrix spike and matrix spike duplicate when specified by the customer or method.

4.3.7. Deviations made from this policy must be approved by the SQM/QM prior to release of the data.

4.4. Sample Duplicate

4.4.1. A sample duplicate is a second portion of sample that is prepared and analyzed in the laboratory along with the first portion. It is used to measure the precision associated with preparation and analysis. A sample duplicate is processed at a frequency specified by the particular method or as determined by a specific customer.


4.4.2. The sample and duplicate are evaluated against the method or laboratory derived criteria for relative percent difference (RPD). Any duplicate that is outside of these limits is considered to be 'out of control' and must be qualified appropriately.

4.4.3. Deviations made from this policy must be approved by the SQM/QM prior to release of the data.

4.5. Surrogates

4.5.1. Surrogates are compounds that reflect the chemistry of target analytes and are typically added to samples for organic analyses to monitor the effect of the sample matrix on compound recovery.

4.5.2. For organic analyses, one or more surrogate compounds are added to each customer sample, method blank, LCS, and MS prior to extraction or analysis. The surrogates are evaluated against the method or laboratory derived acceptance criteria or against project-specific acceptance criteria specified by the client, if applicable. Any surrogate compound that is outside of these limits is

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considered to be ‘out of control’ and must be qualified appropriately. Samples with surrogate failures are typically re-extracted re-analyzed to confirm that the out-of-control value was caused by the matrix of the sample and not by some other systematic error. An exception to this would be samples that have surrogate recoveries that exceed the upper control limit but no reportable hits for target compounds. These samples would be reported, with a qualifier, because the implied high bias would not affect the final results. For methods with multiple surrogates, documentation regarding acceptance and associated compounds will be found in the individual method SOPs.

4.5.3. Deviations made from this policy must be approved by the SQM/QM prior to release of the data.

4.6. Internal Standards

4.6.1. Internal Standards are method-specific analytes added to every standard, method blank, laboratory control sample, matrix spike, matrix spike duplicate, and sample at a known concentration, prior to analysis for the purpose of adjusting the response factor used in quantifying target analytes. At a minimum, the laboratory will follow method specific guidelines for the treatment of internal standard recoveries as they are related to the reporting of data.

4.6.2. Deviations made from this policy must be approved by the SQM/QM prior to release of the data.

4.7. Field Blanks

4.7.1. Field blanks are blanks prepared at the sampling site in order to monitor for contamination that may be present in the environment where samples are collected. These field quality control samples are often referenced as field blanks, rinsate blanks, or equipment blanks. The laboratory treats field blanks as routine samples.


4.8. Trip Blanks

4.8.1. Trip blanks are blanks that originate from the laboratory as part of the sampling event and are used to monitor for contamination of samples during transport. These blanks accompany the empty sample containers to the field and then accompany the collected samples back to the laboratory. These blanks are routinely analyzed for volatile methods where ambient background contamination may occur. The laboratory treats trip blanks as routine samples.

4.9. Limit of Detection (LOD)

4.9.1. PASI laboratories are required to use a documented procedure to determine a limit of detection for each analyte of concern in each matrix reported. All sample processing steps of the preparation and analytical methods are included in this determination including any clean ups. For any test that does not have a valid LOD, sample results below the limit of quantitation (LOQ) cannot be reported.

4.9.2. The LOD is initially established for the compounds of interest for each method in a clean matrix with no target analytes present and no interferences present at a concentration that would impact the results. The LOD is then determined every time there is a change in the test method that

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affects how the test is performed or when there has been a change in the instrument that affects the sensitivity. If required by customer, method or accreditation body, the LOD will be re-established annually for all applicable methods.

4.9.3. Unless otherwise noted, the method used by PASI laboratories to determine LODs is based on the Method Detection Limit (MDL) procedure outlined in 40 CFR Part 136, Appendix B. When required by regulatory program or customer, the above referenced procedure will be followed.

4.9.4. Where specifically stated in the published method, LODs or MDLs will be performed at the listed frequency.

4.9.5. The validity of the LOD must be shown by detection (a value above zero) of the analytes in a QC sample in each quality system matrix. The QC sample must contain the analyte at no more than 3X the LOD for a single analyte test or 4X the LOD for multiple analyte tests. This verification must be performed on each instrument used for sample analysis and reporting of data. The validity of the LOD must be verified as part of the LOD determination process. This verification must be done prior to the use of the LOD for sample analysis.

4.9.6. An LOD study is not required for any analyte for which spiking solutions or quality control samples are not available such as temperature.

4.9.7. The LOD, if required, shall be verified annually for each quality system matrix, technology and analyte. In lieu of performing full LOD (MDL) studies annually, the laboratory can verify the LOD (MDL) on an annual basis, providing this verification is fully documented and does not contradict other customer or program requirements that the laboratory must follow. The requirements of this verification are:


- The spike concentration of the verification must be no more than 3X times the LOD for single analyte tests and 4X the LOD for multiple analyte tests.
- The laboratory must verify the LOD on each instrument used for the reporting of sample data.
- The laboratory must be able to identify all target analytes in the verification standard (distinguishable from noise).

4.9.8. Additional information can be found in SOP S-IN-Q-004 *Determination of LOD and LOQ* or its equivalent revision or replacement.

4.10. Limit of Quantitation (LOQ)

4.10.1. A limit of quantitation (LOQ) for every analyte of concern must be determined. For PASI laboratories, this LOQ is referred to as the Reporting Limit or RL. This RL is based on a calibration standard concentration that is used in each initial calibration. Results below the lowest calibration level may not be reported without qualification since the results would not be substantiated by a calibration standard. For methods with a determined LOD or MDL, results may be reported below the LOQ but above the LOD if they are properly qualified as estimated values. The LOQ shall be verified annually for each quality system, matrix, technology and analyte. However, the annual LOQ verification is not required if the LOD or MDL was determined or verified annually.

4.10.2. To verify the LOQ, the laboratory will prepare a sample in the same matrix used for the LCS. The sample will be spiked with target analytes at the concentration(s) equivalent to or less than the RL(s). This sample must undergo the routine sample preparation procedure including any routine sample cleanup steps. The sample is then analyzed and the recovery of each target analyte

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determined. The recovery for each target analyte must meet the laboratories current control limits for an LCS.

4.10.3. Additional information can be found in SOP S-IN-Q-004 *Determination of LOD and LOQ* or its equivalent revision or replacement.

4.11. Estimate of Analytical Uncertainty

4.11.1. PASI laboratories can provide an estimation of uncertainty for results generated by the laboratory. The estimate quantifies the error associated with any given result at a 95% confidence interval. This estimate does not include bias that may be associated with sampling. The laboratory has a procedure in place for making this estimation. In the absence of a regulatory or customer-specific procedure, PASI laboratories base this estimation on the recovery data obtained from the Laboratory Control Spikes. The uncertainty is a function of the standard deviation of the recoveries multiplied by the appropriate Student's t Factor at 95% confidence. Additional information pertaining to the estimation of uncertainty and the exact manner in which it is derived are contained in the SOP S-IN-Q-031 *Estimation of Measurement Uncertainty* or its equivalent revision or replacement.

4.11.2. The measurement of uncertainty is provided only on request by the customer, as required by specification or regulation and when the result is used to determine conformance within a specification limit.

4.12. Proficiency Testing (PT) Studies

4.12.1. PASI laboratories participate in the TNI defined proficiency testing program. PT samples are obtained from NIST approved providers and analyzed a minimum of two times per year for the relevant fields of testing per matrix.

4.12.2. The laboratory initiates corrective action whenever PT results are deemed 'unacceptable' by the PT provider. All findings and corrective actions taken are reported to the SQM/QM or their designee. A corrective action plan is initiated and this report is sent to the appropriate state accreditation agencies for their review. Additional PTs will be analyzed and reported as needed for certification purposes.


4.12.3. PT samples are treated as typical customer samples, utilizing the same staff, methods, equipment, facilities, and frequency of analysis. PT samples are included in the laboratory's normal analytical processes and do not receive extraordinary attention due to their nature.

4.12.4. Comparison of analytical results with anyone participating in the same PT study is prohibited prior to the close of the study.

4.12.5. Additional information can be found in SOP S-IN-Q-010 *Proficiency Testing Program* or its equivalent revision or replacement.

4.13. Rounding and Significant Figures

4.13.1. In general, the PASI laboratories report data to no more than three significant digits. Therefore, all measurements made in the analytical process must reflect this level of precision. In the event that a parameter that contributes to the final result has less than three significant figures of

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precision, the final result must be reported with no more significant figures than that of the parameter in question. The rounding rules listed below are descriptive of the LIMS and not necessarily of any supporting program such as Excel.

4.13.2. **Rounding:** PASI-Indianapolis follows the odd / even guidelines for rounding numbers:


- If the figure following the one to be retained is less than five, that figure is dropped and the retained ones are not changed (with three significant figures, 2.544 is rounded to 2.54).
- If the figure following the ones to be retained is greater than five, that figure is dropped and the last retained one is rounded up (with three significant figures, 2.546 is rounded to 2.55).
- If the figure following the ones to be retained is five and if there are no figures other than zeros beyond that five, then the five is dropped and the last figure retained is unchanged if it is even and rounded up if it is odd (with three significant figures, 2.525 is rounded to 2.52 and 2.535 is rounded to 2.54).

4.13.3. **Significant Digits**

4.13.3.1. PASI-Indianapolis follows the following convention for reporting to a specified number of significant figures. Unless specified by federal, state, or local requirements or on specific request by a customer, the laboratory reports:

Values > 10 – Reported to 3 significant digits

Values ≤ 10 – Reported to 2 significant digits

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5.0. DOCUMENT MANAGEMENT AND CHANGE CONTROL

5.1. Document Management

5.1.1. Additional information can be found in SOP S-ALL-Q-002 *Document Management* or its equivalent revision or replacement. Information on Pace's policy for electronic signatures can also be found in this SOP.

5.1.2. Pace Analytical Services, Inc. has an established procedure for managing documents that are part of the quality system. The list of managed documents includes, but is not limited to, Standard Operating Procedures, Quality Assurance Manuals, quality policy statements, training documents, work-processing documents, charts, posters, memoranda, notices, forms, software, and any other procedures, tables, plans, etc. that have a direct bearing on the quality system.

5.1.3. A master list of all managed documents is maintained at each facility identifying the current revision status and distribution of the controlled documents. This establishes that there are no invalid or obsolete documents in use in the facility. All documents are reviewed periodically and revised if necessary. Obsolete documents are systematically discarded or archived for audit or knowledge preservation purposes.

5.1.4. Each managed document is uniquely identified to include the date of issue, the revision identification, page numbers, the total number of pages and the issuing authorities. For complete information on document numbering, refer to SOP S-ALL-Q-003 *Document Numbering*.

5.1.5. SOPs, specifically, are available to all laboratory staff via a shared network drive and/or the Learning Management System (LMS) which is a secure repository that is accessed through an internet portal. Other requirements for this system are as follows:


- Electronic documents must be readily accessible to all facility employees.
- All hardcopy SOPs must be obtained from the Quality Department.

5.1.6. **Quality Assurance Manual (QAM):** The Quality Assurance Manual is the company-wide document that describes all aspects of the quality system for PASI. The base QAM template is distributed by the Corporate Quality Department to each of the SQMs/QMs. The local management personnel modify the necessary and permissible sections of the base template and submit those modifications to the Corporate Director of Quality for review. Once approved and signed by both the CEO and the Director of Quality; the SGM/GM/AGM/OM, the SQM/QM, and any Technical Directors sign the Quality Assurance Manual. Each SQM/QM is then in charge of distribution to employees, external customers or regulatory agencies and maintaining a distribution list of controlled document copies. The Quality Assurance Manual template is reviewed on an annual basis by all of the PASI SQMs/QMs and revised accordingly by the Director of Quality.

5.1.7. Standard Operating Procedures (SOPs)

5.1.7.1. SOPs fall into two categories: company-wide documents and facility specific documents. Company-wide SOPs start with the prefix S-ALL- and local SOPs start with the individual facility prefix.

5.1.7.2. The purpose of the company-wide SOPs is to establish policies and procedure that are common and applicable to all PASI facilities. Company-wide SOPs are document-controlled by the corporate quality office and signed copies are distributed to all of the SQMs/QMs. The local management personnel sign the company-wide SOPs. The SQM/QM is then in charge of

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distribution to employees, external customers, or regulatory agencies and maintaining a distribution list of controlled document copies.

5.1.7.3. Local PASI facilities are responsible for developing facility-specific SOPs applicable to their respective facility. The local facility develops these facility-specific SOPs based on the corporate-wide SOP template. This template is written to incorporate a set of minimum method requirements and PASI best practice requirements. The local facilities may add to or modify the corporate-wide SOP template provided there are no contradictions to the minimum method or best practice requirements. Facility-specific SOPs are controlled by the applicable SQM/QM according to the corporate document management policies.

5.1.7.4. SOPs are reviewed every two years at a minimum although a more frequent review may be required by some state or federal agencies or customers. If no revisions are made based on this review, documentation of the review itself is made by the addition of new signatures on the cover page. If revisions are made, documentation of the revisions is made in the revisions section of each SOP and a new revision number is applied to the SOP. This provides a historical record of all revisions.

5.1.7.5. All copies of superseded SOPs are removed from general use and the original copy of each SOP is archived for audit or knowledge preservation purposes. This ensures that all PASI employees use the most current version of each SOP and provides the SQM/QM with a historical record of each SOP.

5.1.7.6. Additional information can be found in SOP S-ALL-Q-001 *Preparation of SOPs* or its equivalent revision or replacement.


5.2. Document Change Control

5.2.1. Changes to managed documents are reviewed and approved in the same manner as the original review. Any revision to a document requires the approval of the applicable signatories. After revisions are approved, a revision number is assigned and the previous version of the document is officially retired. Copies may be kept for audit or knowledge preservation purposes.

5.2.2. All controlled copies of the previous document are replaced with controlled copies of the revised document and the superseded copies are destroyed or archived. All affected personnel are advised that there has been a revision and any necessary training is scheduled.

5.3. Management of Change

5.3.1. The process for documenting necessary changes within the laboratory network are not typically handled using the corrective or preventive action system as outlined in section 9.0. Management of Change is a proactive approach to dealing with change to minimize the potential negative impact of systematic change in the laboratory and to ensure that each change has a positive desired outcome. This process will primarily be used for the implementation of large scale projects and information system changes as a means to apply consistent systems or procedures within the laboratory network. The request for change is submitted by the initiator and subsequently assigned to an individual or team for development and planning. The final completion of the process culminates in final approval and verification that the procedure was effectively implemented. Additional information can be found in SOP S-IN-Q-036 *Management of Change* or its equivalent revision or replacement.

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6. EQUIPMENT AND MEASUREMENT TRACEABILITY

Each PASI facility is equipped with sufficient instrumentation and support equipment to perform the relevant analytical testing or field procedures performed by each facility. Support equipment includes chemical standards, thermometers, balances, disposable and mechanical pipettes, etc. This section details some of the procedures necessary to maintain traceability and to perform proper calibration of instrumentation and support equipment. See Attachment III for a list of equipment currently used at the PASI - Indianapolis facility.

6.1. Standards and Traceability

6.1.1. Each PASI facility retains all pertinent information for standards, reagents, and chemicals to assure traceability to a national standard. This includes documentation of purchase, receipt, preparation, and use.

6.1.2. Upon receipt, all purchased standard reference materials are recorded into a standard logbook or database and assigned a unique identification number. The entries include the facility's unique identification number, the chemical name, manufacturer name, manufacturer's identification numbers, receipt date, and expiration date. Vendor's certificates of analysis for all standards, reagents, or chemicals are retained for future reference.

6.1.3. Subsequent preparations of intermediate or working solutions are also documented in a standard logbook or database. These entries include the stock standard name and lot number, the solvents used for preparation, the solvent lot number and manufacturer, the preparation steps, preparation date, expiration dates, preparer's initials, and a unique PASI identification number. This number is used in any applicable sample preparation or analysis logbook so the standard can be traced back to the standard preparation record. This process ensures traceability back to the national standard.

6.1.4. All prepared standard or reagent containers include the PASI identification number, the standard or chemical name, the date of preparation, the date of expiration, the concentration with units, and the preparer's initials. This ensures traceability back to the standard preparation logbook.


6.1.5. For containers that are too small to accommodate labels that list all of the above information associated with a standard, the minimum required information will be PASI standard ID and expiration date. This assures that no standard will be used past its assigned expiration date.

6.1.6. If a second source standard is required to verify an existing calibration or spiking standard, this standard should be obtained from a different manufacturer or from a different lot unless client specific QAPP requirements state otherwise.

6.1.7. Additional information concerning standards and reagent traceability can be found in the SOP S-ALL-Q-025 *Standard and Reagent Management and Traceability* or its equivalent revision or replacement.

6.2. General Analytical Instrument Calibration Procedures

6.2.1. All support equipment and instrumentation are calibrated or checked before use to ensure proper functioning and verify that the laboratory's requirements are met. All calibrations are performed by, or under the supervision of, an experienced analyst at scheduled intervals against either certified standards

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traceable to recognized national standards or reference standards whose values have been statistically validated.

6.2.2. Results from all calibration standards analyzed must be included in constructing the calibration curve with the following exceptions:

- The lowest level calibration standard may be removed from the calibration as long as the remaining number of concentration levels meets the minimum established by the method and standard operating procedure. For multi-parameter methods, this may be done on an individual analyte basis. The reporting limit must be adjusted to the lowest concentration included in the calibration curve.
- The highest level calibration standard may be removed from the calibration as long as the remaining number of concentration levels meets the minimum established by the method and standard operating procedure. For multi-parameter methods, this may be done on an individual analyte basis. The upper limit of quantitation must be adjusted to the highest concentration included in the calibration curve.
- Multiple points from either the high end or the low end of the calibration curve may be excluded as long as the remaining points are contiguous in nature and the minimum number of levels remains as established by method or standard operating procedure. The reporting limit or quantitation range, whichever is appropriate, must be adjusted accordingly.
- Results from a concentration level between the lowest and highest calibration levels can only be excluded from an initial calibration curve for a documentable and acceptable cause with approval from the responsible department supervisor and the local SQM/QM or their designee. An acceptable cause is defined as an obvious sample introduction issue that resulted in no response or a documented response that is less than the lowest standard used in the ICAL. A suspected incorrectly prepared standard is not considered to be an acceptable cause. The results for all analytes are to be excluded. The point must be replaced by re-analysis. Re-analysis must occur within the same 12-hour tune time period for GC/MS methodologies or within 8 hours of the initial analysis of that standard for non-GC/MS methodologies. All samples analyzed prior to the re-analyzed calibration curve point must be re-analyzed after the calibration curve is completed and re-processed against the final calibration curve.

6.2.3. Calibration standards for each parameter are chosen to establish the linear range of the instrument and must bracket the concentrations of those parameters measured in the samples. The lowest calibration standard is the lowest concentration for which quantitative data may be reported. Data reported below this level is considered to have less certainty and must be reported using appropriate data qualifiers or explained in a narrative. The highest calibration standard is the highest concentration for which quantitative data may be reported. Data reported above this level is considered to have less certainty and must be reported using appropriate data qualifiers or explained in the narrative. Any specific method requirement for number and type of calibration standards supersedes the general requirement. Instrument and method specific calibration criteria are explained within the specific analytical standard operating procedures for each facility.

6.2.4. Instrumentation or support equipment that cannot be calibrated to specification or is otherwise defective is clearly labeled as out-of-service until it has been repaired and tested to demonstrate it meets the laboratory's specifications. All repair and maintenance activities including service calls are documented in the maintenance log. Equipment sent off-site for calibration testing is packed and transported to prevent breakage and is in accordance with the calibration laboratory's recommendations.

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6.2.5. In the event that recalibration of a piece of test equipment indicates the equipment may have been malfunctioning during the course of sample analysis, an investigation is performed. The results of the investigation along with a summary of the information reviewed are documented and maintained by the SQM/QM. If the investigation indicates sample results have been impacted, the customer is notified within 30 days. This allows for sufficient investigation and review of documentation to determine the impact on the analytical results. Instrumentation found to be consistently out of calibration is either repaired and positively verified or taken out of service and replaced.

6.2.6. Raw data records are retained to document equipment performance. Sufficient raw data is retained to reconstruct the instrument calibration and explicitly connect the continuing calibration verification to the initial calibration.

6.2.7. General Organic Calibration Procedures


6.2.7.1. Calibration standards are prepared at a minimum of five concentrations for organic analyses. Initial calibration curves are evaluated against appropriate statistical models as required by the analytical methods. Curves that do not meet the appropriate criteria require corrective action that may include re-running the initial calibration curve. Rounding to meet initial calibration criteria is not allowed, that is, 15.3 cannot be rounded down to meet a $\leq 15\%$ RSD requirement. This also applies to linear and non-linear fit requirements. Whenever possible, initial calibrations are verified with an initial calibration verification standard (ICV) obtained from a second manufacturer or second lot from the same manufacturer if that lot can be demonstrated as prepared independently from other lots prior to the analysis of samples. Sample results are quantitated from the initial calibration unless otherwise required by regulation, method, or program.

6.2.7.2. The calibration curve is periodically verified by the analysis of a mid-level continuing calibration verification (CCV) standard during the course of sample analysis. Rounding to meet continuing calibration criteria is not allowed, that is, 15.3 cannot be rounded down to meet a $\leq 15\%$ D requirement. Continuing calibration verification is performed at the beginning and end, or at other specified intervals within each analytical batch for external calibration procedures or at the beginning of the analytical batch for internal standard procedures. This verification standard must meet acceptance criteria in order for sample analysis to proceed.

6.2.7.3. In the event that the CCV does not meet the acceptance criteria, a second CCV may be injected as part of the diagnostic evaluation and corrective action investigation. If the second CCV is acceptable, the analytical sequence may be continued. If both CCVs fail, the analytical sequence is terminated and corrective action is initiated. Sample analysis cannot begin until documented corrective action has been completed and a method compliant CCVs has been analyzed. If required by specific state, program, or customer specification, the instrument is re-calibrated after two consecutive CCV failures. All samples analyzed subsequent to the last compliant CCV are re-analyzed for methodologies using external calibration.

6.2.7.4. When instruments are operating unattended, autosamplers may be programmed to inject consecutive CCVs as a preventative measure against CCV failure with no corrective action. In this case, both CCVs must be evaluated to determine potential impact to the results. A summary of the decision tree and necessary documentation are listed below:

- If both CCVs meet the acceptance criteria, the analytical sequence is allowed to continue without corrective action. The 12 hour clock begins with the injection of the second CCV.
- If the first CCV does not meet the acceptance criteria and the second CCV is acceptable, the analytical sequence is continued.

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- If the first CCV meets the acceptance criteria and the second CCV is out of control, the samples analyzed subsequent to the out-of-control CCV must be re-analyzed in a compliant analytical sequence.
- If both CCVs are out of control, all samples subsequent to the last acceptable CCV must be re-analyzed in a compliant analytical sequence.

6.2.7.5. Some analytical methods require that samples be bracketed by passing CCVs analyzed both before and after the samples. This is specific to each method but, as a general rule, all external calibration methods require bracketing CCVs. Most internal standard calibrations do not require bracketing CCVs.

6.2.7.6. Some analytical methods require verification based on a time interval; some methods require a frequency based on an injection interval. The type and frequency of the calibration verifications is dependent on both the analytical method and possibly on the quality program associated with the samples. The type and frequency of calibration verification will be documented in the method specific SOP employed by each laboratory.

6.2.8. General Inorganic Calibration Procedures

6.2.8.1. The instrument is initially calibrated with standards at multiple concentrations to establish the linearity of the instrument's response. A calibration blank is also included. Initial calibration curves are evaluated against appropriate statistical models as required by the analytical methods. Rounding to meet initial calibration criteria is not allowed, that is, 15.3 cannot be rounded down to meet a $\leq 15\%$ RSD requirement. This also applies to linear and non-linear fit requirements. The number of calibration standards used depends on the specific method criteria or customer project requirements, although normally a minimum of three standards is used.


6.2.8.2. The ICP and ICP/MS can be standardized with a zero point and a single point calibration if:

- Prior to analysis, the zero point and the single point calibration are analyzed and a linear range has been established,
- Zero point and single point calibration standards are analyzed with each analytical batch
- A standard corresponding to the LOQ is analyzed with the batch and meets the established acceptance criteria
- The linearity is verified at the frequency established by the method or manufacturer.

6.2.8.3. Whenever possible, initial calibrations are verified with an initial calibration verification standard (ICV) obtained from a second manufacturer or second lot from the same manufacturer if the lot can be demonstrated as prepared independently from other lots prior to the analysis of samples. Sample results are quantitated from the initial calibration unless otherwise required by regulation, method, or program.

6.2.8.4. During the course of analysis, the calibration curve is periodically verified by the analysis of calibration verification standards (CCV). A calibration verification standard is analyzed within each analytical batch at method/program specific intervals to verify that the initial calibration is still valid. The CCV is also analyzed at the end of the analytical batch.

6.2.8.5. A calibration blank is also run with each calibration verification standard to verify the cleanliness of the system. All reported results must be bracketed by acceptable CCVs. Instrument

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and method specific calibration acceptance criteria are explained within the specific analytical standard operating procedures for each facility.

6.2.8.6. Interference check standards are also analyzed per method requirements and must meet acceptance criteria for metals analyses.

6.3. Support Equipment Calibration Procedures

6.3.1. All support equipment is calibrated or verified at least annually using NIST traceable references over the entire range of use. The results of calibrations or verifications must be within the specifications required or the equipment will be removed from service until repaired. The laboratory maintains records to demonstrate the correction factors applied to working thermometers.

6.3.2. On each day the equipment is used, balances, ovens, refrigerators, freezers, and water baths are checked in the expected use range with NIST traceable references in order to ensure the equipment meets laboratory specifications and these checks are documented appropriately.

6.3.3. Analytical Balances

6.3.3.1. Each analytical balance is calibrated, and adjusted if necessary, at least annually by a qualified service technician. The calibration of each balance is verified each day of use with working calibration weights traceable to NIST bracketing the range of use. Working calibration weights are verified against certified reference weights on an annual basis. Certified reference weights are ASTM Class 1 or equivalent that have been calibrated against a NIST standard weight and are re-certified every 5 years at a minimum against a NIST traceable reference. Some accrediting agencies may require more frequent checks. If balances are calibrated by an external agency, verification of their weights must be provided. All information pertaining to balance maintenance and calibration is recorded in the individual balance logbook and/or is maintained on file in the Quality department.

6.3.4. Thermometers


6.3.4.1. Certified reference thermometers are maintained for checking calibration of working thermometers or sensors. Certified reference thermometers are provided with NIST traceability for initial calibration and are re-certified, at a minimum, every 3 years with equipment directly traceable to NIST.

6.3.4.2. Working thermometers and sensors are verified against the certified reference thermometers annually according to corporate metrology procedures. Each thermometer or sensor is individually numbered and assigned a correction factor or electronic offset based on the NIST reference source. In addition, working thermometers or sensors are visually inspected by laboratory personnel prior to use and observed temperatures are documented manually or recorded electronically.

6.3.4.3. Laboratory thermometer and sensor inventory and calibration data are maintained in the Quality department.

6.3.5. pH/Electrometers

6.3.5.1. The meter is calibrated before use each day, using fresh buffer solutions.

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6.3.6. Spectrophotometers

6.3.6.1. During use, spectrophotometer performance is checked at established frequencies in analysis sequences against initial calibration verification (ICV) and continuing calibration verification (CCV) standards.

6.3.7. Mechanical Volumetric Dispensing Devices

6.3.7.1. Mechanical volumetric dispensing devices including bottle top dispensers used for critical volumes, pipettes, and burettes, excluding Class A volumetric glassware, are checked for accuracy on a quarterly basis. Glass microliter syringes are considered Class A volumetric glassware.

6.3.7.2. Additional information regarding calibration and maintenance of laboratory support equipment can be found in SOP S-IN-Q-157 *Support Equipment* or its equivalent revision or replacement.

6.4. Instrument/Equipment Maintenance

6.4.1. The objectives of the Pace Analytical maintenance program are twofold: to establish a system of instrument care that maintains instrumentation and equipment at required levels of calibration and sensitivity, and to minimize loss of productivity due to repairs.

6.4.2. The Operations Manager and/or department manager/supervisors are responsible for providing technical leadership to evaluate new equipment, solve equipment problems, and coordinate instrument repair and maintenance. Analysts have the primary responsibility to perform routine maintenance.


6.4.3. To minimize downtime and interruption of analytical work, preventative maintenance is routinely performed on each analytical instrument. Up-to-date instructions on the use and maintenance of equipment are available to staff in the department where the equipment is used.

6.4.4. Department manager/supervisors are responsible for maintaining an adequate inventory of spare parts required to minimize equipment downtime. This inventory includes parts and supplies that are subject to frequent failure, have limited lifetimes, or cannot be obtained in a timely manner should a failure occur.

6.4.5. All major equipment and instrumentation items are uniquely identified to allow for traceability. Equipment/instrumentation is, unless otherwise stated, identified as a system and not as individual pieces. The laboratory maintains equipment records may include the following:


- The name of the equipment and its software
- The manufacturer's name, type, and serial number
- Approximate date received and date placed into service
- Current location in the laboratory
- Condition when received (new, used, etc.)
- Copy of any manufacturer's manuals or instructions
- Dates and results of calibrations and next scheduled calibration (if known)
- Details of past maintenance activities, both routine and non-routine
- Details of any damage, modification or major repairs

6.4.6. All instrument maintenance is documented in maintenance logbooks that are assigned to each particular instrument, system, or department.

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6.4.7. The maintenance log entry must include a summary of the results of analysis and an indication by the analyst that the instrument has been returned to an in-control status. In addition, each entry must include the initials of the analyst making the entry, the dates the maintenance actions were performed, and the date the entry was made in the maintenance logbook, if different from the date(s) of the maintenance.

6.4.8. Any equipment that has been subjected to overloading or mishandling, or that gives suspect results, or has been shown to be defective, is taken out of service and clearly identified. The equipment shall not be used to analyze customer samples until it has been repaired and shown to perform satisfactorily.

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7. CONTROL OF DATA

Analytical results processing, verification, and reporting are procedures employed that result in the delivery of defensible data. These processes include, but are not limited to, calculation of raw data into final concentration values, review of results for accuracy, evaluation of quality control criteria and assembly of technical reports for delivery to the data user.

All analytical data undergo a well-defined, well-documented multi-tier review process prior to being reported to the customer. This section describes procedures used by PASI for translating raw analytical data into accurate final sample reports as well as PASI data storage policies.

7.1. Analytical Results Processing

7.1.1. When analytical, field, or product testing data is generated, it is either recorded in a bound laboratory logbook, copies of computer-generated printouts are appropriately labeled and filed, or electronic data files are labeled and organized electronically. These logbooks and other laboratory records are kept in accordance with each facility's SOP for documentation storage and archival. If the laboratory chooses to minimize or eliminate its paper usage, these records can be kept on electronic media. In this case, the laboratory must ensure that there are sufficient redundant electronic copies so no data is lost due to unforeseen computer issues.

7.1.2. The primary analyst is responsible for initial data reduction and review. This includes confirming compliance with required methodology, verifying calculations, evaluating quality control data, noting non-conformances in logbooks or as qualifiers or narratives, and uploading analytical results into the LIMS. The primary analyst must be clearly identified in all applicable logbooks, spreadsheets and LIMS fields.


7.1.3. The primary analyst then compiles the initial data package for verification. This compilation must include sufficient documentation for data review. It may include standard calibrations, chromatograms, manual integration documentation, sample preparation logs, electronic printouts, chain of custody forms, and logbook copies.

7.1.4. Some agencies or customers require different levels of data reporting. For these special levels, the primary analyst may need to compile additional project information, such as initial calibration data or extensive spectral data, before the data package proceeds to the verification step.

7.2. Data Verification

7.2.1. Data verification is the process of examining data and accepting or rejecting it based on pre-defined criteria. This review step is designed to ensure that reported data are free from calculation and transcription errors, quality control parameters are evaluated, and that any non-conformances are properly documented.

7.2.2. Analysts performing the analysis and subsequent data reduction have primary responsibility for quality of the data produced. The primary analyst initiates the data verification process by reviewing and accepting the data, provided QC criteria have been met for the samples being reported. Data review checklists, either hardcopy or electronic, are used to document the data review process. The primary analyst is responsible for the initial input of the data into the LIMS. The primary analyst and secondary data reviewer must be clearly identified on all applicable data review checklists.

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7.2.3. The completed data package is then sent to a designated qualified secondary reviewer other than the primary reviewer. The following criteria have been established to qualify someone as a data reviewer. To perform secondary data reviewer, the reviewer must:

7.2.3.1. Have a current Demonstration of Capability (DOC) study on file and have an SOP acknowledgement form on file for the method/procedure being reviewed; or, ^{See Note}

7.2.3.2. Have a DOC on file for a similar method/technology (i.e., GC/MS) and have an SOP acknowledgment form on file for the method/procedure being reviewed; or, ^{See Note}

7.2.3.3. Supervise or manage a Department and have an SOP acknowledgment form on file for the method/procedure being reviewed; or,

7.2.3.4. Have significant background in the department/methods being reviewed through education or experience and have an SOP acknowledgment form on file for the method/procedure being reviewed.

Note: Secondary reviewer status must be approved personally by the SQM/QM or SGM/GM/AGM/OM in the event that this person has no prior experience on the specific method or general technology.

7.2.4. This reviewer provides an independent technical assessment of the data package and technical review for accuracy according to methods employed and laboratory protocols. This assessment involves a quality control review for use of the proper methodology and detection limits, compliance to quality control protocol and criteria, presence and completeness of required deliverables, and accuracy of calculations and data quantitation. The reviewer also validates the data entered into the LIMS.

7.2.5. Once the data have been technically reviewed and approved, authorization for release of the data from the analytical section is indicated by initialing and dating the data review checklist or otherwise initialing and dating the data or designating the review of data electronically. The Operations or Project Manager examines the report for method appropriateness, detection limits and QC acceptability. Any deviations from the referenced methods are checked for documentation and validity, and QC corrective actions are reviewed for successful resolution.

7.2.6. Additional information regarding data review procedures can be found in SOP S-IN-Q-016 *Data Review, Validation and Approval* or its equivalent revision or replacement.


7.3. Data Reporting

7.3.1. Data for each analytical fraction pertaining to a particular PASI project number are delivered to the Project Manager for assembly into the final report. All points mentioned during technical and QC reviews are included in a case narrative if there is potential for data to be impacted.

7.3.2. Final reports are prepared according to the level of reporting required by the customer and can be transmitted to the customer via hardcopy or electronic deliverable. A standard PASI final report consists of the following components:

7.3.2.1. A title which designates the report as “Final Report”, “Laboratory Results”, “Certificate of Results”, etc.;

7.3.2.2. Name and address of laboratory and/or subcontracted laboratories, if used;

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7.3.2.3. Phone number and name of laboratory contact to where questions can be referred;

7.3.2.4. A unique identification number for the report. The pages of the report shall be numbered and a total number of pages shall be indicated;

7.3.2.5. Name and address of customer and name of project;

7.3.2.6. Unique identification of samples analyzed as well as customer sample IDs;

7.3.2.7. Identification of any sample that did not meet acceptable sampling requirements of the relevant governing agency, such as improper sample containers, holding times missed, sample temperature, etc.;

7.3.2.8. Date and time of collection of samples, date of sample receipt by the laboratory, dates of sample preparation and analysis, and times of sample preparation and analysis when the holding time for either is 72 hours or less;

7.3.2.9. Identification of the test methods used;

7.3.2.10. Identification of sampling procedures if sampling was conducted by the laboratory;

7.3.2.11. Deviations from, additions to, or exclusions from the test methods. These can include failed quality control parameters, deviations caused by the matrix of the sample, etc., and can be shown as a case narrative or as defined qualifiers to the analytical data;

7.3.2.12. Identification of whether calculations were performed on a dry or wet-weight basis;

7.3.2.13. Reporting limits used;

7.3.2.14. Final results or measurements, supported by appropriate chromatograms, charts, tables, spectra, etc., as required;

7.3.2.15. A signature and title, electronic or otherwise, of person accepting responsibility for the content of the report;

7.3.2.16. Date report was issued;

7.3.2.17. A statement clarifying that the results of the report relate only to the samples tested or to the samples as they were received by the laboratory;

7.3.2.18. If necessary, a statement indicating that the report must not be reproduced except in full, without the written approval of the laboratory;


7.3.2.19. Identification of all test results provided by a subcontracted laboratory or other outside source;

7.3.2.20. Identification of results obtained outside of quantitation levels.

In addition to the requirements listed above, final reports shall also contain the following items when necessary for the interpretation of results:

7.3.2.21. Deviations from, additions to, or exclusions from the test method, and information on specific test conditions, such as environmental conditions;

7.3.2.22. Where relevant, a statement of compliance/non-compliance with requirements and/or specifications (e.g., the TNI standard);

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7.3.2.23. Where applicable, a statement on the estimated uncertainty of measurement; information on uncertainty is needed in test reports when it is relevant to the validity or application of the test results, when a customer's instruction so requires, or when the uncertainty affects compliance to a specification limit;

7.3.2.24. Where appropriate and needed, opinions and interpretations, which may include opinions on the compliance/non-compliance of the results with requirements, fulfillment of contractual requirements, recommendations on how to use the results, and guidance to be used for improvement;

7.3.3. Any changes made to a final report shall be designated as "Revised" or equivalent wording. The laboratory must keep sufficient archived records of all laboratory reports and revisions. For higher levels of data deliverables, a copy of all supporting raw data is sent to the customer along with a final report of results. When possible, the PASI facility will provide electronic data deliverables (EDD) as required by contracts or upon customer request.

7.3.4. Customer data that requires transmission by telephone, telex, facsimile or other electronic means undergoes appropriate steps to preserve confidentiality.

7.3.5. The following positions are the only approved signatories for PASI final reports:


- Senior General Manager
- General Manager
- Assistant General Manager
- Senior Quality Manager
- Quality Manager
- Client Services Manager
- Project Manager
- Project Coordinator

7.4. Data Security

7.4.1. All data including electronic files, logbooks, extraction/digestion/distillation worksheets, calculations, project files and reports, and any other information used to produce the technical report are maintained secured and retrievable by the PASI facility.

7.5. Data Archiving

7.5.1. All records compiled by PASI are maintained legible and retrievable and stored secured in a suitable environment to prevent loss, damage, or deterioration by fire, flood, vermin, theft, and/or environmental deterioration. Records are retained for a minimum of five years unless superseded by federal, state, contractual, and/or accreditation requirements. These records may include, but are not limited to, customer data reports, calibration and maintenance of equipment, raw data from instrumentation, quality control documents, observations, calculations, and logbooks. These records are retained in order to provide for possible historical reconstruction including sampling, receipt, preparation, analysis, and personnel involved. TNI-related records will be made readily available to accrediting authorities. Access to archived data is documented and controlled by the SQM/QM or designee.


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7.5.2. Records that are computer generated have either a hard copy or electronic write protected backup copy. Hardware and software necessary for the retrieval of electronic data is maintained with the applicable records. Archived electronic records are stored protected against electronic and/or magnetic sources.

7.5.3. In the event of a change in ownership, accountability or liability, reports of analyses performed pertaining to accreditation will be maintained by the acquiring entity for a minimum of five years. In the event of bankruptcy, laboratory reports and/or records will be transferred to the customer and/or the appropriate regulatory entity upon request.

7.6. Data Disposal

7.6.1. Data that has been archived for the facility's required storage time may be disposed of in a secure manner by shredding, returning to customer, or utilizing some other means that does not jeopardize data confidentiality. Records of data disposal will be archived for a minimum of five years unless superseded by federal, contractual, and/or accreditation requirements. Data disposal includes any preliminary or final reports that are disposed.

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8. QUALITY SYSTEM AUDITS AND REVIEWS

8.1. Internal Audits

8.1.1. Responsibilities

8.1.1.1. The SQM/QM is responsible for designing and/or conducting internal audits in accordance with a predetermined schedule and procedure. Since internal audits represent an independent assessment of laboratory functions, the auditor must be functionally independent from laboratory operations to ensure objectivity. The auditor must be trained, qualified, and familiar enough with the objectives, principles, and procedures of laboratory operations to be able to perform a thorough and effective evaluation. The SQM/QM evaluates audit observations and verifies the completion of corrective actions. In addition, a periodic corporate audit will be conducted. The corporate audits will focus on the effectiveness of the Quality System as outlined in this manual but may also include other quality programs applicable to an individual laboratory.

8.1.2. Scope and Frequency of Internal Audits


8.1.2.1. The complete internal audit process consists of the following four sections:

- Raw Data Review audits- conducted according to a schedule per local SQM/QM. A certain number of these data review audits are conducted per quarter to accomplish this yearly schedule;
- Quality System audits- considered the traditional internal audit function and includes analyst interviews to help determine whether practice matches method requirements and SOP language;
- Final Report reviews;
- Corrective Action Effectiveness Follow-up.

8.1.2.2. Internal systems audits are conducted yearly at a minimum. The scope of these audits includes evaluation of specific analytical departments or a specific quality related system as applied throughout the laboratory.

8.1.2.3. Where the identification of non-conformities or departures cast doubt on the laboratory's compliance with its own policies and procedures, the lab must ensure that the appropriate areas of activity are audited as soon as possible. Examples of system-wide elements that can be audited include:

- Quality Systems documents, such as Standard Operating Procedures, training documents, Quality Assurance Manual, and all applicable addenda
- Data records and non-technical documents
- Personnel and training files.
- General laboratory safety protocols.
- Chemical handling practices, such as labeling of reagents, solutions, and standards as well as all associated documentation.
- Documentation concerning equipment and instrumentation, calibration/maintenance records, operating manuals.
- Sample receipt and management practices.
- Analytical documentation, including any discrepancies and corrective actions.

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- General procedures for data security, review, documentation, reporting, and archiving.
- Data integrity issues such as proper manual integrations.

8.1.2.4. When the operations of a specific department are evaluated, a number of additional functions are reviewed including:

- Detection limit studies
- Internal chain of custody documentation
- Documentation of standard preparations
- Quality Control limits and Control charts

8.1.2.5. Certain projects may require an internal audit to ensure laboratory conformance to site work plans, sampling and analysis plans, QAPPs, etc.

8.1.2.6. A representative number of data audits are completed annually. Findings from these data audits are handled in the same manner as those from other internal and external audits.

8.1.2.7. The laboratory, as part of their overall internal audit program, ensures that a review is conducted with respect to any evidence of inappropriate actions or vulnerabilities related to data integrity. Discovery and reporting of potential data integrity issues are handled in a confidential manner. All investigations that result in findings of inappropriate activity are fully documented, including the source of the problem, the samples and customers affected the impact on the data, the corrective actions taken by the laboratory, and which final reports had to be re-issued. Customers must be notified within 30 days after the data investigation is completed and the impact to final results is assessed.


8.1.3. Internal Audit Reports and Corrective Action Plans

8.1.3.1. Additional information can be found in SOP S-ALL-Q-011 *Audits and Inspections* or its equivalent revision or replacement.

8.1.3.2. A full description of the audit, including the identification of the operation audited, the date(s) on which the audit was conducted, the specific systems examined, and the observations noted are summarized in an internal audit report. Although other personnel may assist with the performance of the audit, the SQM/QM writes and issues the internal audit report identifying which audit observations are deficiencies that require corrective action.

8.1.3.3. When audit findings cast doubt on the effectiveness of the operations or on the correctness of validity of the laboratory's environmental test results, the laboratory will take timely corrective action and notify the customer in writing within three business days, if investigations show that the laboratory results may have been affected.

8.1.3.4. Once completed, the internal audit report is issued jointly to the SGM/GM/AGM/OM and the manager(s)/supervisor(s) of the audited operation at a minimum. The responsible manager(s)/supervisor(s) responds within 14 days with a proposed plan to correct all of the deficiencies cited in the audit report. The SQM/QM may grant additional time for responses to large or complex deficiencies, not to exceed 30 days. Each response must include timetables for completion of all proposed corrective actions.

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8.1.3.5. The SQM/QM reviews the audit responses. If the response is accepted, the SQM/QM uses the action plan and timetable as a guideline for verifying completion of the corrective action(s). If the SQM/QM determines that the audit response does not adequately address the correction of cited deficiencies, the response will be returned for modification.

8.1.3.6. To complete the audit process, the SQM/QM performs a re-examination of the areas where deficiencies were found to verify that all proposed corrective actions have been implemented. An audit deficiency is considered closed once implementation of the necessary corrective action has been audited and verified. This is usually within 60-90 days after implementation. If corrective action cannot be verified, the associated deficiency remains open until that action is completed.

8.2. External Audits

8.2.1. PASI laboratories are audited regularly by regulatory agencies to maintain laboratory certifications and by customers to maintain appropriate specific protocols.


8.2.2. Audit teams external to the company review the laboratory to assess the effectiveness of systems and degree of technical expertise. The SQM/QM and other QA staff host the audit team and assist in facilitation of the audit process. Generally, the auditors will prepare a formalized audit report listing deficiencies observed and follow-up requirements for the laboratory. In some cases, items of concern are discussed during a debriefing convened at the end of the on-site review process.

8.2.3. The laboratory staff and supervisors develop corrective action plans to address any deficiencies with the guidance of the SQM/QM. The SGM/GM/AGM/OM provides the necessary resources for staff to develop and implement the corrective action plans. The SQM/QM collates this information and provides a written response to the audit team. The response contains the corrective action plan and expected completion dates for each element of the plan. The SQM/QM follows-up with the laboratory staff to ensure corrective actions are implemented and that the corrective action was effective.

8.3. Quarterly Quality Reports

8.3.1. The SQM/QM is responsible for preparing a quarterly report to management summarizing the effectiveness of the laboratory Quality Systems. This status report may include:

- Overview of quality activities for the quarter
- Certification status
- Proficiency Testing study results
- SOP revision activities
- Company-wide 3P Document implementation
- External audit findings
- Internal audit (method/system) findings
- Manual integration audit findings (Mintminer)
- Raw Data and Final Report review findings
- MDL activities
- Corrective action activities
- Training activity status
- Other significant Quality System items

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8.3.2. The Corporate Director of Quality utilizes the information from each laboratory to make decisions impacting the quality program compliance of the company as a whole. Each SGM/GM/AGM/OM utilizes the quarterly report information to make decisions impacting Quality Systems and operational systems at a local level.

8.3.3. Additional information can be found in SOP S-ALL-Q-014 *Quarterly Quality Report* or its equivalent revision or replacement.

8.4. Annual Managerial Review

8.4.1. A managerial review of Quality Systems is performed on an annual basis at a minimum. This allows for assessing program effectiveness and introducing changes and/or improvements.

8.4.2. The managerial review must include the following topics of discussion:

- Suitability of quality management policies and procedures
- Manager/Supervisor reports
- Internal audit results
- Corrective and preventative actions
- External assessment results
- Proficiency testing studies
- Sample capacity and scope of work changes
- Customer feedback, including complaints
- Recommendations for improvement,
- Other relevant factors, such as quality control activities, resources, and staffing.

8.4.3. This managerial review must be documented for future reference and copies of the report are distributed to laboratory staff. Results should feed into the laboratory planning system and should include goals, objectives, and action plans for the coming year. The laboratory shall ensure that any actions identified during the review are carried out within an appropriate and agreed upon timescale.


8.5. Customer Service Reviews

8.5.1. As part of the annual managerial review listed previously, the sales and project management staff is responsible for reporting on customer feedback, including complaints. The acquisition of this information is completed by performing surveys.

8.5.2. The sales staff continually receives customer feedback, both positive and negative, and reports this feedback to the laboratory management in order for them to evaluate and improve their management system, testing activities and customer service.

8.5.3. In addition, the labs must be willing to cooperate with customers or their representatives to clarify customer requests and to monitor the laboratory's performance in relation to the work being performed for the customers.

8.5.4. Customer service is an important aspect to Pace's overall objective of providing a quality product. Good communication should be provided to the customer's throughout projects. The lab should inform the customer of any delay or major deviations in the performance of analytical tests.

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9. CORRECTIVE ACTION

Additional information can be found in SOP S-IN-Q-012 *Corrective and Preventive Actions* or its equivalent revision or replacement.

During the process of sample handling, preparation, and analysis, or during review of quality control records, or during reviews of non-technical portions of the lab, certain occurrences may warrant the necessity of corrective actions. These occurrences may take the form of analyst errors, deficiencies in quality control, method deviations, or other unusual circumstances. The Quality System of PASI provides systematic procedures for the documentation, monitoring, completion of corrective actions, and follow-up verification of the effectiveness of these corrective actions. This can be done using PASI's LabTrack system that lists among at a minimum, the deficiency by issue number, the deficiency source, responsible party, root cause, resolution, due date, and date resolved.

9.1. Corrective Action Documentation

9.1.1. The following items are examples of sources of laboratory deviations or non-conformances that warrant some form of documented corrective action:


- Internal Laboratory Non-Conformance Trends
- PE/PT Sample Results
- Internal and External Audits
- Data or Records Review (including non-technical records)
- Client Complaints
- Client Inquiries
- Holding Time violations

9.1.2. Documentation of corrective actions may be in the form of a qualifier or comment on the final report that explains the deficiency or it may be a more formal documentation. This depends on the extent of the deficiency, the impact on the data, and the method or customer requirements for documentation.

9.1.3. The person who discovers the deficiency or non-conformance initiates the corrective action documentation within LabTrack. The documentation must include the affected projects and sample numbers, the customer name, and must be assigned to the responsible party. The responsible party must list the known causes of the deficiency or non-conformance as well as any corrective/preventative actions that they have taken. Preventive actions must be taken in order to prevent or minimize the occurrence of the situation.

9.1.4. In the event that the laboratory is unable to determine the cause, laboratory personnel and management staff will start a root cause analysis by going through an investigative process. During this process, the following general steps must be taken into account: defining the non-conformance, assigning responsibilities, determining if the condition is significant, and investigating the root cause of the nonconformance. General non-conformance investigative techniques follow the path of the sample through the process looking at each individual step in detail. The root cause must be documented within the LabTrack ticket.

9.1.5. After all the documentation is completed, the routing of the LabTrack ticket will continue from the person initiating the corrective action, to their immediate supervisor or the applicable Project

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Manager and finally to the SQM/QM, if applicable, who may be responsible for final review and signoff of corrective/preventative actions.

9.1.6. In the event that analytical testing or results do not conform to documented laboratory policies or procedures, customer requirements, or standard specifications, the laboratory shall investigate the significance of the non-conformance and document appropriate corrective actions. The proper level of laboratory management will review any departure from these requirements for technical suitability. These departures are permitted only with the approval of the SGM/GM/AGM/OM or the SQM/QM. Where necessary, Project Management will notify the customer of the situation and will advise of any ramifications to data quality. The procedures for handling non-conforming work are detailed in SOP S-IN-Q-012 *Corrective and Preventive Actions* or its equivalent revision or replacement.

9.2. Corrective Action Completion

9.2.1. Internal Laboratory Non-Conformance Trends

9.2.1.1. There are several types of non-conformance trends that may occur in the laboratory that would require the initiation of a corrective action report. Laboratories may choose to initiate a corrective action for all instances of one or more of these categories if they so choose, however the intent is that each of these would be handled according to its severity; one time instances could be handled with a qualifier or narrative whereas a systemic problem with any of these categories may require an official corrective action process. These categories, as defined in the Corrective Action SOP are as follows:


- Login error
- Preparation Error
- Contamination
- Calibration Failure
- Internal Standard Failure
- LCS Failure
- Laboratory accident
- Spike Failure
- Instrument Failure
- Final Reporting error

9.2.2. PE/PT Sample Results

9.2.2.1. Any PT result assessed as “not acceptable” requires an investigation and applicable corrective actions. The operational staff is made aware of the PT failures and they are responsible for reviewing the applicable raw data and calibrations and list possible causes for error. The SQM/QM reviews their findings and, if necessary, initiates another external PT sample or an internal PT sample to verify that the issue has been corrected. Replacement PT results must be monitored by the SQM/QM and reported to the applicable regulatory authorities.

9.2.3. Internal and External Audits

9.2.3.1. The SQM/QM is responsible for documenting all audit findings and assigning corrective action to the responsible party. This documentation must include the initial finding, the persons responsible for the corrective action, and the due date for responding to the auditing body. The root cause of the finding and the corrective actions needed for resolution are to be documented by the

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responsible party. The SQM/QM is also responsible for providing to the auditor any support documentation used to demonstrate that a corrective action has been completed.

9.2.4. Data Review

9.2.4.1. In the course of performing primary and secondary review of data or in the case of raw data reviews (e.g., by the SQM/QM), errors may be found which require corrective actions. Any finding that affects the quality of the data requires some form of corrective action, which may include revising and re-issuing of final reports.

9.2.5. Client Complaints

9.2.5.1. Project Managers are responsible for issuing corrective action forms, when warranted, for customer complaints. As with other corrective actions, the possible causes of the problem are listed and the form is passed to the appropriate analyst or supervisor for investigation. After potential corrective actions have been determined, the Project Manager reviews the corrective action form to ensure all customer needs or concerns are being adequately addressed.

9.2.6. Client Inquiries

9.2.6.1. When an error on the customer report is discovered, the Project Manager is responsible for initiating a formal corrective action form that describes the failure (e.g., incorrect analysis reported, reporting units are incorrect, or reporting limits do not meet objectives). The Project Manager is also responsible for revising the final report if necessary and submitting it to the customer.

9.2.7. Holding Time Violations

9.2.7.1. In the event that a holding time has been missed, the analyst or supervisor should initiate formal corrective action. The Project Manager and the SQM/QM must be made aware of all holding time violations.


9.2.7.2. The Project Manager must contact the customer in order that appropriate decisions are made regarding the hold time excursion and the ultimate resolution is then documented and included in the customer project file.

9.3. Preventive Action Documentation

9.3.1. Pace laboratories can take advantage of several available information sources in order to identify needed improvements in all of their systems including technical, managerial, and quality. These sources may include:

- Management Continuous Improvement Plan (CIP) metrics which are used by all production departments within Pace. When groups compare performance across the company, ways to improve systems may be discovered. These improvements can be made within a department or laboratory-wide.
- Annual managerial reviews- part of this TNI-required and NVLAP-required review is to look at all processes and procedures used by the laboratory over the past year and to determine ways to improve these processes in the future.
- Quality systems reviews- any frequent checks of quality systems can uncover issues that can be corrected or adjusted before they become a larger issue.


9.3.2. When improvement opportunities are identified or if preventive action is required, the laboratory can develop, implement, and monitor preventive action plans.

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10.0. GLOSSARY

The source of some of the definitions is indicated previous to the actual definition (e.g., TNI, DoD).


3P Program	The Pace Analytical continuous improvement program that focuses on Process, Productivity, and Performance. Best Practices are identified that can be used by all PASI labs.
Acceptance Criteria	TNI - Specified limits placed on characteristics of an item, process, or service defined in requirement documents.
Accreditation	TNI - The process by which an agency or organization evaluates and recognizes a laboratory as meeting certain predetermined qualifications or standards, thereby accrediting the laboratory.
Accrediting Authority	The Territorial, State or Federal agency having responsibility and accountability for environmental laboratory accreditation and which grants accreditation.
Accrediting (or Accreditation) Body	Authoritative body that performs accreditation.
Accuracy	TNI - The degree of agreement between an observed value and an accepted reference value. Accuracy includes a combination of random error (precision) and systematic error (bias) components that are due to sampling and analytical operations; a data quality indicator.
Aliquot	A discrete, measured, representative portion of a sample taken for analysis.
Analysis Code (Acode)	All the set parameters of a test, such as Analytes, Method, Detection Limits and Price.
Analysis Sequence	A compilation of all samples, standards and quality control samples run during a specific amount of time on a particular instrument in the order they are analyzed.
Analyst	TNI - The designated individual who performs the “hands-on” analytical methods and associated techniques and who is the one responsible for applying required laboratory practices and other pertinent quality controls to meet the required level of quality.
Analyte	The specific chemicals or components for which a sample is analyzed; it may be a group of chemicals that belong to the same chemical family, and which are analyzed together.
Analytical Uncertainty	TNI- A subset of Measurement Uncertainty that includes all laboratory activities performed as part of the analysis.
Assessment	TNI - The evaluation process used to measure or establish the performance, effectiveness, and conformance of an organization and/or its system to defined criteria (to the standards and requirements of laboratory accreditation).
Atomic Absorption Spectrometer	Instrument used to measure concentration in metals samples.
Atomization	A process in which a sample is converted to free atoms.
Audit	TNI- A systematic and independent examination of facilities, equipment, personnel, training, procedures, record-keeping, data validation, data management, and reporting aspects of a system to determine whether QA/QC and technical activities are being conducted as planned and whether these activities will effectively achieve quality objectives.

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Batch	TNI - Environmental samples that are prepared and/or analyzed together with the same process and personnel, using the same lot(s) of reagents. A preparation batch is composed of one to 20 environmental samples of the same quality systems matrix, meeting the above-mentioned criteria and with a maximum time between the start of processing of the first and last sample in the batch to be 24 hours. An analytical batch is composed of prepared environmental samples (extracts, digestates or concentrates) which are analyzed together as a group. An analytical batch can include prepared samples originating from various quality system matrices and can exceed 20 samples.
Bias	TNI- The systematic or persistent distortion of a measurement process, which causes errors in one direction (i.e., the expected sample measurement is different from the sample's true value).
Blank	TNI - A sample that has not been exposed to the analyzed sample stream in order to monitor contamination during sampling, transport, storage or analysis. The blank is subjected to the usual analytical and measurement process to establish a zero baseline or background value and is sometimes used to adjust or correct routine analytical results.
Blind Sample	A sub-sample for analysis with a composition known to the submitter. The analyst/laboratory may know the identity of the sample but not its composition. It is used to test the analyst's or laboratory's proficiency in the execution of the measurement process.
BNA (Base Neutral Acid compounds)	A list of semi-volatile compounds typically analyzed by mass spectrometry methods. Named for the way they can be extracted out of environmental samples in an acidic, basic or neutral environment.
BOD (Biochemical Oxygen Demand)	Chemical procedure for determining how fast biological organisms use up oxygen in a body of water.
Calibration	TNI - A set of operations that establish, under specified conditions, the relationship between values of quantities indicated by a measuring instrument or measuring system, or values represented by a material measure or a reference material, and the corresponding values realized by standards. 1) In calibration of support equipment, the values realized by standards are established through the use of reference standards that are traceable to the International System of Units (SI); 2) In calibration according to test methods, the values realized by standards are typically established through the use of Reference Materials that are either purchased by the laboratory with a certificate of analysis or purity, or prepared by the laboratory using support equipment that has been calibrated or verified to meet specifications.
Calibration Curve	TNI- The mathematical relationship between the known values, such as concentrations, of a series of calibration standards and their instrument response.
Calibration Method	A defined technical procedure for performing a calibration.
Calibration Range	The range of values (concentrations) between the lowest and highest calibration standards of a multi-level calibration curve. For metals analysis with a single-point calibration, the low-level calibration check standard and the high standard establish the linear calibration range, which lies within the linear dynamic range.
Calibration Standard	TNI- A substance or reference material used for calibration.

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Certified Reference Material (CRM)	TNI- Reference material accompanied by a certificate, having a value, measurement uncertainty, and stated metrological traceability chain to a national metrology institute.
Chain of Custody	An unbroken trail of accountability that verifies the physical security of samples, data, and records.
Chain of Custody Form (COC)	TNI - Record that documents the possession of the samples from the time of collection to receipt in the laboratory. This record generally includes: the number and type of containers; the mode of collection, the collector, time of collection; preservation; and requested analyses.
Chemical Oxygen Demand (COD)	A test commonly used to indirectly measure the amount of organic compounds in water.
Client (referred to by ISO as Customer)	Any individual or organization for whom items or services are furnished or work performed in response to defined requirements and expectations.
Code of Federal Regulations (CFR)	A codification of the general and permanent rules published in the Federal Register by agencies of the federal government.
Comparability	An assessment of the confidence with which one data set can be compared to another. Comparable data are produced through the use of standardized procedures and techniques.
Completeness	<p>The percent of valid data obtained from a measurement system compared to the amount of valid data expected under normal conditions. The equation for completeness is:</p> $\% \text{ Completeness} = (\text{Valid Data Points} / \text{Expected Data Points}) * 100$
Confirmation	TNI - Verification of the identity of a component through the use of an approach with a different scientific principle from the original method. These may include, but are not limited to: second-column confirmation; alternate wavelength; derivatization; mass spectral interpretation; alternative detectors; or additional cleanup procedures.
Conformance	An affirmative indication or judgment that a product or service has met the requirements of the relevant specifications, contract, or regulation; also the state of meeting the requirements.
Congener	A member of a class of related chemical compounds (e.g., PCBs, PCDDs).
Consensus Standard	A standard established by a group representing a cross-section of a particular industry or trade, or a part thereof.
Continuing Calibration Blank (CCB)	A blank sample used to monitor the cleanliness of an analytical system at a frequency determined by the analytical method.
Continuing Calibration Check Compounds (CCC)	Compounds listed in mass spectrometry methods that are used to evaluate an instrument calibration from the standpoint of the integrity of the system. High variability would suggest leaks or active sites on the instrument column.
Continuing Calibration Verification	The verification of the initial calibration that is required during the course of analysis at periodic intervals. Continuing calibration verification applies to both external and internal standard calibration techniques, as well as to linear and non-linear calibration models.

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Continuing Calibration Verification (CCV) Standard	Also referred to as a CVS in some methods, it is a standard used to verify the initial calibration of compounds in an analytical method. CCVs are analyzed at a frequency determined by the analytical method.
Continuous Emission Monitor (CEM)	A flue gas analyzer designed for fixed use in checking for environmental pollutants.
Contract Laboratory Program (CLP)	A national network of EPA personnel, commercial labs, and support contractors whose fundamental mission is to provide data of known and documented quality.
Contract Required Detection Limit (CRDL)	Detection limit that is required for EPA Contract Laboratory Program (CLP) contracts.
Contract Required Quantitation Limit (CRQL)	Quantitation limit (reporting limit) that is required for EPA Contract Laboratory Program (CLP) contracts.
Control Chart	A graphic representation of a series of test results, together with limits within which results are expected when the system is in a state of statistical control (see definition for Control Limit)
Control Limit	A range within which specified measurement results must fall to verify that the analytical system is in control. Control limit exceedances may require corrective action or require investigation and flagging of non-conforming data.
Corrective Action	The action taken to eliminate the causes of an existing non-conformity, defect, or other undesirable situation in order to prevent recurrence.
Corrective and Preventative Action (CAPA)	The primary management tools for bringing improvements to the quality system, to the management of the quality system's collective processes, and to the products or services delivered which are an output of established systems and processes.
Data Audit	A qualitative and quantitative evaluation of the documentation and procedures associated with environmental measurements to verify that the resulting data are of acceptable quality (i.e. that they meet specified acceptance criteria).
Data Quality Objective (DQO)	Systematic strategic planning tool based on the scientific method that identifies and defines the type, quality, and quantity of data needed to satisfy a specified use or end user.
Data Reduction	TNI- The process of transforming the number of data items by arithmetic or statistical calculation, standard curves, and concentration factors, and collating them into a more usable form.
Definitive Data	Analytical data of known quality, concentration and level of uncertainty. The levels of quality and uncertainty of the analytical data are consistent with the requirements for the decision to be made. Suitable for final decision-making.
Demonstration of Capability	TNI- A procedure to establish the ability of the analyst to generate analytical results of acceptable accuracy and precision.
Detection Limit (DL)	The smallest analyte concentration that can be demonstrated to be different than zero or a blank concentration at the 99% level of confidence. At the DL, the false positive rate is 1%.
Diesel Range Organics (DRO)	A range of compounds that denote all the characteristic compounds that make up diesel fuel (range can be state or program specific).

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Digestion	A process in which a sample is treated (usually in conjunction with heat) to convert the sample to a more easily measured form.
Document Control	The act of ensuring that documents (and revisions thereto) are proposed, reviewed for accuracy, approved for release by authorized personnel, distributed properly and controlled to ensure use of the correct version at the location where the prescribed activity is performed.
Dry Weight	The weight after drying in an oven at a specified temperature.
Duplicate (also known as Replicate or Laboratory Duplicate)	The analyses or measurements of the variable of interest performed identically on two subsamples of the same sample. The results of duplicate analyses are used to evaluate analytical or measurement precision but not the precision of sampling, preservation or storage internal to the laboratory.
Electron Capture Detector (ECD)	Device used in GC methods to detect compounds that absorb electrons (e.g., PCB compounds).
Electronic Data Deliverable (EDD)	A summary of environmental data (usually in spreadsheet form) which clients request for ease of data review and comparison to historical results.
Eluent	A solvent used to carry the components of a mixture through a stationary phase.
Elute	To extract, specifically, to remove (absorbed material) from an absorbent by means of a solvent.
Elution	A process in which solutes are washed through a stationary phase by movement of a mobile phase.
Environmental Data	Any measurements or information that describe environmental processes, locations, or conditions; ecological or health effects and consequences; or the performance of environmental technology.
Environmental Monitoring	The process of measuring or collecting environmental data.
Environmental Sample	<p>A representative sample of any material (aqueous, non-aqueous, or multimedia) collected from any source for which determination of composition or contamination is requested or required. Environmental samples can generally be classified as follows:</p> <ul style="list-style-type: none"> • Non Potable Water (Includes surface water, ground water, effluents, water treatment chemicals, and TCLP leachates or other extracts) • Drinking Water - Delivered (treated or untreated) water designated as potable water • Water/Wastewater - Raw source waters for public drinking water supplies, ground waters, municipal influents/effluents, and industrial influents/effluents • Sludge - Municipal sludges and industrial sludges. • Soil - Predominately inorganic matter ranging in classification from sands to clays. • Waste - Aqueous and non-aqueous liquid wastes, chemical solids, and industrial liquid and solid wastes
Equipment Blank	A sample of analyte-free media used to rinse common sampling equipment to check effectiveness of decontamination procedures.
Facility	A distinct location within the company that has unique certifications, personnel and waste disposal identifications.

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False Negative	An analyte incorrectly reported as absent from the sample, resulting in potential risks from their presence.
False Positive	An item incorrectly identified as present in the sample, resulting in a high reporting value for the analyte of concern.
Field Blank	A blank sample prepared in the field by filling a clean container with reagent water and appropriate preservative, if any, for the specific sampling activity being undertaken.
Field Measurement	Determination of physical, biological, or radiological properties, or chemical constituents that are measured on-site, close in time and space to the matrices being sampled/measured, following accepted test methods. This testing is performed in the field outside of a fixed-laboratory or outside of an enclosed structure that meets the requirements of a mobile laboratory.
Field of Accreditation	TNI- Those matrix, technology/method, and analyte combinations for which the accreditation body offers accreditation.
Finding	TNI- An assessment conclusion referenced to a laboratory accreditation standard and supported by objective evidence that identifies a deviation from a laboratory accreditation standard requirement.
Flame Atomic Absorption Spectrometer (FAA)	Instrumentation used to measure the concentration of metals in an environmental sample based on the fact that ground state metals absorb light at different wavelengths. Metals in a solution are converted to the atomic state by use of a flame.
Flame Ionization Detector (FID)	A type of gas detector used in GC analysis where samples are passed through a flame which ionizes the sample so that various ions can be measured.
Gas Chromatography (GC)	Instrumentation which utilizes a mobile carrier gas to deliver an environmental sample across a stationary phase with the intent to separate compounds out and measure their retention times.
Gas Chromatograph/Mass Spectrometry (GC/MS)	In conjunction with a GC, this instrumentation utilizes a mass spectrometer which measures fragments of compounds and determines their identity by their fragmentation patterns (mass spectra).
Gasoline Range Organics (GRO)	A range of compounds that denote all the characteristic compounds that make up gasoline (range can be state or program specific).
Graphite Furnace Atomic Absorption Spectrometry (GFAA)	Instrumentation used to measure the concentration of metals in an environmental sample based on the absorption of light at different wavelengths that are characteristic of different analytes.
High Pressure Liquid Chromatography (HPLC)	Instrumentation used to separate, identify and quantitate compounds based on retention times which are dependent on interactions between a mobile phase and a stationary phase.
Holding Time	<p>TNI- The maximum time that can elapse between two specified activities.</p> <p>40 CFR Part 136- The maximum time that samples may be held prior to preparation and/or analysis as defined by the method and still be considered valid or not compromised.</p> <p>For sample prep purposes, hold times are calculated using the time of the start of the preparation procedure.</p> <p>DoD- The time elapsed from the time of sampling to the time of extraction or analysis, or from extraction to analysis, as appropriate.</p>
Homogeneity	The degree to which a property or substance is uniformly distributed throughout a sample.

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Homologue	One in a series of organic compounds in which each successive member has one more chemical group in its molecule than the next preceding member. For instance, methanol, ethanol, propanol, butanol, etc., form a homologous series.
Inductively Coupled Plasma Atomic Emission Spectrometry (ICP-AES)	Analytical technique used for the detection of trace metals which uses plasma to produce excited atoms that emit radiation of characteristic wavelengths.
Inductively Coupled Plasma- Mass Spectrometry (ICP/MS)	An ICP-AES that is used in conjunction with a mass spectrometer so that the instrument is not only capable of detecting trace amounts of metals and non-metals but is also capable of monitoring isotopic speciation for the ions of choice.
Infrared Spectrometer (IR)	An instrument that uses infrared light to identify compounds of interest.
Initial Calibration (ICAL)	The process of analyzing standards, prepared at specified concentrations, to define the quantitative response relationship of the instrument to the analytes of interest. Initial calibration is performed whenever the results of a calibration verification standard do not conform to the requirements of the method in use or at a frequency specified in the method.
Initial Calibration Blank (ICB)	A blank sample used to monitor the cleanliness of an analytical system at a frequency determined by the analytical method. This blank is specifically run in conjunction with the Initial Calibration Verification (ICV) where applicable.
Initial Calibration Verification (ICV)	A standard obtained or prepared from a source independent of the source of the standards for the initial calibration. Its concentration should be at or near the middle of the calibration range. It is done after the initial calibration.
Inspection	An activity such as measuring, examining, testing, or gauging one or more characteristics of an entity and comparing the results with specified requirements in order to establish whether conformance is achieved for each characteristic.
Instrument Blank	A clean sample (e.g., distilled water) processed through the instrumental steps of the measurement process; used to determine instrument contamination.
Instrument Detection Limits (IDLs)	Limits determined by analyzing a series of reagent blank analyses to obtain a calculated concentration. IDLs are determined by calculating the average of the standard deviations of three runs on three non-consecutive days from the analysis of a reagent blank solution with seven consecutive measurements per day.
Interference, spectral	Occurs when particulate matter from the atomization scatters incident radiation from the source or when the absorption or emission from an interfering species either overlaps or is so close to the analyte wavelength that resolution becomes impossible.
Interference, chemical	Results from the various chemical processes that occur during atomization and later the absorption characteristics of the analyte.
Internal Standards	TNI - A known amount of standard added to a test portion of a sample as a reference for evaluating and controlling the precision and bias of the applied analytical method.
Intermediate Standard Solution	Reference solutions prepared by dilution of the stock solutions with an appropriate solvent.

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International System of Units (SI)	The coherent system of units adopted and recommended by the General Conference on Weights and Measures.
Ion Chromatography (IC)	Instrumentation or process that allows the separation of ions and molecules based on the charge properties of the molecules.
Isomer	One of two or more compounds, radicals, or ions that contain the same number of atoms of the same element but differ in structural arrangement and properties. For example, hexane (C ₆ H ₁₄) could be n-hexane, 2-methylpentane, 3-methylpentane, 2,3-dimethylbutane, 2,2-dimethylbutane.
Laboratory	A body that calibrates and/or tests.
Laboratory Control Sample (LCS)	TNI - (however named, such as laboratory fortified blank, spiked blank, or QC check sample): A sample matrix, free from the analytes of interest, spiked with verified known amounts of analytes or a material containing known and verified amounts of analytes and taken through all sample preparation and analytical steps of the procedure unless otherwise noted in a reference method. It is generally used to establish intra-laboratory or analyst-specific precision and bias or to evaluate the performance of all or a portion of the measurement system.
Laboratory Duplicate	Aliquots of a sample taken from the same container under laboratory conditions and processed and analyzed independently.
Laboratory Information Management System (LIMS)	A computer system that is used to maintain all sample information from sample receipt, through preparation and analysis and including sample report generation.
LabTrack	Database used by Pace Analytical to store and track corrective actions and other laboratory issues.
Learning Management System (LMS)	A training database used by Pace Analytical to train their employees. This system is a self-paced system which is capable of tracking all employee training requirements and documentation.
Legal Chain-of-Custody Protocols	TNI- Procedures employed to record the possession of samples from the time of sampling through the retention time specified by the client or program. These procedures are performed at the special request of the client and include the use of a Chain-of-Custody Form that documents the collection, transport, and receipt of compliance samples by the laboratory. In addition, these protocols document all handling of the samples within the laboratory.
Limit(s) of Detection (LOD)	TNI- A laboratory's estimate of the minimum amount of an analyte in a given matrix that an analytical process can reliably detect in their facility.
Limit(s) of Quantitation (LOQ)	TNI- The minimum levels, concentrations, or quantities of a target variable (e.g., target analyte) that can be reported with a specified degree of confidence.
Laboratory Information Management System (LIMS)	A computer system that is used to maintain all sample information from sample receipt, through preparation and analysis and including sample report generation.
Learning Management System (LMS)	A web-based database used by the laboratories to track and document training activities. The system is administered by the corporate training department and each laboratory's learn centers are maintained by a local administrator.
Lot	A quantity of bulk material of similar composition processed or manufactured at the same time.

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Management	Those individuals directly responsible and accountable for planning, implementing, and assessing work.
Management System	System to establish policy and objectives and to achieve those objectives.
Manager (however named)	The individual designated as being responsible for the overall operation, all personnel, and the physical plant of the environmental laboratory. A supervisor may report to the manager. In some cases, the supervisor and the manager may be the same individual.
Matrix	TNI - The substrate of a test sample.
Matrix Duplicate	TNI- A replicate matrix prepared in the laboratory and analyzed to obtain a measure of precision.
Matrix Spike (MS) (spiked sample or fortified sample)	TNI- A sample prepared, taken through all sample preparation and analytical steps of the procedure unless otherwise noted in a referenced method, by adding a known amount of target analyte to a specified amount of sample for which an independent test result of target analyte concentration is available. Matrix spikes are used, for example, to determine the effect of the matrix on a method's recovery efficiency.
Matrix Spike Duplicate (MSD) (spiked sample or fortified sample duplicate)	TNI - A replicate matrix spike prepared in the laboratory and analyzed to obtain a measure of the precision of the recovery for each analyte.
May	The word "may" is used in written procedures to provide guidance on aspects of the method that are useful but not essential.
Measurement System	TNI - A test method, as implemented at a particular laboratory, and which includes the equipment used to perform the test and the operator(s).
Method	TNI- A body of procedures and techniques for performing an activity (e.g., sampling, chemical analysis, quantification), systematically presented in the order in which they are to be executed.
Method Blank	TNI - A sample of a matrix similar to the batch of associated samples (when available) that is free from the analytes of interest and is processed simultaneously with and under the same conditions as samples through all steps of the analytical procedures, and in which no target analytes or interferences are present at concentrations that impact the analytical results for sample analyses.
Method Detection Limit (MDL)	One way to establish a Detection Limit; defined as the minimum concentration of a substance that can be measured and reported with 99% confidence that the analyte concentration is greater than zero and is determined from analysis of a sample in a given matrix containing the analyte.
Method of Standard Additions	A set of procedures adding one or more increments of a standard solution to sample aliquots of the same size in order to overcome inherent matrix effects. The procedures encompass the extrapolation back to obtain the sample concentration.
MintMiner	Program used by Pace Analytical to review large amounts of chromatographic data to monitor for errors or data integrity issues.

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Mobile Laboratory	TNI- A portable enclosed structure with necessary and appropriate accommodation and environmental conditions for a laboratory, within which testing is performed by analysts. Examples include but are not limited to trailers, vans, and skid-mounted structures configured to house testing equipment and personnel.
Must	The word “must” is used in written procedures to indicate aspects of the method that are considered essential to its performance, based on sound analytical practices.
National Institute of Standards and Technology (NIST)	TNI- A federal agency of the US Department of Commerce’s Technology Administration that is designed as the United States national metrology institute (or NMI).
National Pollutant Discharge Elimination System (NPDES)	A permit program that controls water pollution by regulating point sources that discharge pollutants into U.S. waters.
Negative Control	Measures taken to ensure that a test, its components, or the environment do not cause undesired effects, or produce incorrect test results.
Nitrogen Phosphorus Detector (NPD)	A detector used in GC analyses that utilizes thermal energy to ionize an analyte. With this detector, nitrogen and phosphorus can be selectively detected with a higher sensitivity than carbon.
Nonconformance	An indication or judgment that a product or service has not met the requirement of the relevant specifications, contract, or regulation; also the state of failing to meet the requirements.
Not Detected (ND)	The result reported for a compound when the detected amount of that compound is less than the method reporting limit.
Performance Audit	The routine comparison of independently obtained qualitative and quantitative measurement system data with routinely obtained data in order to evaluate the proficiency of an analyst or laboratory.
Performance Based Measurement System (PBMS)	An analytical system wherein the data quality needs, mandates or limitations of a program or project are specified and serve as criteria for selecting appropriate test methods to meet those needs in a cost-effective manner.
Photo-ionization Detector (PID)	An ion detector which uses high-energy photons, typically in the ultraviolet range, to break molecules into positively charged ions.
Polychlorinated Biphenyls (PCB)	A class of organic compounds that were used as coolants and insulating fluids for transformers and capacitors. The production of these compounds was banned in the 1970’s due to their high toxicity.
Positive Control	Measures taken to ensure that a test and/or its components are working properly and producing correct or expected results from positive test subjects.
Post-Digestion Spike	A sample prepared for metals analyses that has analytes spike added to determine if matrix effects may be a factor in the results.
Power of Hydrogen (pH)	The measure of acidity or alkalinity of a solution.
Practical Quantitation Limit (PQL)	Another term for a method reporting limit. The lowest reportable concentration of a compound based on parameters set up in an analytical method and the laboratory’s ability to reproduce those conditions.

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Precision	TNI - The degree to which a set of observations or measurements of the same property, obtained under similar conditions, conform to themselves; a data quality indicator. Precision is usually expressed as standard deviation, variance or range, in either absolute or relative terms.
Preservation	TNI- Any conditions under which a sample must be kept in order to maintain chemical and/or biological integrity prior to analysis.
Procedure	TNI- A specified way to carry out an activity or process. Procedures can be documented or not.
Proficiency Testing	TNI - A means of evaluating a laboratory's performance under controlled conditions relative to a given set of criteria through analysis of unknown samples provided by an external source.
Proficiency Testing Program	TNI - The aggregate of providing rigorously controlled and standardized environmental samples to a laboratory for analysis, reporting of results, statistical evaluation of the results and the collective demographics and results summary of all participating laboratories.
Proficiency Testing Sample (PT)	TNI- A sample, the composition of which is unknown to the laboratory and is provided to test whether the laboratory can produce analytical results within the specified acceptance criteria.
Protocol	TNI - A detailed written procedure for field and/or laboratory operation (e.g., sampling, analysis) that must be strictly followed.
Quality Assurance (QA)	<p>TNI- An integrated system of management activities involving planning, implementation, assessment, reporting and quality improvement to ensure that a process, item, or service is of the type and quality needed and expected by the client.</p> <p>DoD- An integrated system of activities involving planning, quality control, quality assessment, reporting, and quality improvement to ensure that a product or service meets defined standards of quality with a stated level of confidence.</p>
Quality Assurance Manual (QAM)	A document stating the management policies, objectives, principles, organizational structure and authority, responsibilities, accountability, and implementation of an agency, organization, or laboratory, to ensure the quality of its product and the utility of its product to its users.
Quality Assurance Project Plan (QAPP)	A formal document describing the detailed quality control procedures by which the quality requirements defined for the data and decisions pertaining to a specific project are to be achieved.
Quality Control (QC)	TNI- The overall system of technical activities that measures the attributes and performance of a process, item, or service against defined standards to verify that they meet the stated requirements established by the customer; operational techniques and activities that are used to fulfill requirements for quality; also the system of activities and checks used to ensure that measurement systems are maintained within prescribed limits, providing protection against "out of control" conditions and ensuring that the results are of acceptable quality.
Quality Control Sample (QCS)	TNI- A sample used to assess the performance of all or a portion of the measurement system. One of any number of samples, such as Certified Reference Materials, a quality system matrix fortified by spiking, or actual samples fortified by spiking, intended to demonstrate that a measurement system or activity is in control.

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Quality Manual	TNI - A document stating the management policies, objectives, principles, organizational structure and authority, responsibilities, accountability, and implementation of an agency, organization, or laboratory, to ensure the quality of its product and the utility of its product to its users.
Quality System	TNI - A structured and documented management system describing the policies, objectives, principles, organizational authority, responsibilities, accountability, and implementation plan of an organization for ensuring quality in its work processes, products (items), and services. The quality system provides the framework for planning, implementing, and assessing work performed by the organization and for carrying out required quality assurance and quality control activities.
Quality System Matrix	<p>TNI - These matrix definitions are to be used for purposes of batch and quality control requirements:</p> <ul style="list-style-type: none"> • Air and Emissions: Whole gas or vapor samples including those contained in flexible or rigid wall containers and the extracted concentrated analytes of interest from a gas or vapor that are collected with a sorbant tube, impinger solution, filter, or other device • Aqueous: Any aqueous sample excluded from the definition of Drinking Water or Saline/Estuarine. Includes surface water, groundwater effluents, and TCLP or other extracts. • Biological Tissue: Any sample of a biological origin such as fish tissue, shellfish or plant material. Such samples shall be grouped according to origin. • Chemical Waste: A product or by-product of an industrial process that results in a matrix not previously defined. • Drinking Water: Any aqueous sample that has been designated a potable or potentially potable water source. • Non-aqueous liquid: Any organic liquid with <15% settleable solids • Saline/Estuarine: Any aqueous sample from an ocean or estuary, or other salt water source such as the Great Salt Lake. • Solids: Includes soils, sediments, sludges, and other matrices with >15% settleable solids.
Quantitation Range	The range of values in a calibration curve between the LOQ and the highest successively analyzed initial calibration standard. The quantitation range lies within the calibration range.
Random Error	The EPA has established that there is a 5% probability that the results obtained for any one analyte will exceed the control limits established for the test due to random error. As the number of compounds measured increases in a given sample, the probability for statistical error also increases.
Raw Data	TNI- The documentation generated during sampling and analysis. This documentation includes, but is not limited to, field notes, electronic data, magnetic tapes, untabulated sample results, QC sample results, print outs of chromatograms, instrument outputs, and handwritten records.
Reagent Blank (method reagent blank)	A sample consisting of reagent(s), without the target analyte or sample matrix, introduced into the analytical procedure at the appropriate point and carried through all subsequent steps to determine the contribution of the reagents and of the involved analytical steps.

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Reagent Grade	Analytical reagent (AR) grade, ACS reagent grade, and reagent grade are synonymous terms for reagents that conform to the current specifications of the Committee on Analytical Reagents of the American Chemical Society.
Reference Material	TNI- Material or substance one or more of whose property values are sufficiently homogenized and well established to be used for the calibration of an apparatus, the assessment of a measurement method, or for assigning values to materials.
Reference Standard	TNI- Standard used for the calibration of working measurement standards in a given organization or at a given location. DoD- A standard, generally of the highest metrological quality available at a given location, from which measurements made at that location are derived.
Relative Percent Difference (RPD)	A measure of precision defined as the difference between two measurements divided by the average concentration of the two measurements.
Reporting Limit (RL)	The level at which method, permit, regulatory and customer-specific objectives are met. The reporting limit may never be lower than the Limit of Detection (i.e. statistically determined MDL). Reporting limits are corrected for sample amounts, including the dry weight of solids, unless otherwise specified. There must be a sufficient buffer between the Reporting Limit and the MDL.
Reporting Limit Verification Standard (or otherwise named)	A standard analyzed at the reporting limit for an analysis to verify the laboratory's ability to report to that level.
Representativeness	A quality element related to the ability to collect a sample reflecting the characteristics of the part of the environment to be assessed. Sample representativeness is dependent on the sampling techniques specified in the project work plan.
Requirement	Denotes a mandatory specification; often designated by the term "shall".
Retention Time	The time between sample injection and the appearance of a solute peak at the detector.
Sample	Portion of material collected for analysis, identified by a single, unique alphanumeric code. A sample may consist of portions in multiple containers, if a single sample is submitted for multiple or repetitive analysis.
Sample Condition Upon Receipt Form (SCURF)	Form used by Pace Analytical sample receiving personnel to document the condition of sample containers upon receipt to the laboratory (used in conjunction with a COC).
Sample Delivery Group (SDG)	A unit within a single project that is used to identify a group of samples for delivery. An SDG is a group of 20 or fewer field samples within a project, received over a period of up to 14 calendar days. Data from all samples in an SDG are reported concurrently.
Sample Receipt Form (SRF)	Letter sent to the client upon login to show the tests requested and pricing.
Sample Tracking	Procedures employed to record the possession of the samples from the time of sampling until analysis, reporting and archiving. These procedures include the use of a Chain of custody Form that documents the collection, transport, and receipt of compliance samples to the laboratory. In addition, access to the laboratory is limited and controlled to protect the integrity of the samples.
Sampling	TNI- Activity related to obtaining a representative sample of the object of conformity assessment, according to a procedure.

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Selective Ion Monitoring (SIM)	A mode of analysis in mass spectrometry where the detector is set to scan over a very small mass range, typically one mass unit. The narrower the range, the more sensitive the detector.
Selectivity	TNI- The ability to analyze, distinguish, and determine a specific analyte or parameter from another component that may be a potential interferent or that may behave similarly to the target analyte or parameter within the measurement system.
Sensitivity	TNI - The capability of a method or instrument to discriminate between measurement responses representing different levels (e.g., concentrations) of a variable of interest.
Serial Dilution	The stepwise dilution of a substance in a solution.
Shall	Denotes a requirement that is mandatory whenever the criterion for conformance with the specification requires that there be no deviation. This does not prohibit the use of alternative approaches or methods for implementing the specification as long as the requirement is fulfilled. The word “shall” is used in written procedures to indicate aspects of the method that are considered essential to its performance based on sound analytical practices.
Should	Denotes a guideline or recommendation whenever non-compliance with the specification is permissible. The word “should” is used in written procedures to provide guidance on aspects of the method that are useful but not essential.
Signal-to-Noise Ratio	The signal carries information about the analyte, while noise is made up of extraneous information that is unwanted because it degrades the accuracy and precision of an analysis and also places a lower limit on the amount of analyte that can be detected. In most measurements, the average strength of the noise is constant and independent of the magnitude of the signal. Thus, the effect of noise on the relative error of a measurement becomes greater and greater as the quantity being measured (producing the signal) decreases in magnitude.
Spike	A known mass of target analyte added to a blank sample or sub-sample; used to determine recovery efficiency or for other quality control purposes.
Standard (Document)	TNI - The document describing the elements of a laboratory accreditation that has been developed and established within the consensus principles of standard setting and meets the approval requirements of standard adoption organizations procedures and policies.
Standard (Chemical)	Standard samples are comprised of a known amount of standard reference material in the matrix undergoing analysis. A standard reference material is a certified reference material produced by US NIST and characterized for absolute content, independent of analytical test method.
Standard Blank (or Reagent Blank)	A calibration standard consisting of the same solvent/reagent matrix used to prepare the calibration standards without the analytes. It is used to construct the calibration curve by establishing instrument background.
Standard Method	A test method issued by an organization generally recognized as competent to do so.
Standard Operating Procedure (SOP)	TNI- A written document that details the method for an operation, analysis, or action with thoroughly prescribed techniques and steps. SOPs are officially approved as the methods for performing certain routine or repetitive tasks.

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Standard Reference Material (SRM)	A certified reference material produced by the US NIST or other equivalent organization and characterized for absolute content, independent of analytical method.
Statement of Qualifications (SOQ)	A document that lists information about a company, typically the qualifications of that company to compete on a bid for services.
Stock Standard	A concentrated reference solution containing one or more analytes prepared in the laboratory using an assayed reference compound or purchased from a reputable commercial source.
Supervisor	The individual(s) designated as being responsible for a particular area or category of scientific analysis. This responsibility includes direct day-to-day supervision of technical employees, supply and instrument adequacy and upkeep, quality assurance/quality control duties and ascertaining that technical employees have the required balance of education, training and experience to perform the required analyses.
Surrogate	A substance with properties that mimic the analyte of interest. It is unlikely to be found in environmental samples and is added to them for quality control purposes.
Systems Audit	An on-site inspection or assessment of a laboratory's quality system.
Target Analytes	Analytes specifically named by a client (also called project-specific analytes).
Technical Director	Individual(s) who has overall responsibility for the technical operation of the environmental testing laboratory.
Technology	TNI- A specific arrangement of analytical instruments, detection systems, and/or preparation techniques.
Test	A technical operation that consists of the determination of one or more characteristics or performance of a given product, material, equipment, organism, physical phenomenon, process or service according to a specified procedure. The result of a test is normally recorded in a document sometimes called a test report or a test certificate.
Test Method	An adoption of a scientific technique for performing a specific measurement as documented in a laboratory SOP or as published by a recognized authority.
Test Methods for Evaluating Solid Waste, Physical/ Chemical (SW-846)	EPA Waste's official compendium of analytical and sampling methods that have been evaluated and approved for use in complying with RCRA regulations.
Total Petroleum Hydrocarbons (TPH)	A term used to denote a large family of several hundred chemical compounds that originate from crude oil. Compounds may include gasoline components, jet fuel, volatile organics, etc.
Toxicity Characteristic Leaching Procedure (TCLP)	A solid sample extraction method for chemical analysis employed as an analytical method to simulate leaching of compounds through a landfill.
Traceability	TNI- The ability to trace the history, application, or location of an entity by means of recorded identifications. In a calibration sense, traceability relates measuring equipment to national or international standards, primary standards, basic physical conditions or properties, or reference materials. In a data collection sense, it relates calculations and data generated throughout the project back to the requirements for the quality of the project.


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Training Document	A training resource that provides detailed instructions to execute a specific method or job function.
Trip Blank	This blank sample is used to detect sample contamination from the container and preservative during transport and storage of the sample. A cleaned sample container is filled with laboratory reagent water and the blank is stored, shipped, and analyzed with its associated samples.
Tuning	A check and/or adjustment of instrument performance for mass spectrometry as required by the method.
Ultraviolet Spectrophotometer (UV)	Instrument routinely used in quantitative determination of solutions of transition metal ions and highly conjugated organic compounds.
Uncertainty Measurement	The parameter associated with the result of a measurement that characterized the dispersion of the values that could be reasonably attributed to the measurand (i.e. the concentration of an analyte).
Validation	The confirmation by examination and provision of objective evidence that the particular requirements for a specific intended use are fulfilled.
Verification	TNI - Confirmation by examination and objective evidence that specified requirements have been met. Note: In connection with the management of measuring equipment, verification provides a means for checking that the deviations between values indicated by a measuring instrument and corresponding known values of a measured quantity are consistently smaller than the maximum allowable error defined in a standard, regulation or specification peculiar to the management of the measuring equipment. The result of verification leads to a decision either to restore in service, to perform adjustment, to repair, to downgrade, or to declare obsolete. In all cases, it is required that a written trace of the verification performed shall be kept on the measuring instrument's individual record.
Whole Effluent Toxicity (WET)	The aggregate toxic effect to aquatic organisms from all pollutants contained in a facility's wastewater (effluent).

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- 11.13. Environmental Measurements Laboratory (EML) Procedures Manual, HASL-300, US DOE, February, 1992.
- 11.14. Requirements for Quality Control of Analytical Data, HAZWRAP, DOE/HWP-65/R1, July, 1990.
- 11.15. Requirements for Quality Control of Analytical Data for the Environmental Restoration Program, Martin Marietta, ES/ER/TM-16, December, 1992.
- 11.16. Quality Assurance Manual for Industrial Hygiene Chemistry, AIHA, 1988.
- 11.17. National Environmental Laboratory Accreditation Conference, Constitution, Bylaws, and Standards. Most recent version.
- 11.18. ISO/IEC 17025:2005, General requirements for the competence of testing and calibration laboratories.
- 11.19. Department of Defense Quality Systems Manual (QSM), version 4.2, October 25, 2010.
- 11.20. TNI (The NELAC Institute) Standards; most recent version.

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12. REVISIONS

The PASI Corporate Quality Office files both a paper copy and electronic version of a Microsoft Word document with tracked changes detailing all revisions made to the previous version of the Quality Assurance Manual. This document is available upon request. All revisions are summarized in the table below.

Document Number	Reason for Change	Date
Quality Assurance Manual 15.1	<p>General: reformatted and renumbered several sections.</p> <p>General: corrected names/numbers of corporate SOP references.</p> <p>General: changed General Manager to SGM/GM/AGM where applicable to account for changes in management structure in each lab.</p> <p>General: changed Quality Manager to SQM/QM where applicable to account for changes in management structure in each lab.</p> <p>For Indy version: removed all references to DoD and Ohio VAP.</p> <p>Section 1.3.3: removed specific industry standards.</p> <p>Section 1.5.4: added section with current anonymous hotline number.</p> <p>Sections 1.7.3, 1.7.4, 1.7.5, 1.7.6, and 1.7.8: reworded to match changes in management structure.</p> <p>Section 1.8.4: added new job description for Senior Quality Manager.</p> <p>Section 1.8.5 (first bullet point): added language from DoD QSM gray box 4, added connection to the Director of Quality, and added new language regarding the QM reporting structure.</p> <p>Section 1.8.5: added new second bullet point from DoD QSM.</p> <p>Section 1.8.5 (third bullet point): added responsibility to do quarterly reports.</p> <p>Section 1.8.5 (twelfth bullet point): added language from DoD QSM.</p> <p>Section 1.8.5: added additional responsibilities</p> <p>Section 1.8.6: added Quality Analyst job description.</p> <p>Section 1.8.9: changed Sample Management to Sample Receiving</p> <p>Section 1.8.10: added login duties to PMs</p> <p>Section 1.8.12: added training duties to Dept. Managers</p> <p>Section 1.8.16: changed Sample Management to Sample Receiving</p> <p>Section 1.9.4: added Dept. Managers as responsible parties</p> <p>Section 1.10.3: added the current anonymous hotline number.</p> <p>Section 1.12.2: changed Sample Custodian to red text in case locally that is not the person responsible. Changed Sample Management to Sample Receiving and added Dept. Manager as responsible parties.</p> <p>Section 2.2.2: added that Indy provides no field services.</p> <p>Section 2.6.5: changed region codes to division codes and added division</p> <p>Section 2.10.2: revised language regarding sample retention.</p> <p>Section 3.4.2: added sentence about Drinking Water DOCs.</p> <p>Section 4.1.3: changed 1/2RL to <RL</p> <p>Section 4.1.5: added that no qualifier needed if MB >RL but samples ND.</p> <p>Section 4.2.4: added specific TNI language for every target component to be spiked in LCS over a 2-year period (V1M4 1.7.3.2.3.b).</p> <p>Section 4.3.4: added specific TNI language for every target component to be spiked in the MS/MSD over a 2-year period (V1M4 1.7.3.3.1.c).</p> <p>Section 4.9.9: added DoD definition for LOD.</p> <p>Section 4.10: added the term MDL</p> <p>Section 4.10.3: added caveat from TNI standard regarding LOQ verification (V1M4 1.5.2.2.e).</p> <p>Section 4.13.2: added new section to clarify when the rounding step occurs.</p> <p>Section 4.13.4: clarified the significant figure rules depending on the LIMS used.</p> <p>Section 4.14: added section on retention time windows.</p> <p>Section 5.1.3: added requirement from DoD QSM.</p> <p>Section 5.1.7.4: reworded for clarity.</p>	05Oct2012

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Document Number	Reason for Change	Date
	<p>Section 6.2.6.1.4: reworded to match language in SW-846.</p> <p>Sections 6.2.6.2, 6.2.6.3 and 6.2.7.1: added language which prohibits rounding to pass calibration acceptance criteria.</p> <p>Section 6.2.6.4.1: added red section with language from 2010 DoD QSM (gray box 37).</p> <p>Section 6.2.7.1: added “whenever possible” for ICV requirement</p> <p>Section 6.2.7.3: changed 2 CCVs to a method compliant CCV.</p> <p>Section 6.2.8.3: added “whenever possible” for ICV requirement</p> <p>Section 6.3.3: changed terminology to match SOP “certified reference” and “working”</p> <p>Section 6.3.3.1: changed weight calibration frequency to 5 years to match Support Equipment SOT.</p> <p>Section 6.3.4: added temperature sensors</p> <p>Section 6.3.7: added syringes as Class A glassware and specified bottle-top dispensers used for critical volumes.</p> <p>Section 6.4.7: removed language about instrument maintenance for clarity.</p> <p>Sections 7.1.2 and 7.2.2: added language regarding documentation of primary analyst and data reviewer.</p> <p>Section 7.1.3: added sample prep logs as data validation material</p> <p>Section 7.3.2.25: removed section.</p> <p>Section 7.3.7: Added AGM and SQM.</p> <p>Section 8.1.2.3: added clarifying language.</p> <p>Section 8.1.2.6: reworded for clarity.</p> <p>Section 8.5.1: added PMs as responsible parties.</p> <p>Section 8.5.3: added language from 2009 TNI standard (V1M2 4.7/ISO 4.7.1 note 1).</p> <p>Section 8.5.4: added new section with language from 2009 TNI standard (V1M2/ISO 4.7.1 note 2).</p> <p>Section 9.1.3: clarified LabTrack roles of responsible parties</p> <p>Sections 9.1.5 and 9.1.6: reworded for clarity.</p> <p>Section 9.2.3.1: clarified corrective action roles of responsible parties.</p> <p>Section 10: General- added indication of source of definitions within the chart (e.g., TNI, DoD, etc.) and added a sentence to that effect prior to the definition table.</p> <p>Section 10: Added clarification to the definition of ‘batch’ (TNI and DoD references) and corrected a couple of word deviations from previous version of QAM. Also added the ‘batch’ definition from the state of SC in red text based on their specific requirements.</p> <p>Section 10: revised definitions for accreditation, assessment, calibration curve, calibration standard, certified reference material, data reduction, finding, holding time (including caveat for prep start time), LCS, LOD, method, preservation, PT sample, protocol, quality system, raw data, reference material- per 2009 TNI standards (V1M2 section 3.1).</p> <p>Section 10: added definitions for measurement system, mobile laboratory, procedure, PT program, and technology- per 2009 TNI standards (V1M2 section 3.1).</p> <p>Section 10: added definitions for assessment, calibration curve, calibration standard, certified reference material, data reduction, demonstration of capability, finding, laboratory, matrix spike, may, must, preservation, PT sample, quality control, quality control sample, raw data, reference material, selectivity, SOP, and work cell- per 2010 DoD QSM 4.2 (Appendix B).</p> <p>Attachment VIII: completely revised the method/bottle/preservation table.</p> <p>Section 10: added definitions for facility, initial calibration blank, analysis sequence, serial dilution, post-digestion spike, and instrument detection limits- per review of document.</p> <p>Section 11.20: Added TNI standard reference.</p>	

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ATTACHMENT I- QUALITY CONTROL CALCULATIONS

PERCENT RECOVERY (%REC)

$$\%REC = \frac{(MSConc - SampleConc)}{TrueValue} * 100$$

NOTE: The SampleConc is zero (0) for theLCS and Surrogate Calculations

PERCENT DIFFERENCE (%D)

$$\%D = \frac{MeasuredValue - TrueValue}{TrueValue} * 100$$

where:

TrueValue = Amount spiked (can also be the \overline{CF} or \overline{RF} of the ICAL Standards)

Measured Value = Amount measured (can also be the CF or RF of the CCV)

PERCENT DRIFT

$$\%Drift = \frac{CalculatedConcentration - TheoreticalConcentration}{TheoreticalConcentration} * 100$$

RELATIVE PERCENT DIFFERENCE (RPD)

$$RPD = \frac{|(R1 - R2)|}{(R1 + R2)/2} * 100$$

where:


R1 = Result Sample 1

R2 = Result Sample 2

CORRELATION COEFFICIENT (R)

$$CorrCoeff = \frac{\sum_{i=1}^N W_i * (X_i - \bar{X}) * (Y_i - \bar{Y})}{\sqrt{\left(\sum_{i=1}^N W_i * (X_i - \bar{X})^2 \right) * \left(\sum_{i=1}^N W_i * (Y_i - \bar{Y})^2 \right)}}$$

With: N Number of standard samples involved in the calibration
i Index for standard samples
Wi Weight factor of the standard sample no. i
Xi X-value of the standard sample no. i
X(bar) Average value of all x-values
Yi Y-value of the standard sample no. i
Y(bar) Average value of all y-values

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ATTACHMENT I- QUALITY CONTROL CALCULATIONS (CONTINUED)

STANDARD DEVIATION (S)

$$S = \sqrt{\sum_{i=1}^n \frac{(X_i - \bar{X})^2}{(n-1)}}$$

where:

n = number of data points
 X_i = individual data point
 \bar{X} = average of all data points

AVERAGE (\bar{X})

$$\bar{X} = \frac{\sum_{i=1}^n X_i}{n}$$

where:


n = number of data points
 X_i = individual data point

RELATIVE STANDARD DEVIATION (RSD)

$$RSD = \frac{S}{\bar{X}} * 100$$

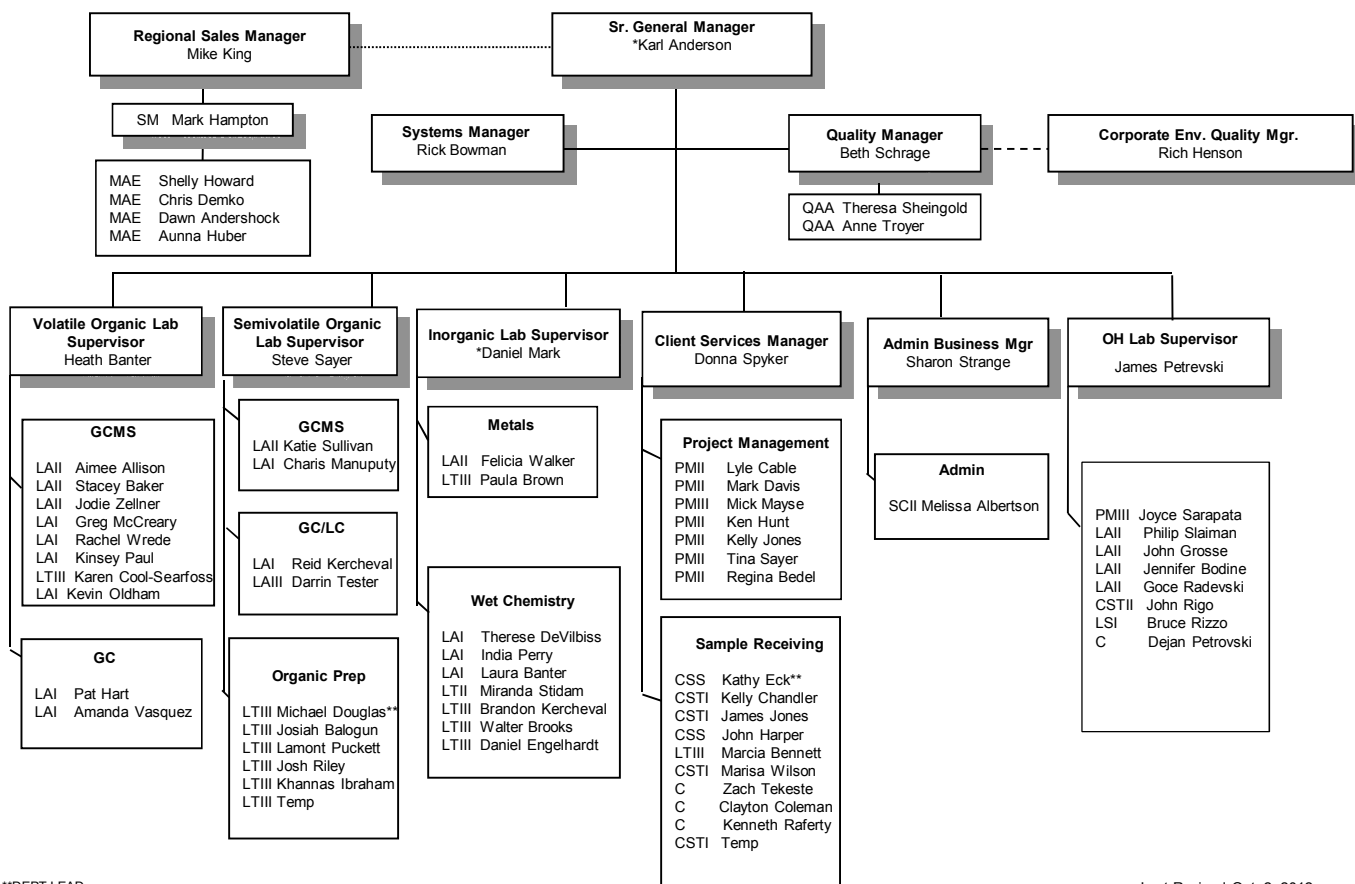
where:

S = Standard Deviation of the data points
 \bar{X} = average of all data points

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ATTACHMENT IIA- LABORATORY ORGANIZATIONAL CHART


INDIANAPOLIS



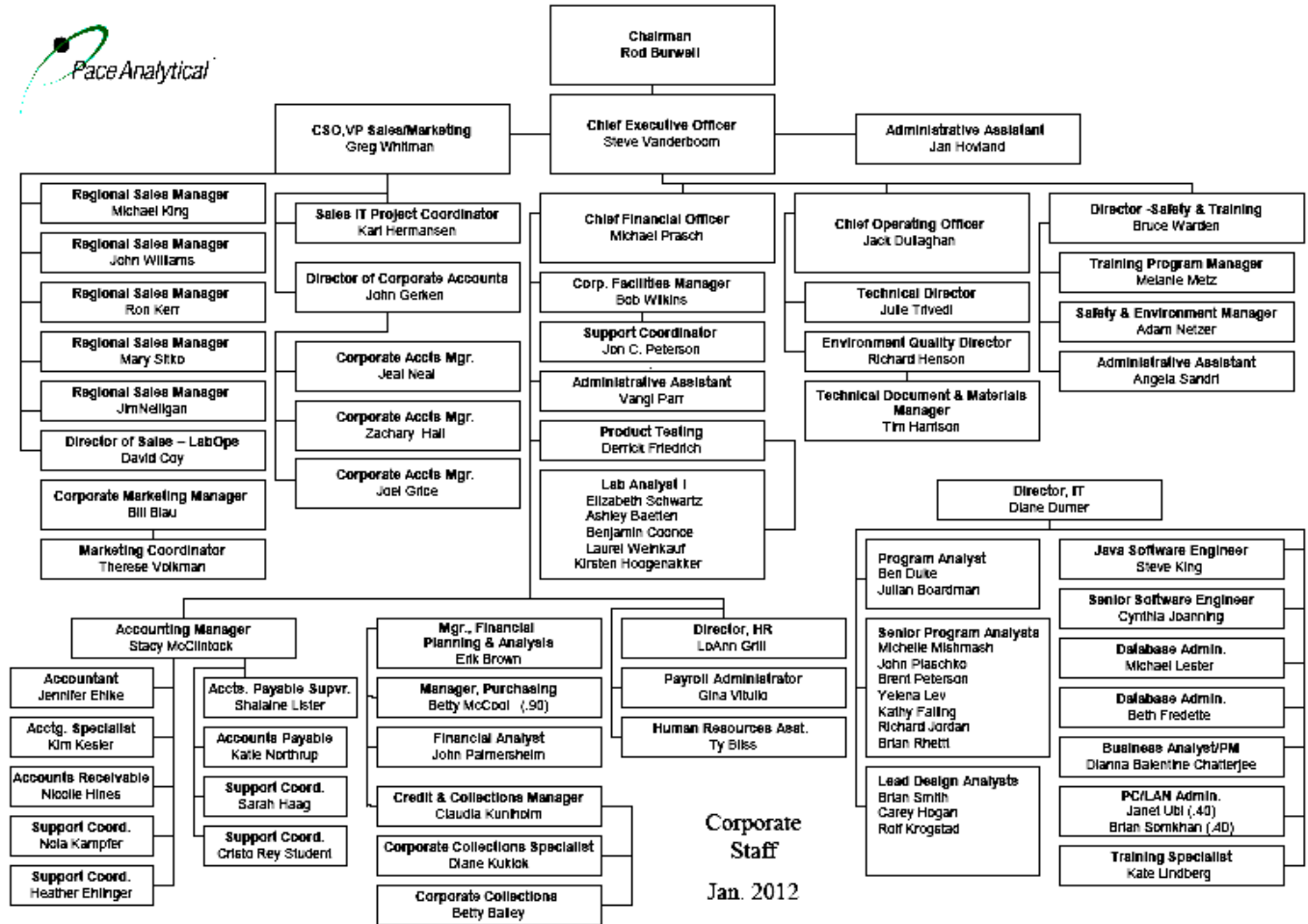
**DEPT LEAD


*TNI TECHNICAL DIRECTOR

Last Revised Oct. 2, 2012

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ATTACHMENT IIB- CORPORATE ORGANIZATIONAL CHART




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ATTACHMENT III- EQUIPMENT LIST

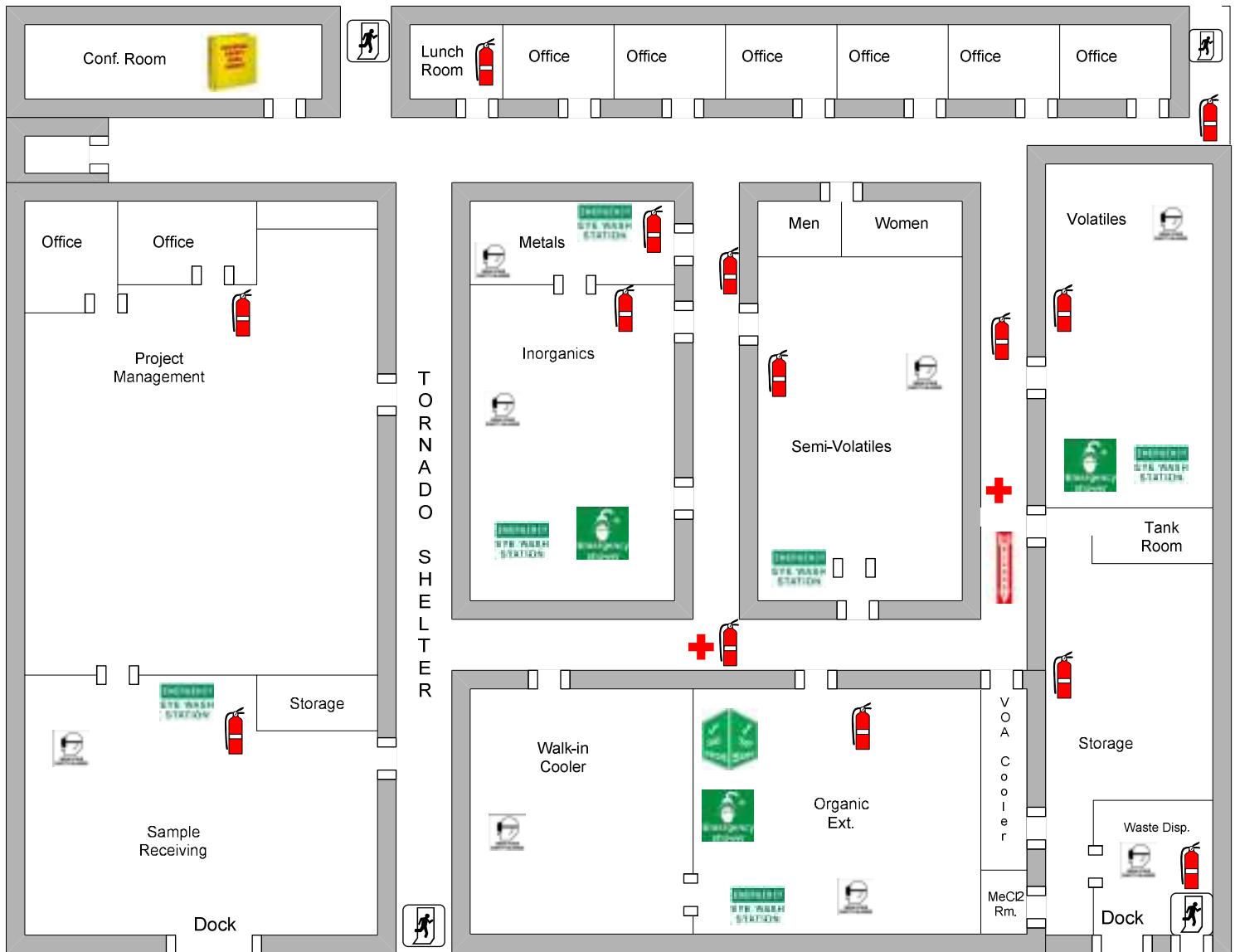
Pace Indianapolis Equipment/Instrumentation List


INSTRUMENT	MANUFACTURER	MODEL NUMBER	DETECTOR	AUTOSAMPLER	SERVICE ANALYSIS	YEAR
GC/MS (50MSV1)	Hewlett-Packard	6890	MS (5973)	Archon/PT2	8260/624 VOC	2003
GC/MS (50MSV2)	Agilent	6890	MS (5973N)	Centurion/PT2	8260/624 VOC	2007
GC/MS (50MSV3)	Hewlett-Packard	6890	MS (5973)	Archon/PT2	8260/624 VOC	2003
GC/MS (50MSV4)	Agilent	6850N	MS (5975B)	Centurion/PT2	8260/624/524.2 VOC	2007
GC/MS (50MSV5)	Agilent	6890	MS (5973)	Archon/PT2	8260/624 VOC	2004
GC/MS (50MSV6)	Agilent	6850N	MS (5975C)	Centurion WS	8260/624 VOC	2010
GC/MS (50MSS1)	Hewlett-Packard	6890	MS (5973)	HP 7683	8270 PAH SIM	2004
GC/MS (50MSS2)	Agilent	7890	MS (5975)	7683B	8270 BNA	2008
GC/MS (50MSS3)	Agilent	7890	MS (5975)	7683B	8270 BNA	2008
GC/MS (50MSS4)	Agilent	6890	MS (5975)	7683B	8270 PAH SIM	2007
GC/MS (50MSS5)	Agilent	6890A	MS (5973N)	7683B	625 BNA	2007
Gas Chromatograph (50GCS1)	Hewlett-Packard	5890	FID	HP 7673	IH / special projects	2000
Gas Chromatograph (50GCS2)	Hewlett-Packard	5890	FID	HP 7673	8015 Alcohols/Glycols	2000
Gas Chromatograph (50GCS7)	Agilent	7890A	FID	7963	8015 ERO/DRO	2009
Gas Chromatograph (50GCS8)	Agilent	7890A	Dual ECD	7963	8082 PCBs	2009
Gas Chromatograph (50GCV1)	Hewlett-Packard	6890	PID/FID	Centurion	8021/602 MBTEX	2006
Gas Chromatograph (50GCV2)	Hewlett-Packard	5890	PID/FID	Archon	8015 GRO	1999
Gas Chromatograph (50GCV3)	Hewlett-Packard	5890	FID	EST LG50	RSK175	1999
Gas Chromatograph (50GCV5)	Hewlett-Packard	5890	PID	Archon	8021/602 MBTEX	2000
Gas Chromatograph (50GCV7)	Agilent	6890N	FID	EST 8100	8015 GRO	2008
Microwave Extractors (OMW1)	CEM	230/60	n/a	n/a	soil extraction	2008
Microwave Extractors (OMW2)	CEM	230/60	n/a	n/a	soil extraction	2011
Turbo Vap II	Zymark	II	n/a	n/a	extract concentration	2006
Speed-Vap III	Horizon	III	n/a	n/a	extract concentration	2008
Spe-Dex	Horizon	4790	n/a	n/a	1664A Oil & Grease	2008
Shaker Table	Eberbach	6010	n/a	n/a	8082 wipes	2006
Trace ICP (50ICP2)	Thermo Scientific	ICAP 6500	n/a	n/a	6010/200.7 Metals	2008
Trace ICP (50ICP3)	Thermo Scientific	ICAP 6500	n/a	n/a	6010/200.7 Metals	2011
Mercury Analyzer (50HG02)	CETAC	M-7500	n/a	n/a	7470/7471/245 Mercury CN,NO3,Cl,Phenol,	2011
Auto Analyzer (50WTA1)	Lachat	Quick Chem	n/a	n/a	NH3,TKN	1999
COD Reactor	Hach	n/a	n/a	n/a	COD	1995
Ignitability Tester	Pensky-Martens	n/a	n/a	n/a	flashpoint	2000
Spectrophotometer (50WET1)	Spec 20	Labtronics	n/a	n/a	COD, Sulfide	2002
Spectrophotometer (50WET)	Hach	DR5000	n/a	n/a	Sulfate,Cr6+,Fe2+, PO4	2007
pH/ISE Meter (50WET4)	Accumet	AR25	n/a	n/a	pH	2003
pH/ISE Meter (50WET5)	Accumet	XL25	n/a	n/a	Fluoride	2010
HPUX server (Target)	Thermolab systems	Target 3.4	n/a	n/a	n/a	
Procurve HP switch	Hewlett-Packard	4000M	n/a	n/a	n/a	
Adtran CSU/DSU	Adtran	TSU 600	n/a	n/a	n/a	
Cisco Router	Cisco	2500 series	n/a	n/a	n/a	
Linux Bridge Server	n/a	n/a	n/a	n/a	n/a	
Novell Netware IBM eServer	IBM eserver	xSeries220	n/a	n/a	n/a	
VPN Server	IBM eserver	xSeries221	n/a	n/a	n/a	
EPIC Server	IBM clone	xSeries222	n/a	n/a	n/a	
Oracle Server	IBM clone	xSeries223	n/a	n/a	n/a	

EQUIPMENT LIST SUBJECT TO CHANGE WITHOUT NOTICE.

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ATTACHMENT IV- LABORATORY FLOOR PLAN




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ATTACHMENT V- LABORATORY CERTIFICATION LIST


Pace Analytical – Indianapolis Certifications

Accrediting Authority	Program Category	Accrediting Agency	Certification #	Expiration Date
Illinois	Hazardous Waste	IL-EPA	200074	10/12/2013
Illinois	Non-Potable Water	IL-EPA	200074	10/12/2013
Indiana	Drinking Water VOA	ISDH	C-49-06	05/09/14
Kansas	Hazardous Waste	KDHE	E-10247	04/30/2013
Kansas	Non-Potable Water	KDHE	E-10247	04/30/2013
Kentucky	UST	KDEP	42	01/27/2013
Louisiana (NELAP)	Non-Potable Water	LA-DEQ	04076	06/30/2013
Louisiana (NELAP)	Solid Chemical Mat.	LA-DEQ	04076	06/30/2013
Ohio VAP	Hazardous Waste	OH-EPA	CL-0065	05/03/2014
Ohio VAP	Non-Potable Water	OH-EPA	CL-0065	05/03/2014
Pennsylvania	Non-Potable Water VOA	PA-DEP	68-04991	03/31/2013
Pennsylvania	Solid Chemical Mat. VOA	PA-DEP	68-04991	03/31/2013
West Virginia	Hazardous Waste	WV-DEP	330	10/31/2013
West Virginia	Non-Potable Water	WV-DEP	330	10/31/2013
USDA	Foreign Soil	USDA	P330-10-00128	04/15/2013

CERTIFICATIONS SUBJECT TO CHANGE WITHOUT NOTICE.

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ATTACHMENT VI- PACE CHAIN-OF-CUSTODY



Section A
Required Client Information:

Company: _____

Address: _____

Email To: _____

Phone: _____ Fax: _____

Requested Test Date/TIME: _____

Section B
Required Project Information:

Report To: _____

Copy To: _____

Purchase Order No.: _____

Project Name: _____

Project Number: _____

Section C
Invoice Information:

Attention: _____

Company Name: _____

Address: _____

Pace Quote Reference: _____

Pace Project Manager: _____

Pace Profile #: _____

REGULATORY AGENCY

☐ NPDES ☐ FGROUND WATER ☐ DRAINING WATER

☐ UST ☐ RA ☐ OTHER _____

Site Location: _____

STATE: _____

ITEM #	Section D Required Client Information	Matrix Codes DWY WAT WWP P SL OL Oil Waste Solid Other	COLLECTED		SAMPLE TYPE (G=GRAB C=COMP)	MATRIX CODE (see world codes to left)	SAMPLE TEMP AT COLLECTION	# OF CONTAINERS	Preservatives	Analysis Test ↓	Requested Analysis Filtered (Y/N)	Pace Project No. / Lab I.D.
			COMPOSITE SHIRT	COMPOSITE GROUND								
			DATE	TIME								
1												
2												
3												
4												
5												
6												
7												
8												
9												
10												
11												
12												

Section E
Additional Comments:

Section F
Relinquished By / Affiliation:

Section G
Accepted By / Affiliation:

Section H
Sample Conditions:

Section I
Temp in °C

Section J
Received on Ice (Y/N)

Section K
Sampler Name and Signature:


Section L
Print Name of Sampler:

Section M
Signature of Sampler:

Section N
Date Signed (MM/DD/YYYY):


Section O
Date Signed (MM/DD/YYYY):

Section P
Date Signed (MM/DD/YYYY):


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ATTACHMENT VII- METHOD HOLD TIME, CONTAINER AND PRESERVATION GUIDE


Parameter	Method	Matrix	Container	Preservative	Max Hold Time
Acidity	SM2310B	Water	Plastic/Glass	≤ 6°C	14 Days
Alkalinity	SM2320B/310.2	Water	Plastic/Glass	≤ 6°C	14 Days
Alkylated PAHs		Water		≤ 6°C; pH<2 1:1 HCl (optional)	14/40 Days preserved; 7/40 Days unpreserved
Alkylated PAHs		Solid		≤ 10°C	1 Year/40 Days
Total Alpha Radium (see note 3)	9315/903.0	Water	Plastic/Glass	pH<2 HNO ₃	180 days
Total Alpha Radium (see note 3)	9315	Solid		None	180 days
Anions (Br, Cl, F, NO ₂ , NO ₃ , o-Phos, SO ₄ , bromate, chlorite, chlorate)	300.0/300.1/SM4110B	Water	Plastic/Glass	≤ 6°C; EDA if bromate or chlorite run	All analytes 28 days except: NO ₂ , NO ₃ , o-Phos (48 Hours); chlorite (immediately for 300.0; 14 Days for 300.1). NO ₂ /NO ₃ combo 28 days.
Anions (Br, Cl, F, NO ₂ , NO ₃ , o-Phos, SO ₄ , bromate, chlorite, chlorate)	300.0	Solid	Plastic/Glass	≤ 6°C	All analytes 28 days except: NO ₂ , NO ₃ , o-Phos (48 hours); chlorite (immediately). NO ₂ /NO ₃ combo 28 days.
Anions (Br, Cl, F, NO ₂ , NO ₃ , o-Phos, SO ₄)	9056	Water/ Solid	Plastic/Glass	≤ 6°C	28 days
Aromatic and Halogenated Volatiles (see note 1)	8021	Solid	5035 vial kit	See note 1	14 days
Aromatic and Halogenated Volatiles	602/8021	Water	40mL vials	pH<2 HCl; ≤ 6°C; Na ₂ S ₂ O ₃ if Cl present	14 Days (7 Days for aromatics if unpreserved)
Bacteria, Total Plate Count	SM9221D	Water	Plastic/WK	≤ 6°C; Na ₂ S ₂ O ₃	24 Hours
Base/Neutrals and Acids	8270	Solid	8oz Glass	≤ 6°C	14/40 Days
Base/Neutrals and Acids	625/8270	Water	1L Amber Glass	≤ 6°C; Na ₂ S ₂ O ₃ if Cl present	7/40 Days
Base/Neutrals, Acids & Pesticides	525.2	Water	1L Amber Glass	pH<2 HCl; ≤ 6°C; Na sulfite if Cl present	14/30 Days
BOD/cBOD	SM5210B	Water	Plastic/Glass	≤ 6°C	48 hours
BTEX/Total Hydrocarbons	TO-3	Air	Summa Canister	None	14 Days
BTEX/Total Hydrocarbons	TO-3	Air	Tedlar Bag or equivalent	None	48 Hours
Cation/Anion Balance	SM1030E	Water	Plastic/Glass	None	None
Cation Exchange	9081	Solid	8oz Glass	None	unknown
Chloride	SM4500Cl-C,E	Water	Plastic/Glass	None	28 Days
Chlorine, Residual	SM4500Cl-D,E,G/330.5/Hach 8167	Water	Plastic/Glass	None	15 minutes
Chlorophyll	SM10200H	Water	Opaque bottle or aluminum foil		
COD	SM5220C, D/410.4/Hach 8000	Water	Plastic/Glass	pH<2 H ₂ SO ₄ ; ≤ 6°C	28 Days
Coliform, Fecal	SM9222D	Water	100mL Plastic	≤ 6°C	6 Hours
Coliform, Fecal	SM9222D	Solid	100mL Plastic	≤ 6°C	6 Hours

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Parameter	Method	Matrix	Container	Preservative	Max Hold Time
Coliform, Total and Escherichia (E. coli)	SM9223B	Water	100mL Plastic	$\leq 10^{\circ}\text{C}$	48 Hours after collection; results from samples analyzed 30-48 Hours after collection must be qualified as analyzed >30 hours
Color	SM2120B,E	Water	Covered Plastic/Acid Washed Amber Glass	$\leq 6^{\circ}\text{C}$	24 Hours
Cyanide, Reactive	SW846 chap.7	Water	Plastic/Glass	None	28 Days
Cyanide, Reactive	SW846 chap.7	Solid	Plastic/Glass	None	28 Days
Cyanide, Total and Amenable	SM4500CN-A,B,C,D,E,G,I,N/9010/9012/335.4	Water	Plastic/Glass	$\text{pH} \geq 12 \text{ NaOH}; \leq 6^{\circ}\text{C}$; ascorbic acid if Cl present	14 Days (24 Hours if sulfide present- applies to SM4500CN only)
Diesel Range Organics- Alaska DRO	AK102	Solid	8oz Glass	$\leq 6^{\circ}\text{C}$	14/40 Days
Diesel Range Organics- Alaska DRO	AK102	Water	1L Glass	$\text{pH} < 2 \text{ HCl}; \leq 6^{\circ}\text{C}$	14/40 Days
Diesel Range Organics- TPH DRO	8015	Solid	8oz Glass Jar	$\leq 6^{\circ}\text{C}$	14/40 Days
Diesel Range Organics- TPH DRO	8015	Water	1L Amber Glass	$\leq 6^{\circ}\text{C}$; $\text{Na}_2\text{S}_2\text{O}_3$ if Cl present	7/40 Days
Diesel Range Organics- TPH DRO	8015	Tissue	1L Amber Glass	$\leq -10^{\circ}\text{C}$	1 Year if frozen/40 Days
Diesel Range Organics- NwTPH-Dx	Nw-TPH-Dx	Solid	8oz Glass Jar	$\leq 6^{\circ}\text{C}$	14/40 Days
Diesel Range Organics- NwTPH-Dx	Nw-TPH-Dx	Water	1L Amber Glass	$\text{pH} < 2 \text{ HCl}; \leq 6^{\circ}\text{C}$	14/40 Days; 7 Days from collection to extraction if unpreserved
Diesel Range Organics- Wisconsin DRO	WI MOD DRO	Solid	Tared 4oz Glass Jar	$\leq 6^{\circ}\text{C}$	10/47 Days
Diesel Range Organics- Wisconsin DRO	WI MOD DRO	Water	1L Amber Glass	$\leq 6^{\circ}\text{C}$	14/40 Days
Dioxins and Furans	1613B	Solid	8oz Glass	$\leq -10^{\circ}\text{C}$	1 year
Dioxins and Furans	1613B	Water	1L Amber Glass	$\leq 6^{\circ}\text{C}$; $\text{Na}_2\text{S}_2\text{O}_3$ if Cl present	1 year
Dioxins and Furans	1613B	Fish/Tissue	Aluminum foil	$< -10^{\circ}\text{C}$	1 year
Dioxins and Furans	8290	Water	1L Amber Glass	$\leq 6^{\circ}\text{C}$; $\text{Na}_2\text{S}_2\text{O}_3$ if Cl present	30/45 Days
Dioxins and Furans	8290	Solid	8oz Glass	$\leq 6^{\circ}\text{C}$	30/45 Days
Dioxins and Furans	8290	Fish/Tissue	Not specified	$< -10^{\circ}\text{C}$	30/45 Days
Dioxins and Furans	TO-9	Air	PUF	None	30/45 Days
EDB/DBCP (8011) EDB/DBCP/1,2,3-TCP (504.1)	504.1/8011	Water	40mL vials	$\leq 6^{\circ}\text{C}$; $\text{Na}_2\text{S}_2\text{O}_3$ if Cl present	14 Days
Extractable Petroleum Hydrocarbons (aliphatic and aromatic)	MA-EPH	Water	1L Amber Glass	$\text{pH} < 2 \text{ HCl}; \leq 6^{\circ}\text{C}$	14/40 Days
Extractable Petroleum Hydrocarbons (aliphatic and aromatic)	MA-EPH	Solid	4oz Glass Jar	$\leq 6^{\circ}\text{C}$	7/40 Days
Ferrous Iron	SN3500Fe-D	Water	Glass	None	Immediate
Flashpoint/Ignitability	1010	Liquid	Plastic/Glass	None	28 Days
Fluoride	SM4500FI-C,D	Water	Plastic	None	28 Days

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Parameter	Method	Matrix	Container	Preservative	Max Hold Time
Gasoline Range Organics	8015	Water	40mL vials	pH<2 HCl	14 Days
Gasoline Range Organics	8015	Solid	5035 vial kit	See note 1	14 days
Gasoline Range Organics- Alaska GRO	AK101	Solid	5035 vial kit	See 5035 note*	28 Days if GRO only (14 Days with BTEX)
Gasoline Range Organics- Alaska GRO	AK101	Water	40mL vials	pH<2 HCl; $\leq 6^{\circ}\text{C}$	14 Days
Gasoline Range Organics- NwTPH-Gx	Nw-TPH-Gx	Water	40mL vials	pH<2 HCl; $\leq 6^{\circ}\text{C}$	7 Days unpreserved; 14 Days preserved
Gasoline Range Organics- NwTPH-Gx	Nw-TPH-Gx	Solid	40mL vials	$\leq 6^{\circ}\text{C}$; packed jars with no headspace	14 Days
Gasoline Range Organics- Wisconsin GRO	WI MOD GRO	Water	40mL vials	pH<2 HCl; $\leq 6^{\circ}\text{C}$	14 Days
Gasoline Range Organics- Wisconsin GRO	WI MOD GRO	Solid	40mL MeOH vials	$\leq 6^{\circ}\text{C}$ in MeOH	21 Days
Gross Alpha (NJ 48Hr Method)	NJAC 7:18-6	Water	Plastic/Glass	pH<2 HNO_3	48 Hrs
Gross Alpha and Gross Beta	9310/900.0	Water	Plastic/Glass	pH<2 HNO_3	180 Days
Gross Alpha and Gross Beta	9310	Solid	Glass	None	180 Days
Haloacetic Acids	552.1/552.2	Water	40mL Amber vials	NH_4Cl ; $\leq 6^{\circ}\text{C}$	14/7 Days if extracts stored $\leq 6^{\circ}\text{C}$ or 14/14 Days if extracts stored at $\leq -10^{\circ}\text{C}$
Hardness, Total (CaCO_3)	SM2340B,C/130.1	Water	Plastic/Glass	pH<2 HNO_3	6 Months
Heterotrophic Plate Count (MPC)	SM9215B	Water	100mL Plastic	$\leq 6^{\circ}\text{C}$	24 Hours
Herbicides, Chlorinated	8151	Solid	8oz Glass Jar	$\leq 6^{\circ}\text{C}$	14/40 Days
Herbicides, Chlorinated	8151	Water	1L Amber Glass	$\leq 6^{\circ}\text{C}$; $\text{Na}_2\text{S}_2\text{O}_3$ if Cl present	7/40 Days
Herbicides, Chlorinated	515.1/515.3	Water	1L Amber Glass	$\leq 6^{\circ}\text{C}$; $\text{Na}_2\text{S}_2\text{O}_3$ if Cl present	14/28 Days
Hexavalent Chromium - unpreserved	7196/218.6/SM3500Cr-B,C,D	Water	Plastic/Glass	$\leq 6^{\circ}\text{C}$	24 Hours
Hexavalent Chromium - preserved	218.6/SM3500Cr-B,C	Water	Plastic/Glass	$\leq 6^{\circ}\text{C}$; pH>9 NaOH or Ammonium Sulfate Buffer	28 Days
Hexavalent Chromium	7196 (with 3060A)	Solid	8oz Glass Jar	$\leq 6^{\circ}\text{C}$	30 Days to digest, 7 Days to analyze
Ignitability of Solids	1030	Non-liquid Waste	Plastic/Glass	None	28 Days
Mercury, Low-Level	1631E	Water	Fluoropolymer bottles (Glass if Hg is only analyte being tested)	12N HCl or BrCl	48 Hours for preservation or analysis; 28 Days to preservation if sample oxidized in bottle; 90 Days for analysis if preserved
Mercury, Low-Level	1631E	Tissue	Plastic/Glass	$\leq -10^{\circ}\text{C}$	28 Days if frozen
Mercury	7471	Solid	8oz Glass Jar	$\leq 6^{\circ}\text{C}$	28 days
Mercury	7470/245.1/245.2	Water	Plastic/Glass	pH<2 HNO_3	28 Days
Mercury	7471/245.6	Tissue	Plastic/Glass	$\leq -10^{\circ}\text{C}$	28 Days if frozen
Metals (ICP)	NIOSH 7300A/7303	Air	Filters	None	6 Months
Metals (ICP/ICPMS)	6010/6020	Solid	8oz Glass Jar	None	6 months

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Parameter	Method	Matrix	Container	Preservative	Max Hold Time
Metals (ICP/ICPMS)	6010/6020/200.7/200.8	Water	Plastic/Glass	pH<2 HNO ₃	6 Months
Metals (ICP/ICPMS)	6020	Tissue	Plastic/Glass	≤ -10°C	6 Months if frozen
Methane, Ethane, Ethene	8015 modified	Water	40mL vials	HCl	14 Days
Methane, Ethane, Ethene	RSK-175	Water	40mL vials	HCl	14 Days
Methane, Ethane, Ethene	EPA 3C	Air	Summa Canister	None	14 Days
Methane, Ethane, Ethene	EPA 3C	Air	Tedlar Bag or equivalent	None	48 Hours
Methanol, Ethanol	8015 modified	Water	40mL vials	≤ 6°C	14 Days
Methanol, Ethanol	8015 modified	Solid	2oz Glass	≤ 6°C	14 Days
Nitrogen, Ammonia	SM4500NH3/350.1	Water	Plastic/Glass	pH<2 H ₂ SO ₄ ; ≤ 6°C	28 Days
Nitrogen, Kjeldahl (TKN)	351.2	Solid	Plastic/Glass	≤ 6°C	28 Days
Nitrogen, Kjeldahl (TKN)	SM4500-Norg/351.2	Water	Plastic/Glass	pH<2 H ₂ SO ₄ ; ≤ 6°C	28 Days
Nitrogen, Nitrate	SM4500-NO3/352.1	Water	Plastic/Glass	≤ 6°C	24 Hours preferred
Nitrogen, Nitrate & Nitrite combination	353.2	Solid	Plastic/Glass	≤ 6°C	28 Days
Nitrogen, Nitrate & Nitrite combination	SM4500-NO3/353.2	Water	Plastic/Glass	pH<2 H ₂ SO ₄ ; ≤ 6°C	28 Days
Nitrogen, Nitrite or Nitrate separately	SM4500-NO2/353.2	Water	Plastic/Glass	≤ 6°C	48 Hours
Nitrogen, Organic	SM4500-Norg/351.2	Water	Plastic/Glass	pH<2 H ₂ SO ₄ ; ≤ 6°C	28 Days
Non-Methane Organics	EPA 25C	Air	Summa Canister	None	14 Days
Non-Methane Organics	EPA 25C	Air	Tedlar Bag or equivalent	None	48 Hours
Odor	SM2150B	Water	Glass	≤ 6°C	24 Hours
Oil and Grease/HEM	1664A/SM5520B/9070	Water	Glass	pH<2 H ₂ SO ₄ or HCl; ≤ 6°C	28 Days
Oil and Grease/HEM	9071	Solid	Glass	≤ 6°C	28 Days
PCBs and Pesticides, Organochlorine (OC)	TO-4/TO-10	Air	PUF	None	7/40 Days
PCBs and Pesticides, Organochlorine (OC)	608	Water	1L Amber Glass		Pest: 7/40 Days; PCB: 1 Year/1 Year
Pesticides, Organochlorine (OC)	8081	Water	1L Amber Glass	≤ 6°C; Na ₂ S ₂ O ₃ if Cl present	7/40 Days
Pesticides, Organochlorine (OC)	8081	Solid	8oz Glass Jar	≤ 6°C	14/40 Days
Pesticides, Organochlorine (OC)	8081	Tissue	8oz Glass Jar	≤ -10°C	1 Year if frozen/40 Days
Pesticides, Organophosphorous (OP)	8141	Solid	8oz Glass Jar	≤ 6°C	14/40 Days
Pesticides, Organophosphorous (OP)	8141	Water	1L Amber Glass	pH 5-8 with NaOH or H ₂ SO ₄ ; ≤ 6°C; Na ₂ S ₂ O ₃ if Cl present	7/40 Days
PCBs (Aroclors)	8082	Water	1L Amber Glass	≤ 6°C; Na ₂ S ₂ O ₃ if Cl present	1 Year/1 Year
PCBs (Aroclors)	8082	Solid	8oz Glass Jar	≤ 6°C	1 Year/1 Year
PCBs (Aroclors)	8082	Tissue	Plastic/Glass	≤ -10°C	1 Year if frozen/1 Year
PCB Congeners	1668A	Water	1L Amber Glass	≤ 6°C but above freezing	1 Year/1 Year
PCB Congeners	1668A	Solid	4-8oz Glass Jar	≤ 6°C but above freezing	1 Year/1 Year
PCB Congeners	1668A	Tissue	4-8oz Glass Jar	≤ -10°C	1 Year/1 Year
Oxygen, Dissolved (Probe)	SM4500-O	Water	Glass	None	15 minutes
Paint Filter Liquid Test	9095	Water	Plastic/Glass	None	N/A

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Parameter	Method	Matrix	Container	Preservative	Max Hold Time
Particulates	PM-10	Air	Filters	None	6 Months
Permanent Gases	EPA 3C	Air	Summa Canister	None	14 Days
Permanent Gases	EPA 3C	Air	Tedlar Bag or equivalent	None	48 Hours
pH	SM4500H+B/9040	Water	Plastic/Glass	None	15 minutes
pH	9045	Solid	Plastic/Glass	None	
Phenol, Total	420.1/420.4/9065/9066	Water	Glass	pH<2 H ₂ SO ₄ ; ≤ 6°C	28 Days
Phosphorus, Orthophosphate	SM4500P/365.1/365.3	Water	Plastic	Filter; ≤ 6°C	Filter within 15 minutes, Analyze within 48 Hours
Phosphorus, Total	SM4500P/365.1/365.3/365.4	Water	Plastic/Glass	pH<2 H ₂ SO ₄ ; ≤ 6°C	28 Days
Phosphorus, Total	365.4	Solid	Plastic/Glass	≤ 6°C	28 Days
Polynuclear Aromatic Hydrocarbons (PAH)	TO-13	Air	PUF	None	7/40 Days
Polynuclear Aromatic Hydrocarbons (PAH)	8270 SIM	Solid	8oz Glass Jar	≤ 6°C	14/40 Days
Polynuclear Aromatic Hydrocarbons (PAH)	8270 SIM	Water	1L Amber Glass	≤ 6°C; Na ₂ S ₂ O ₃ if Cl present	7/40 Days
Polynuclear Aromatic Hydrocarbons (PAH)	8270 SIM	Tissue	Plastic/Glass	≤ -10°C	1 Year if frozen/40 Days
Radioactive Strontium	905.0	Water	Plastic/Glass	pH<2 HNO ₃	180 days
Radium-226	903.0/903.1	Water	Plastic/Glass	pH<2 HNO ₃	180 days
Radium-228 (see note 3)	9320/904.0	Water	Plastic/Glass	pH<2 HNO ₃	180 days
Radium-228 (see note 3)	9320	Solid			
Residual Range Organics- Alaska RRO	AK103	Solid	8oz Glass	≤ 6°C	14/40 Days
Saturated Hydrocarbons		Water		≤ 6°C; pH<2 1:1 HCl (optional)	14/40 Days preserved; 7/40 Days unpreserved
Saturated Hydrocarbons		Solid		≤ 10°C	1 Year/40 Days
Silica, Dissolved	SM4500Si-D	Water	Plastic	≤ 6°C	28 Days
Solids, Settleable	SM2540F	Water	Glass	≤ 6°C	48 Hours
Solids, Total	SM2540B	Water	Plastic/Glass	≤ 6°C	7 Days
Solids, Total	SM2540G	Solid	Plastic/Glass	≤ 6°C	7 Days
Solids, Total (FOC, OM, Ash)	ASTM D2974	Solid	Plastic/Glass	≤ 6°C	7 Days
Solids, Total Dissolved	SM2540C	Water	Plastic/Glass	≤ 6°C	7 Days
Solids, Total Suspended	SM2540D/USGS I-3765-85	Water	Plastic/Glass	≤ 6°C	7 Days
Solids, Total Volatile	160.4/SM2540E	Water	Plastic/Glass	≤ 6°C	7 Days
Solids, Total Volatile	160.4	Solid	Plastic/Glass	≤ 6°C	7 Days
Specific Conductance	SM2510B/9050/120.1	Water	Plastic/Glass	≤ 6°C	28 Days
Stationary Source Dioxins and Furans	EPA 23	Air	XAD Trap	None	30/45 Days
Stationary Source Mercury	EPA 101	Air	Filters	None	6 Months, 28 Days for Hg
Stationary Source Metals	EPA 29	Air	Filters	None	6 Months, 28 Days for Hg
Stationary Source PM10	EPA 201A	Air	Filters	None	6 Months
Stationary Source Particulates	EPA 5	Air	Filter/Solutions	None	6 Months
Sulfate	SM4500SO4/9036/9038/375.2/ASTM D516	Water	Plastic/Glass	≤ 6°C	28 Days
Sulfide, Reactive	SW-846 Chap.7	Water	Plastic/Glass	None	28 Days
Sulfide, Reactive	SW-846 Chap.7	Solid	Plastic/Glass	None	28 Days

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Parameter	Method	Matrix	Container	Preservative	Max Hold Time
Sulfide, Total	SM4500S/9030	Water	Plastic/Glass	pH>9 NaOH; ZnOAc; $\leq 6^{\circ}\text{C}$	7 Days
Sulfite	SM4500SO3	Water	Plastic/Glass	None	15 minutes
Surfactants (MBAS)	SM5540C	Water	Plastic/Glass	$\leq 6^{\circ}\text{C}$	48 Hours
Total Organic Carbon (TOC)	SM5310B,C,D/9060	Water	Glass	pH<2 H ₂ SO ₄ or HCl; $\leq 6^{\circ}\text{C}$	28 Days
Total Organic Carbon (TOC)	9060/Walkley Black	Solid	Glass	$\leq 6^{\circ}\text{C}$	14 Days
Total Organic Halogen (TOX)	SM5320/9020/9021	Water	Glass; no headspace	$\leq 6^{\circ}\text{C}$	14 Days
Tritium	906.0	Water	Glass	None	180 days
Turbidity	SM2130B/180.1	Water	Plastic/Glass	$\leq 6^{\circ}\text{C}$	48 Hours
Total Uranium	908.0/ASTM D5174-97	Water	Plastic/Glass	pH<2 HCl	180 days
Volatile Petroleum Hydrocarbons (aliphatic and aromatic)	MA-VPH	Water	40mL vials	pH<2 HCl; $\leq 6^{\circ}\text{C}$	14 Days preserved
Volatile Petroleum Hydrocarbons (aliphatic and aromatic)	MA-VPH	Solid	4-8oz Glass Jar	$\leq 6^{\circ}\text{C}$; packed jars with no headspace	7/28 Days
Volatiles	TO-14	Air	Summa Canister	None	30 Days
Volatiles	TO-14	Air	Tedlar Bag or equivalent	None	48 Hours
Volatiles	TO-15	Air	Summa Canister	None	30 Days
Volatiles	8260	Solid	5035 vial kit	See note 1	14 days
Volatiles	8260	Water	40mL vials	pH<2 HCl; $\leq 6^{\circ}\text{C}$; Na ₂ S ₂ O ₃ if Cl present	14 Days
Volatiles	8260	Conc. Waste	5035 vial kit or 40mL vials	$\leq 6^{\circ}\text{C}$	14 Days
Volatiles	624	Water	40mL vials	pH<2 HCl; $\leq 6^{\circ}\text{C}$; Na ₂ S ₂ O ₃ if Cl present	14 Days (7 Days for aromatics if unpreserved)
Volatiles (see note 2)	524.2	Water	40mL vials (in duplicate)	pH<2 HCl; $\leq 6^{\circ}\text{C}$; Ascorbic acid or Na ₂ S ₂ O ₃ if Cl present ²	14 Days

¹ **5035/5035A Note:** 5035 vial kit typically contains 2 vials water, preserved by freezing **or**, 2 vials aqueous sodium bisulfate preserved at 4°C, **and** one vial methanol preserved at $\leq 6^{\circ}\text{C}$ **and** one container of unpreserved sample stored at $\leq 6^{\circ}\text{C}$.

² Method 524.2 lists ascorbic acid as the preservative when residual chlorine is suspected, unless gases or Table 7 compounds are NOT compounds of interest and then sodium thiosulfate is the preservative recommended.

³ Methods 9315 and 9320 both state that if samples are unpreserved, the samples should be brought to the lab within 5 days of collection, preserved in the lab, and then allowed to sit for a minimum of 16 hours before sample preparation/analysis.

APPENDIX G

Surface Soil Sampling Standard Operating Procedure

SESCO Group

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1.0 Introduction

The purpose of this standard operating procedure (SOP) is to provide a standardized method for the collection of surface and shallow sub-surface soil samples at SESCO projects. Surface soils are generally classified as soils between the ground surface and 6 to 12 inches below the ground surface (bgs). Shallow subsurface interval may be considered to extend from approximately 12 inches bgs to a site-specific depth at which sample collection using manual collection methods becomes impractical and inefficient.

This SOP describes the equipment and procedures used for sampling surface and shallow subsurface soils in order to detect or verify a surface release of a contaminant has occurred and also to evaluate potential direct contact risks and exposure scenarios.

2.0 Surface Soil Sampling Procedures



- Understand the scope of the project, the contaminants-of-concern and wear the proper personal protective equipment (PPE);
- Using a decontaminated hand auger, soil probe, shovel, trowel, spoons or disposable scoopula collect a soil sample(s) at the desired depth(s);
 - ❖ Collection of non-volatile “discrete” soil samples for laboratory analysis: After reaching the desired depth – carefully remove the soil from the sampling tool and place a portion of the sample directly into the laboratory sample container and seal. Place the remaining sample on plastic sheeting to describe the soil.
 - ❖ Collection of non-volatile “homogenized” soil samples for laboratory analysis: Homogenization refers to collecting several soil samples from either different locations or from the same location but at different depth intervals and placing the



soils in a glass or stainless steel container and mixing thoroughly with a stainless steel spoon. Once the soil is mixed thoroughly then it is placed directly into the laboratory sample container and seal. The remaining sample can be used to describe the soil.

- ❖ Collection of volatile “discrete” soil samples for laboratory analysis: After reaching the desired depth – minimize disturbance when collecting the soil sample and immediately remove the soil from the sampling tool and place a portion of the sample directly into the laboratory sample container and seal. Place the remaining sample on plastic sheeting to describe the soil. Please see **SESCO’s 5035A Soil Sampling SOP** that describes the proper procedures of collecting soil samples via United States Environmental Protection Agency (USEPA) Sampling Method 5035A.
- Place collected soil sample in a Ziplock bag for:
 - Photoionization detector (PID)
 - Flame-ionization detector (FID)
 - or XRF Analyzer screening;
- Log soil lithology or description (composition, moisture content, Munsell color, etc.) using the Unified Soil Classification System (USCS);
- After measuring and documenting PID/FID/XRF readings, transfer collected soil into appropriate laboratory sampling containers for analysis;
- Backfill location with existing soil and fill with additional topsoil if necessary;
- Place a marking flag, stake and/or paint location for mapping and/or a survey (if necessary);
- Decontaminate reusable equipment and properly discard disposable equipment/supplies.
- Clear packing tape should be used to cover the label to prevent the label from peeling off due to precipitation, temperatures or other factors. The tape should be wrapped around the circumference of the drum so that the tape will adhere to the drum.

3.0 Field Equipment

- Personal Protective Equipment (PPE);
- Hand Auger, Shovel, Trowel, Spoon, Scoopula;
- Ziplock bags;
- PID/FID/XRF Analyzer;
- Measuring wheel;
- Marking flag, stakes and/or paint;
- Topsoil;
- Decontamination equipment (i.e. phosphate-free detergent (Alconox®), distilled water, brushes, spray bottles, bucket, etc.). *Please note that the decontamination methodology is dependent on the contaminant-of-concern and additional supplies/procedures may be required depending on a number of factors.

4.0 Field Documentation

- Location/Sample ID;
- Depth below ground surface (i.e. 0.5”);



SESCO Surface & Shallow Sub-Surface Soil Sampling SOP

- Date;
- Time;
- Analysis;
- Soil lithology or description;
- Use a ground positioning satellite (GPS) and/or a measuring wheel to mark on site map and/or field notebook where the samples were collected.

5.0 Other Related SESCO SOPs

Hand Auger Borings

Site Mapping

PID/FID Operation/Soil Screening

XRF Operation/Soil Screening

5035A Soil Sampling

Sample Nomenclature

Sample Collection & Preservation

Sample Handling/Packaging/Shipping

Chain-of-Custody Documentation

Field Notes

This SOP is intended to provide general guidance for SESCO personnel and its' subcontractors for technical guidance, standard procedures and project management issues identified/encountered during environmental site investigations, remediation activities or other company related activities. It should be noted that each site, project and/or scope-of-work can be unique and SOPs are no substitute for common sense, legal requirements, company policies, and good management practices based on professional training and experience. In addition, individual contract terms may affect the implementation of this SOP. SESCO reserves the unrestricted right to change, modify or not apply these procedures in their sole, complete, and unrestricted discretion to meet certain circumstances, contractual requirements, specific site conditions, or job requirements.